

Development of Regional Joint Master Program in Maritime Environmental Protection and Management - MEP&M -

TOWARDS A MORE SUSTAINABLE MARINE MANAGEMENT: FROM SECTORAL PLANNING TO MARINE SPATIAL PLANNING

**WP3. Capacity Building through staff training and equipment purchase .
Dev 3.4.3 KNOW-HOW TRANSFER TO TEACHING STAFF RELATED TO THE MEP&M**

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11/03/2022**

Virtual meeting via Google-meet application

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1) Introduction to marine-coastal management

- Marine management is a complex issue: the need of adaptive management
- Marine management has a transboundary nature
- Marine management is a public policy

2) How to manage marine/coastal complexity?

- DPSIWR framework
- Decalogue of management
- Orders of outcomes
- Spyglass
- Who are marine managers? What should be the formation of a marine manager?

3) The emerging “Marine Spatial Planning”

- From UN Conventions to MSP
- The ten steps for MSP
- Case studies

1) Introduction to marine management

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1. Complexity



SIMPLE ISSUES

Following a few simple steps we can reach the desired result.



Marine-coastal areas are Special, Why?

COMPLICATED ISSUES

We reach the desired result through making a lot and difficult steps.

But then, we can reproduce it simply.





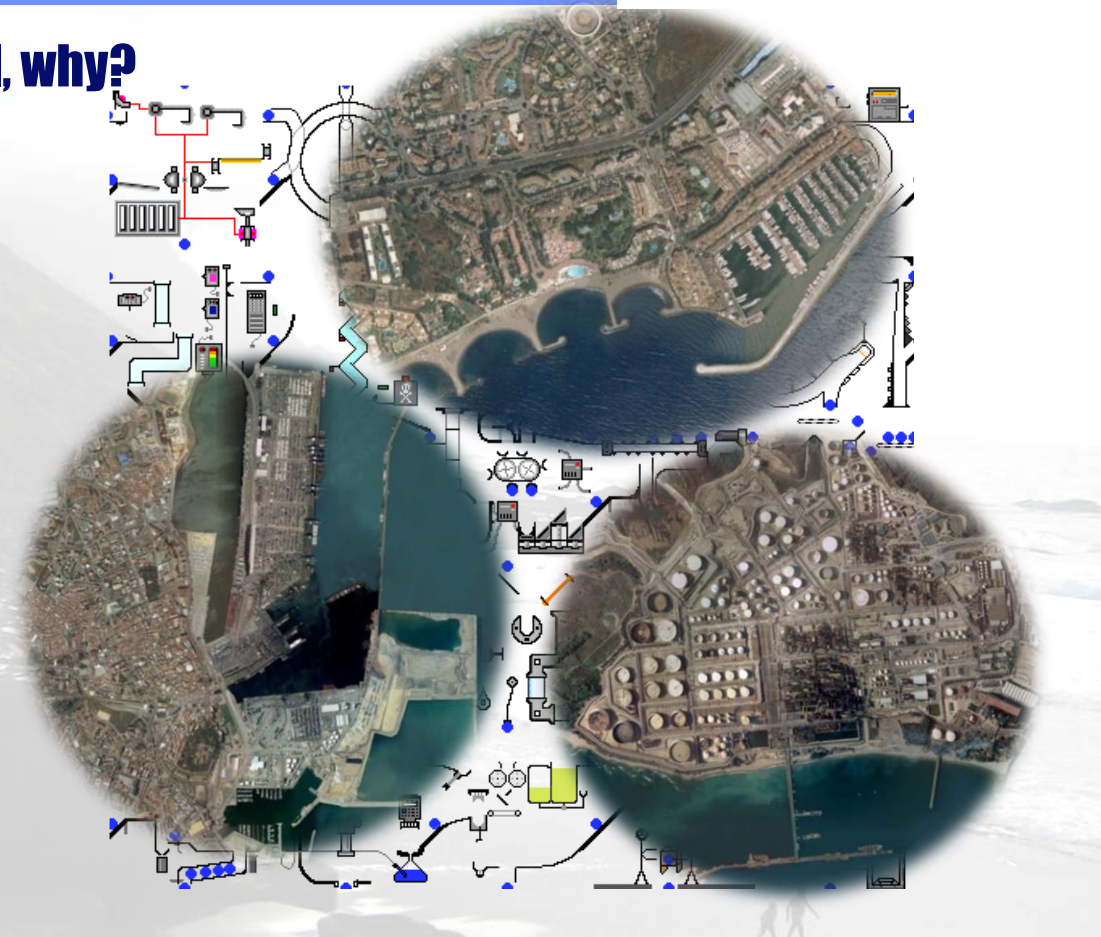
1. Complexity

Coastal-marine areas are special, why?

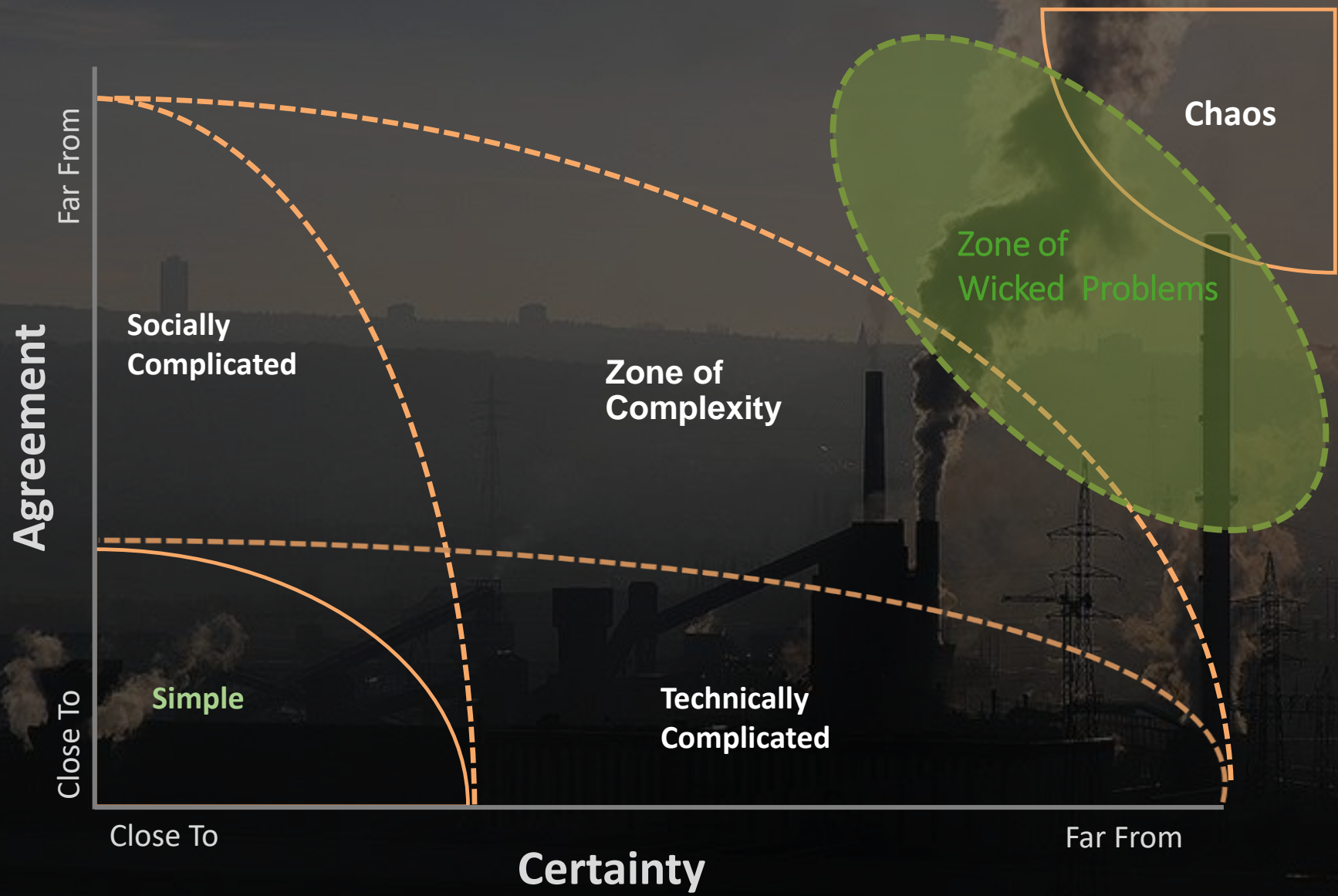
COMPLEX ISSUES

Those in which there are not instructions or recipes, neither a set of orientations to follow to reach the desired result.

Therefore, there is not a guarantee of success. Indeed, due to the multiple variables taking place in this issues, sometimes it is impossible to reach the same result in different scenarios.



MARINE COASTAL ZONES ARE COMPLEX AREAS. THERE IS NOT A UNIVERSAL METHOD TO APPLY TO REACH THE DESIRED RESULTS... THEN, **ADAPTIVE MANAGMENT IS NEEDED**



FIRST IDEAS

MARINE MANAGEMENT IS COMPLEX, the bad news is that there is no universal technique or method to perform marine management. Then, **ADAPTIVE MANAGEMENT** is needed to face the continuous evolution of internal/external issues in our marine/coastal area.

We need to combine **ENVIRONMENTAL AND SOCIAL SCIENCE**. Both are necessary:

- Environmental/physical sciences are necessary to **UNDERSTAND** what is happening (the environmental impact), but also social sciences are needed to understand social/cultural impacts, and also because we manage uses and activities, not ecosystems or species.
- Social/political sciences are necessary to **ACT** facing the identified problems

1.2) Transboundary nature of MSP

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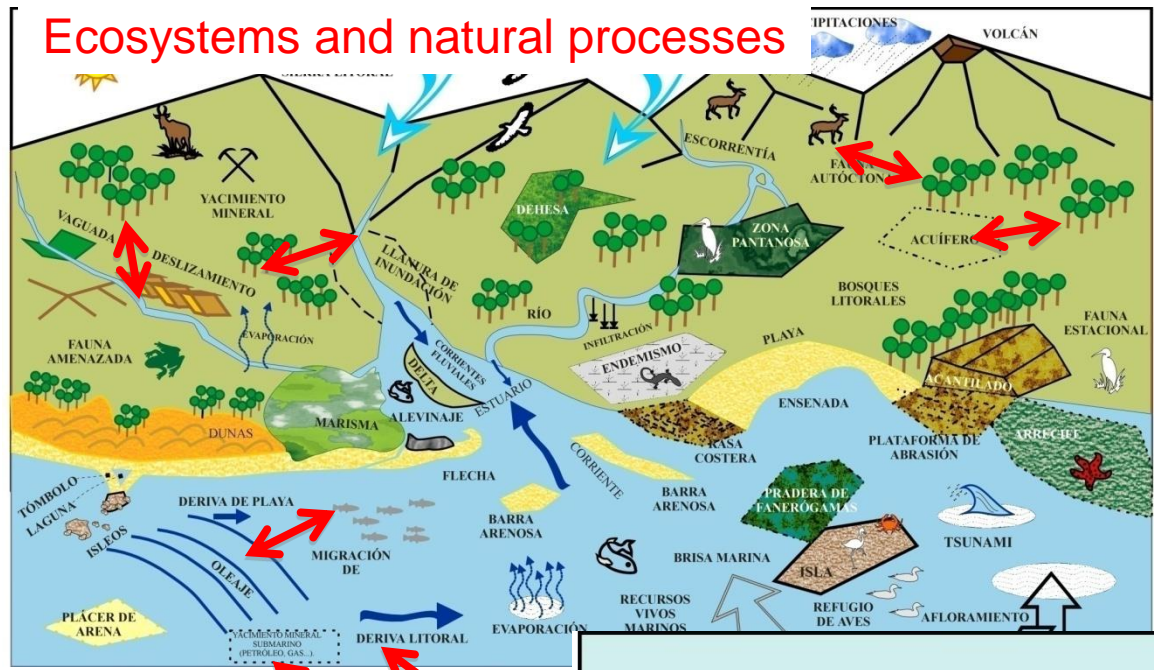
Dynamism and interdependent relations in the environmental subsystem



Uses and economic activities in coastal-marine areas



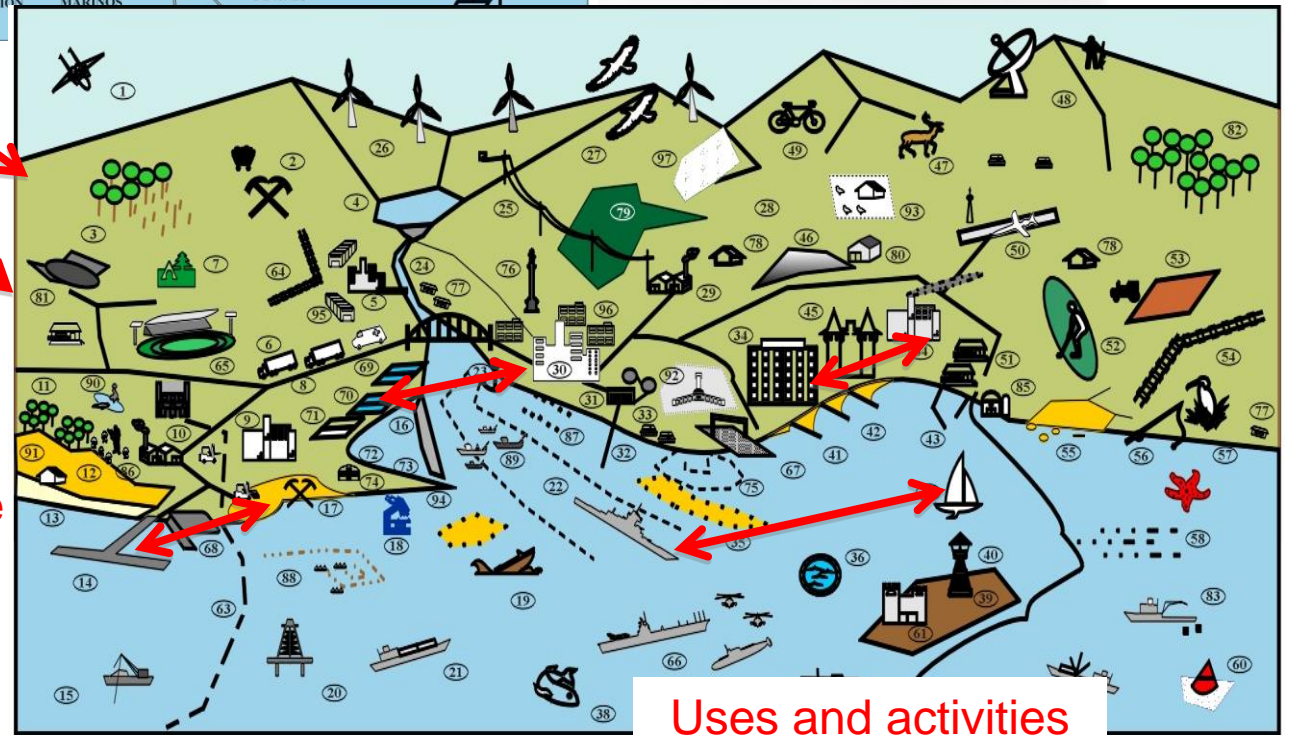
Ecosystems and natural processes



Managers



The juridic-administrative subsystem faces conflicts between subsystems, trying to make positive the relations between themselves



Uses and activities

The Paradigm Shift

FROM	TO
Individual species	Ecosystems
Small spatial scale	Multiple scales
Short-term perspective	Long-term perspective
Humans independent of ecosystems	Humans as integral parts of ecosystems
Management divorced from research	Adaptive management
Managing commodities	Sustained production potential for ecosystem goods and services

From: Lubchenco (1994) in Sherman and Duda (1999)

SECOND SET OF IDEAS

Marine management is a matter of transboundary nature:

- **Ecosystem and species** are frequently crossing administrative borders
- **Impacts of marine problems** can affect distant areas: the environmental conditions of other countries or municipalities, or even the human wellbeing or the economy of distant coastal societies.
- **Marine management should be connected with coastal management** because of the strong connection between coastal and marine ecosystems, but also because the connection between marine activities and coastal economies. Besides, the 80% of marine pollution comes from land.

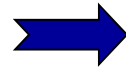
1.3) Marine management is a public policy

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TRIPLE SINGULARITY OF MARINE/COASTAL ZONES

**PHISICAL
AND
NATURAL**



**Dynamism,
diversity and
fragility**



**SOCIAL AND
ECONOMICAL**



**Concentration of the
population, Multiple
uses and activities.
Dynamism**

**JURISDICTION
AND
ADMINISTRATION**



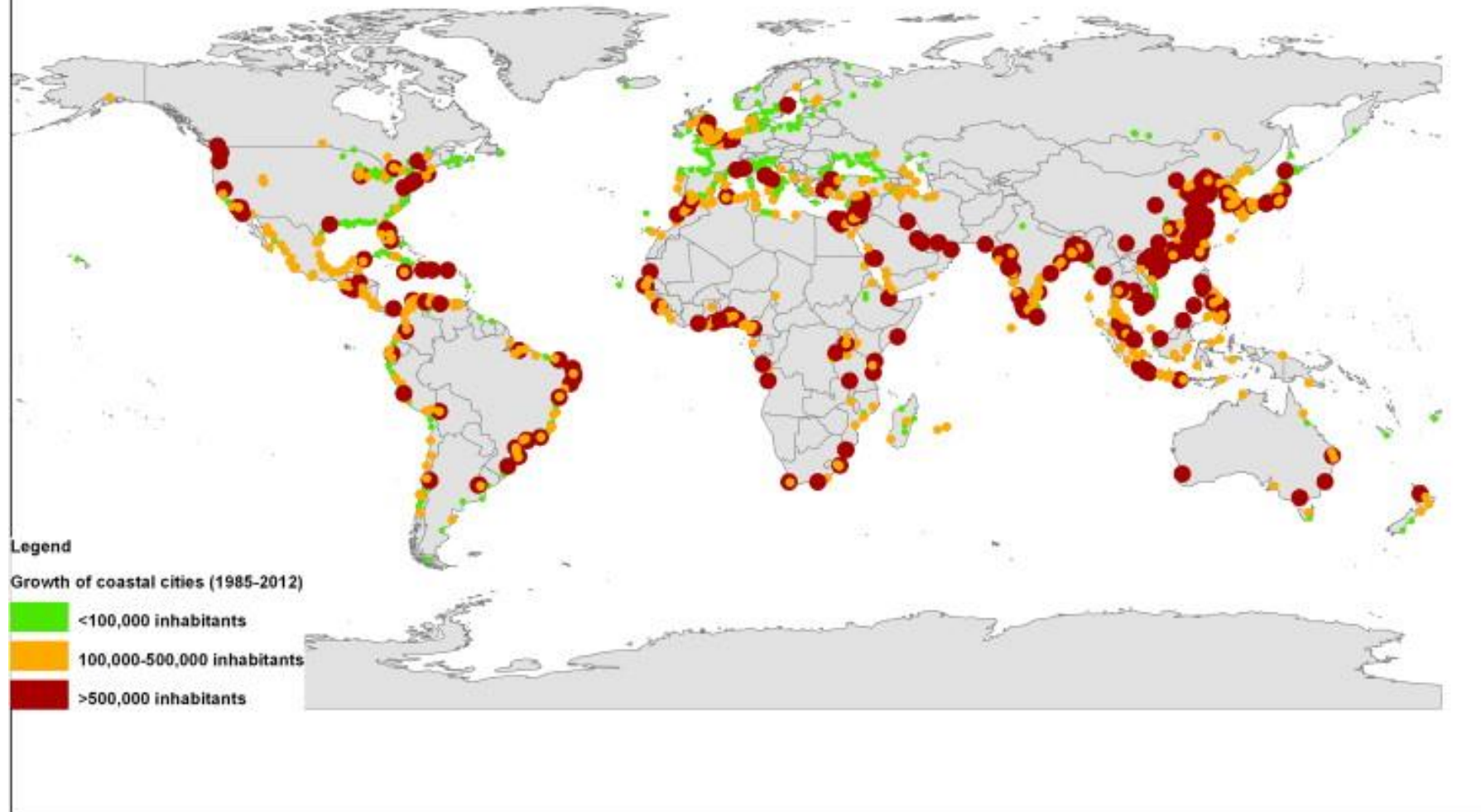
**Many institutions
converge in the
coastal zones, but
marine areas use to
be of public domain**



Medium anual value of the world ecosystems services (Constanza et al. 1997)

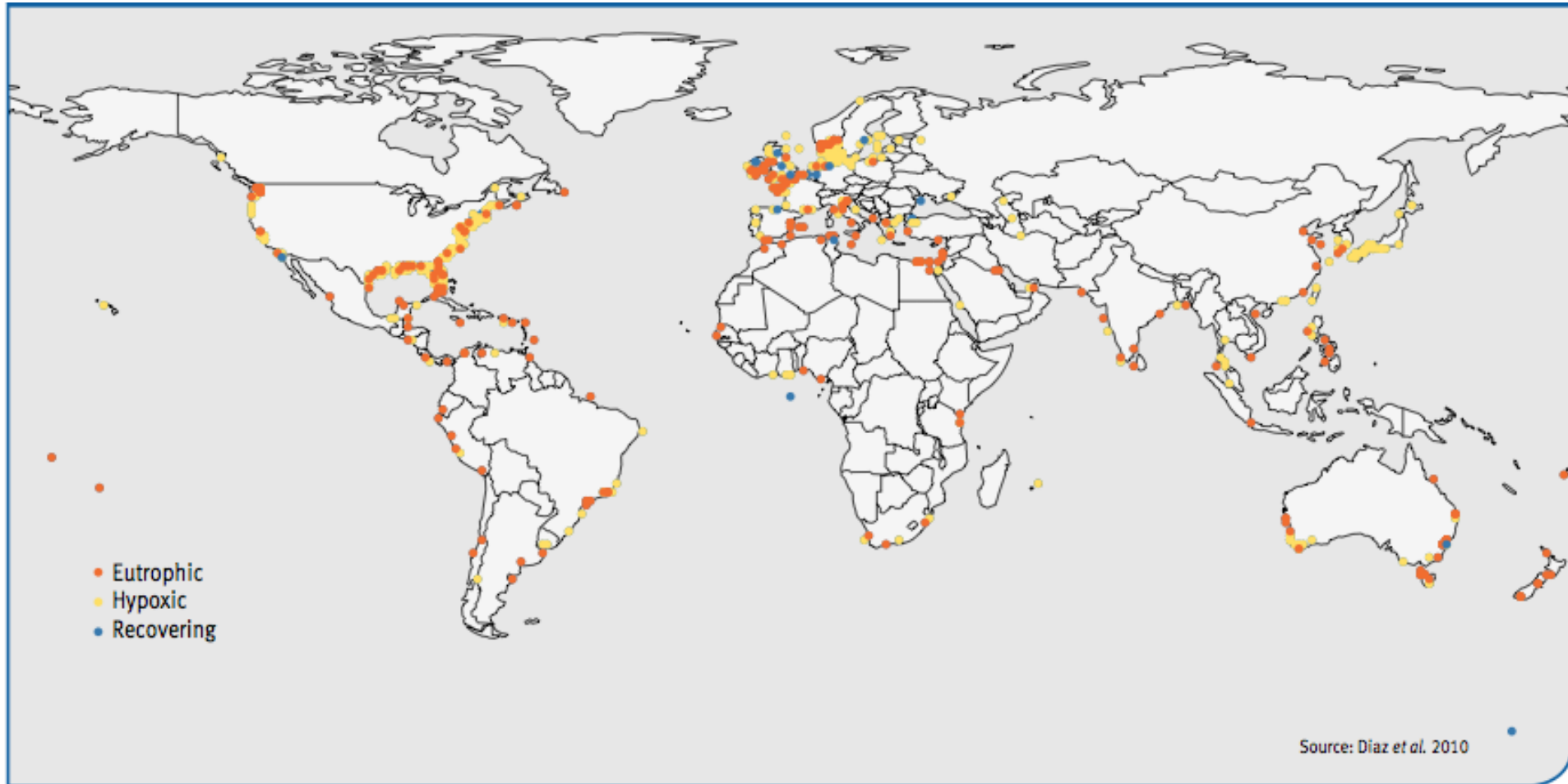
BIOTA	Área (ha x 10⁶)	Total value (\$ x ha / year)	Total flux value (\$ / year/10⁹)
Total	51.625		33.268
Terrestrial	15.323	804	12.319
Tropical forest	1.900	2.007	3.813
Temperate forest/Boreal	2.955	302	894
Praderas	3.898	232	906
Cultivated land	1.400	92	128
Marjales/manglares?	165	9.900	1.648
Marine	36.302	577	20.949
Open ocean	33.200	252	8.381
Coastal waters	3.102	4.052	12.568
<i>Estuarines</i>	180	22.832	4.110
<i>Praderas</i>	200	19.004	3.801
<i>Coral reefs</i>	62	6.075	375
<i>Continental shield</i>	2.660	1.610	4.283

Fig. 3. World map of CCAs growth between 1985 and 2012. The increase in urban population is grouped into three ranges: Cities that have grown less than 100,000 inhabitants, cities that have grown between 100,000 and 500,000 and cities that have grown more than 500,000 inhabitants.



J.M. Barragan, M. De Andrés, 2015. Analysis and trends of the World Coastal Cities and Agglomerations. Ocean and Coastal Management, 114, 11-22. doi:10.1016/j.ocecoaman.2015.06.004

Hypoxic and eutrophic coastal zone in the world (2010)



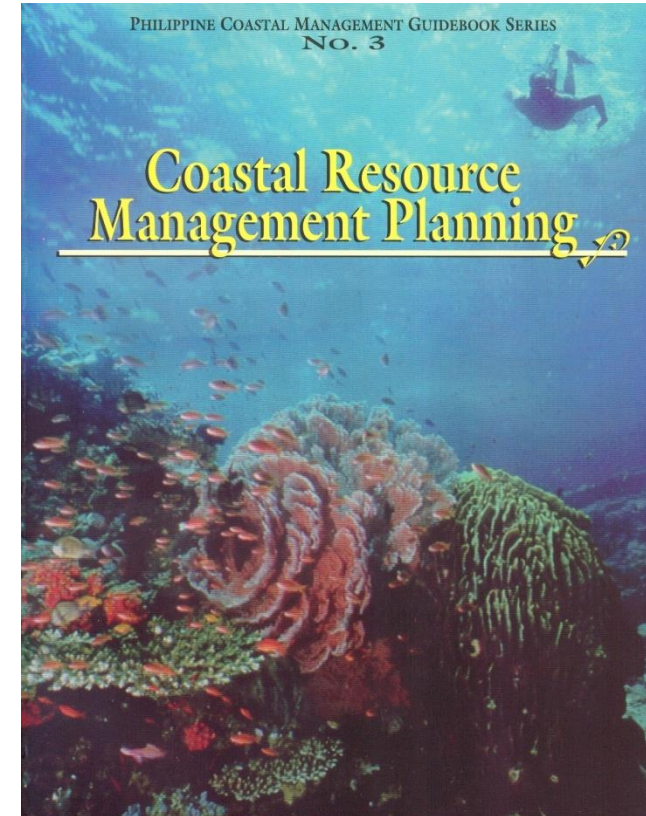
There are, at least, 169 dead coastal zones, with only 13 in recovering process. To this it is added, 415 coastal zone under eutrophication processes

Urgency of MSP-ICZM

✓ Deterioration of space and resources, **increasingly irreversible**

✓ Recover certain resources is **more costly in time and money** than to keep them (reefs, seagrass beds ...).

✓ Coastal Management Programs **do not give general and visible benefits until ten or more years** of implementation.



THIRD SET OF IDEAS

Marine management is a PUBLIC POLICY:

- Marine spaces are most of the times of public domain
- Marine management is an issue of general interest: it is about achieving good environmental conditions, avoiding conflicts between users and activities,...

IT is URGENT to start a MARINE MANAGEMENT INITIATIVE

- Impacts on marine space are frequently irreversible
- It is cheaper to conserve than to restore
- Results of management initiatives are achieved in the long term



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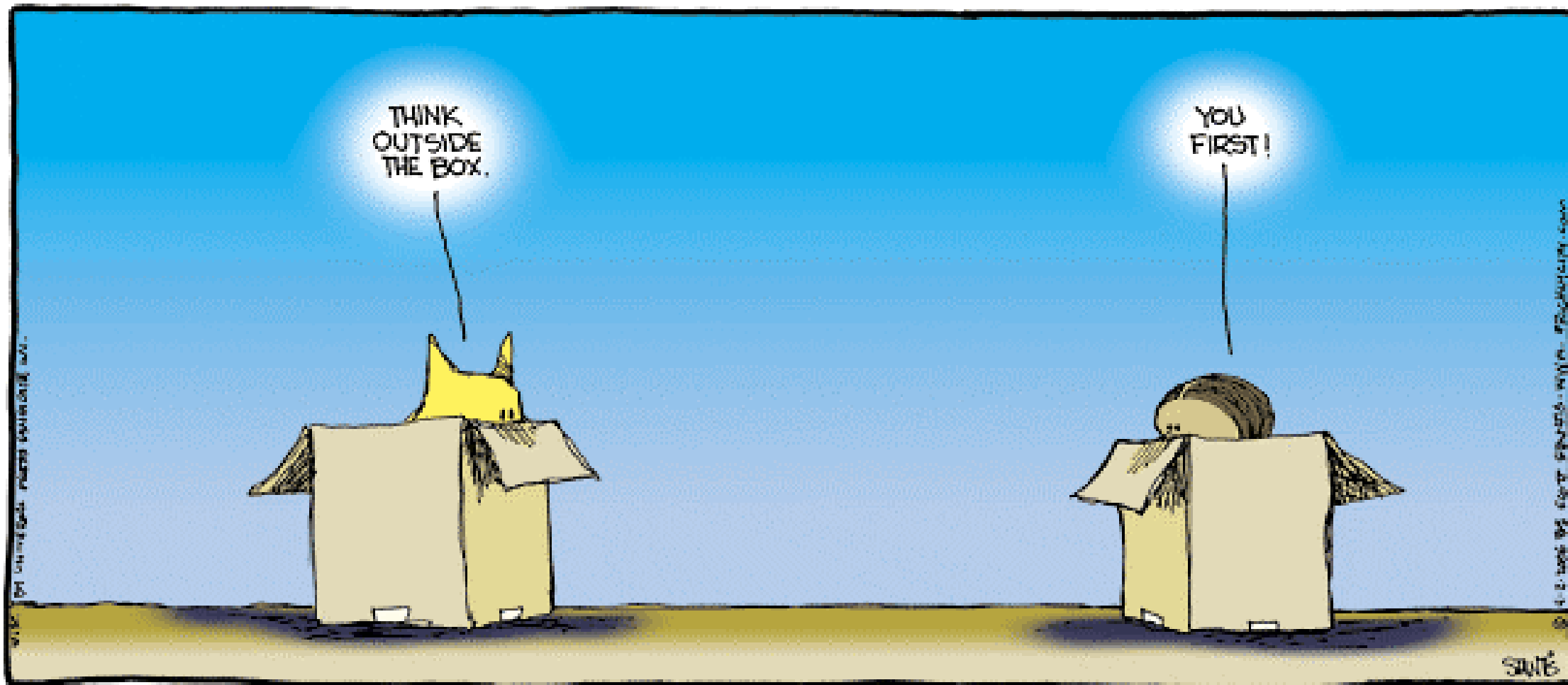
- From UN Conventions to MSP
- The ten steps for MSP
- Case studies

2. How to manage the maritime territory?

Good news: we don't have a universal recipe, but we have approaches...



WE HAVE TO THINK OUTSIDE THE BOX

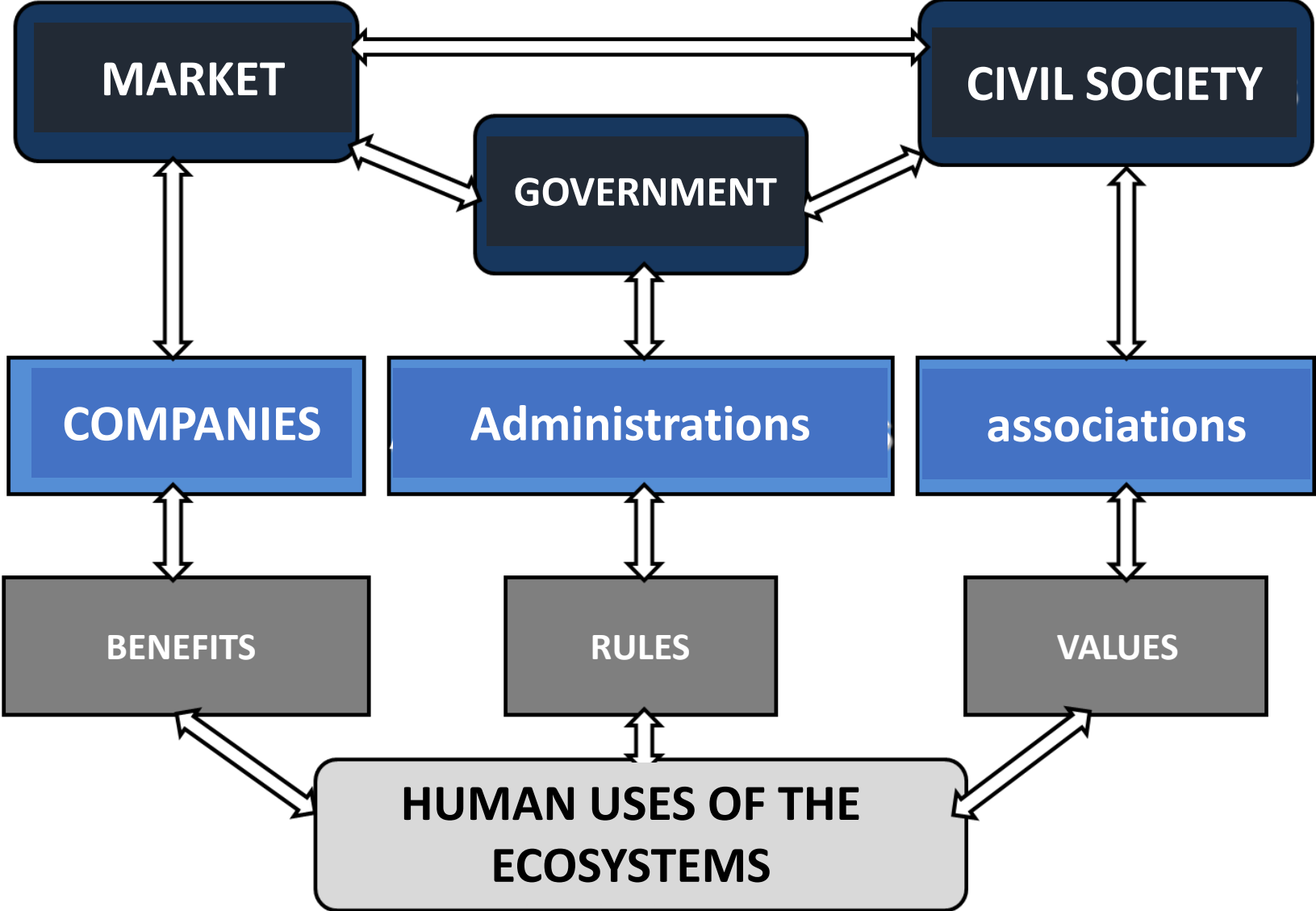


Ecosystem Governance

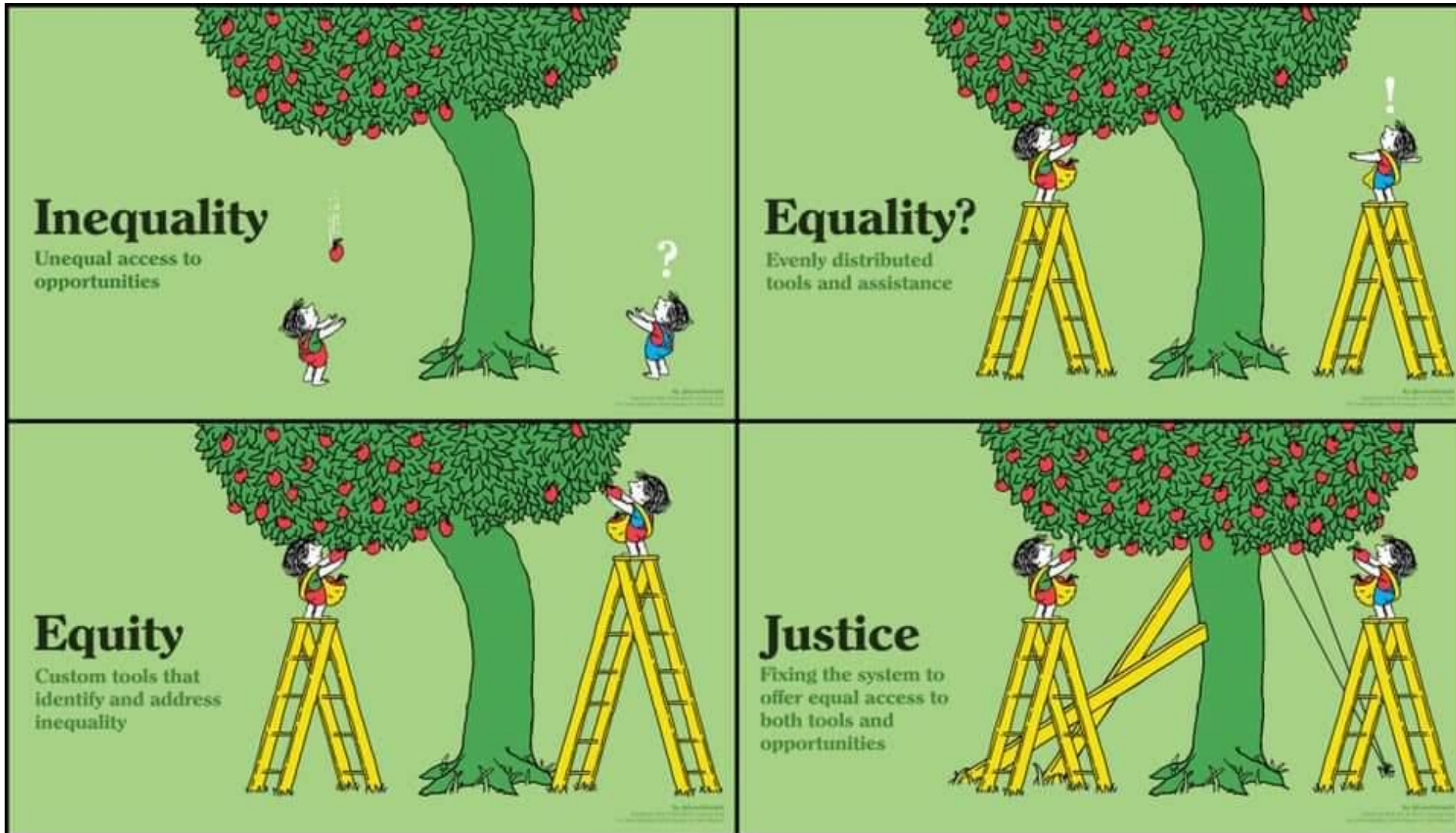
The formal and informal arrangements, institutions, and mores that structure and influence:

- How resources or a spatial area are utilized
- How problems, opportunities are evaluated, analyzed
- What behavior is acceptable or forbidden
- What rules & sanctions are applied to affect how natural resources are distributed and used

Principle Sources and Mechanisms of Governance



Governance, what is this about?



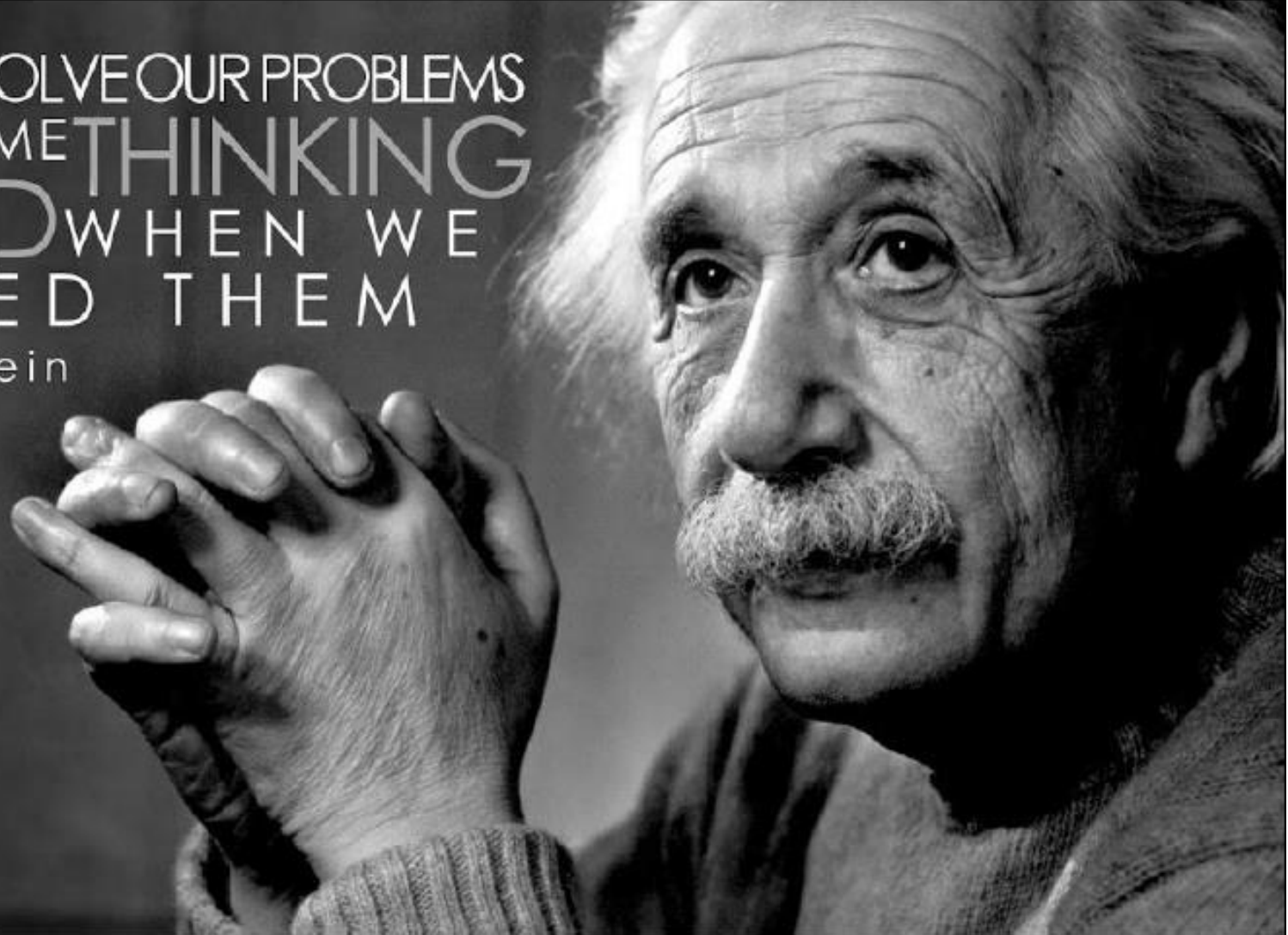


GOVERNMENT, SOCIETY
RULES, VALUES
FACILITIES
JUSTICE

HOW CAN WE DO IT REALITY?: FRAMEWORKS

WE CANNOT SOLVE OUR PROBLEMS
WITH THE SAME THINKING
WE USED WHEN WE
CREATED THEM

-Albert Einstein



FRAMEWORKS AND MODELS FOR ICZM

ICZM DECALOGUE

Barragán, 2003

KEY ISSUES

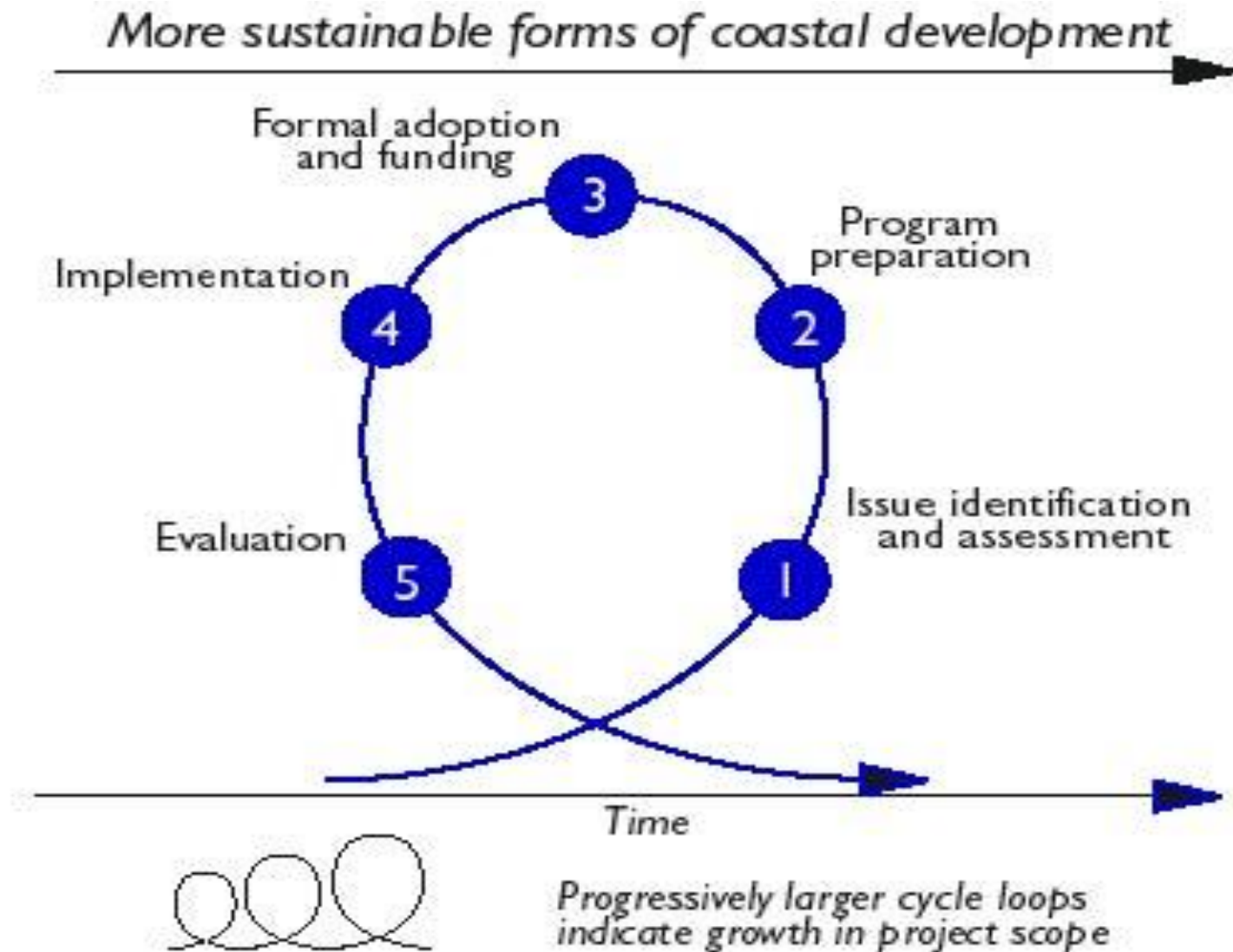
1. *Policy*
2. *Normative*
3. *Responsibilities*
4. *Coordination and cooperation*
5. *Instruments*
6. *Formation and training*
7. *Economic resources*
8. *Information and knowledge*
9. *Environmental education, communication, public awareness*
10. *Participation*



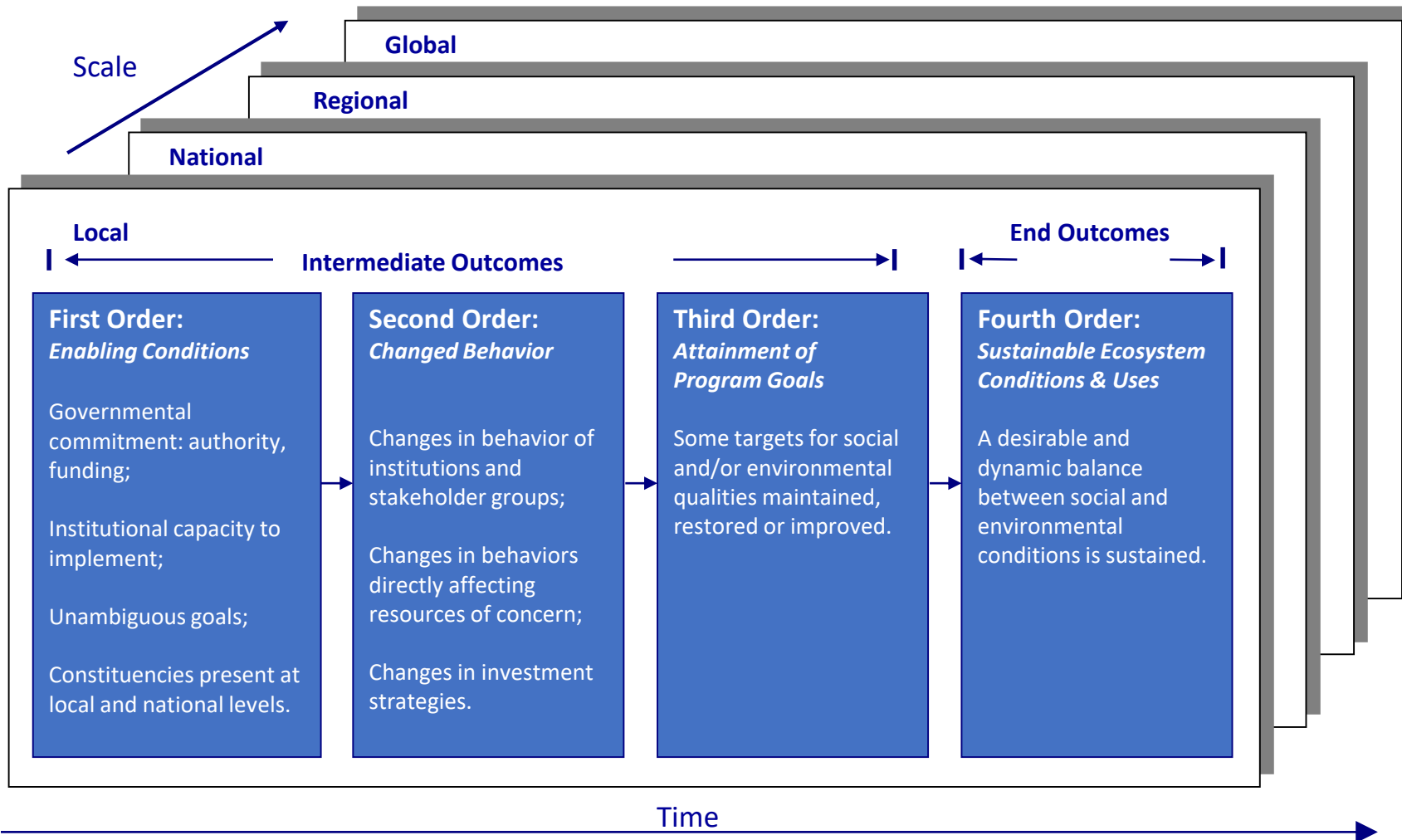
What do we need?

GOALS	STRATEGIC ELEMENT
Build a solid alliance system that aspires to a new policy for our territory	PUBLIC POLICY
	COMPETENCES
	PUBLIC PARTICIPATION
Have appropriate instruments for a more integrated territorial management model	NORMATIVE
	INSTITUTIONS
	INSTRUMENTS (MSP, COASTAL PLAN)
Obtain the necessary resources to operate the instruments and implement this model	ECONOMIC AND HUMAN RESOURCES
	TRAINING
	EDUCATION AND AWARENESS
	INFORMATION AND KNOWLEDGE

Policy cycle framework



The Orders of Outcomes



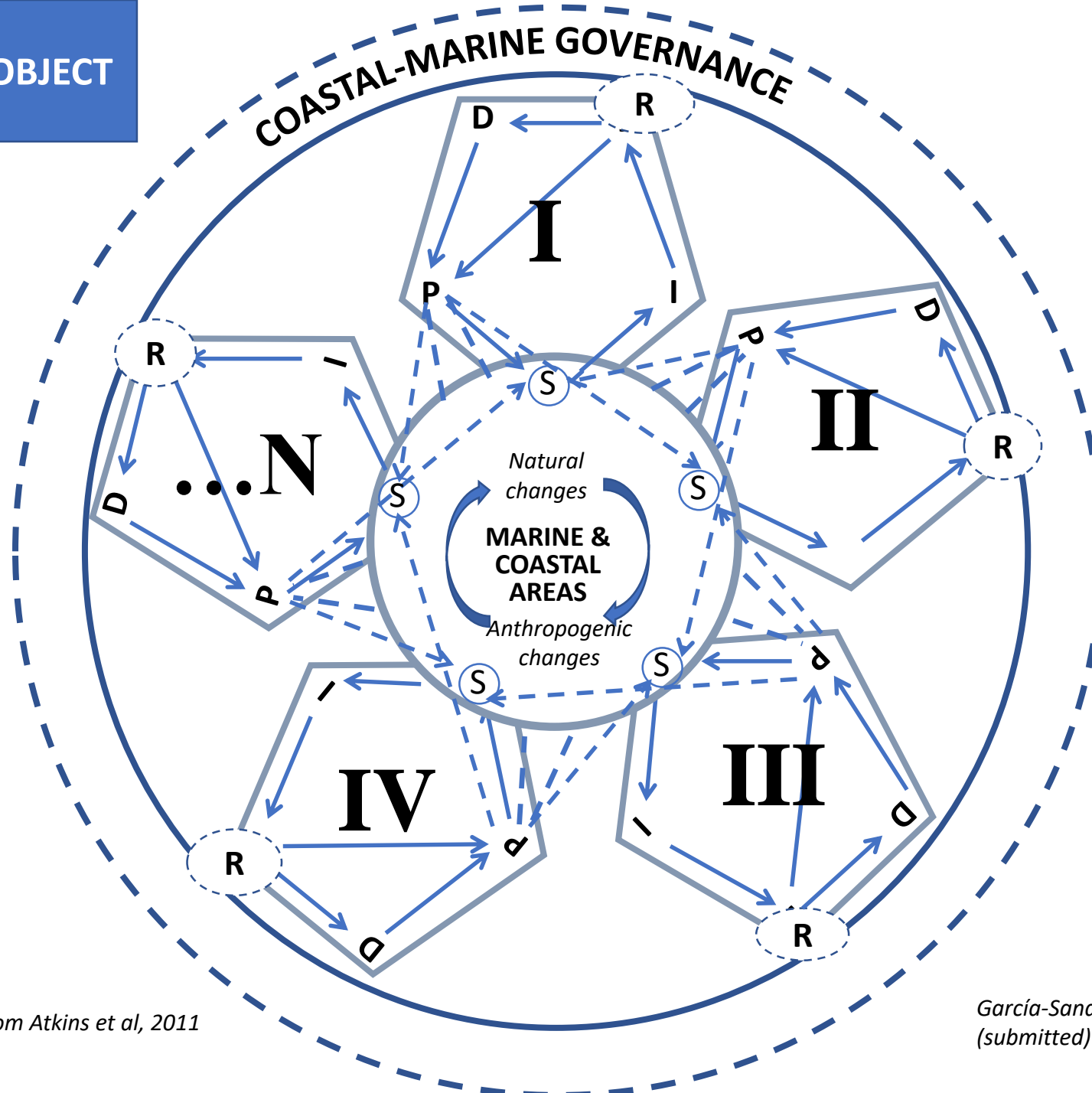
Source: Olsen et al., 2006

SPYGLASS FRAMEWORK TO INTEGRATED COASTAL-MARINE MANAGEMENT

Connecting object and objective

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University of Cádiz
www.gestioncostera.es

1. THE OBJECT



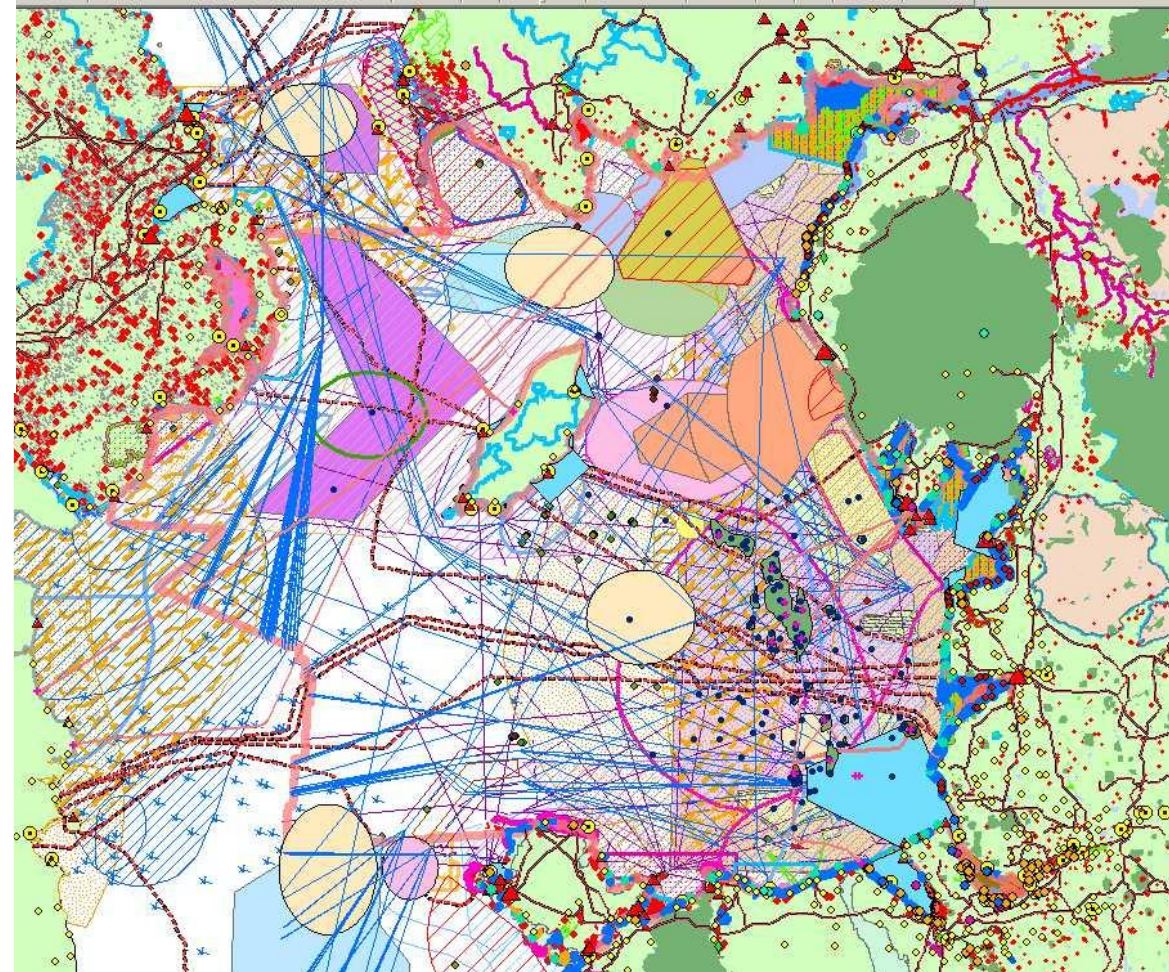
Adapted from Atkins et al, 2011

García-Sanabria, 2014
(submitted)

Marine Spatial Planning example



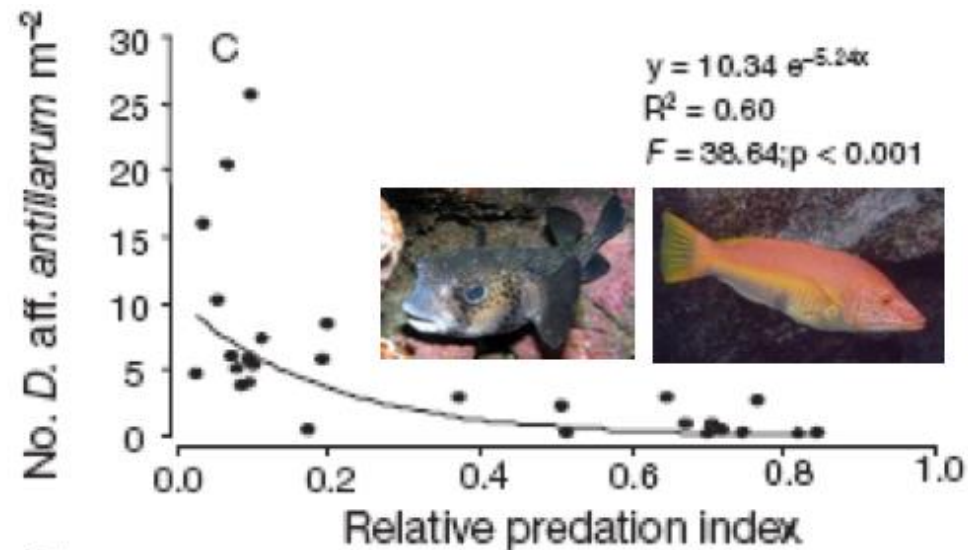
- Ports & Navigation
- Military Activities
- Culture
- Conservation
- Dredging & Disposal
- Submarine Cables



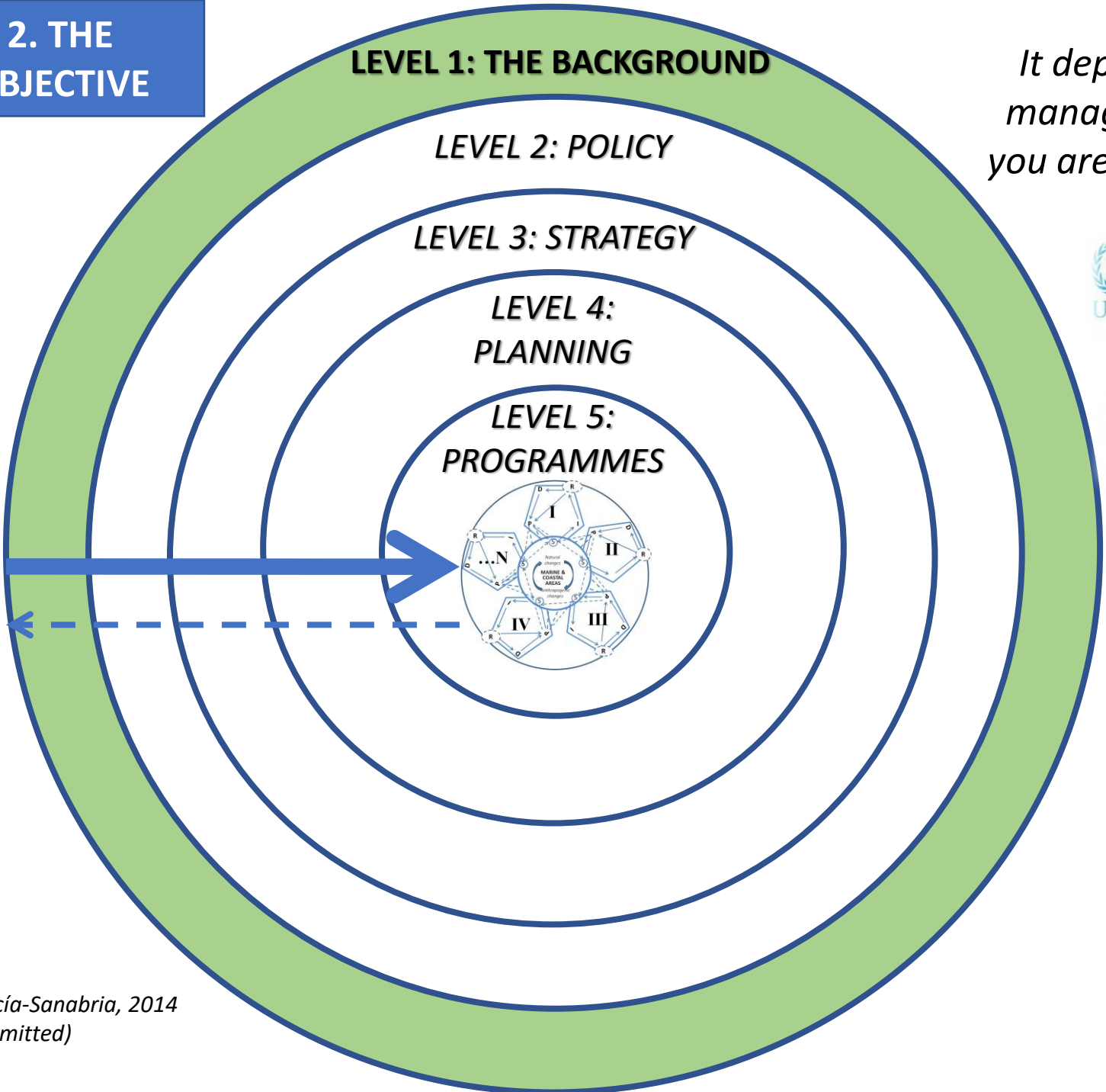
- Fishing
- Renewable Energy
- Marine Recreation

from Manuel Barange, Plymouth Marine Lab.

Our object of study. Both pictures are the same seabottom, but different years (1986 and 1998). *Dynamic equilibrium: indirect effects*



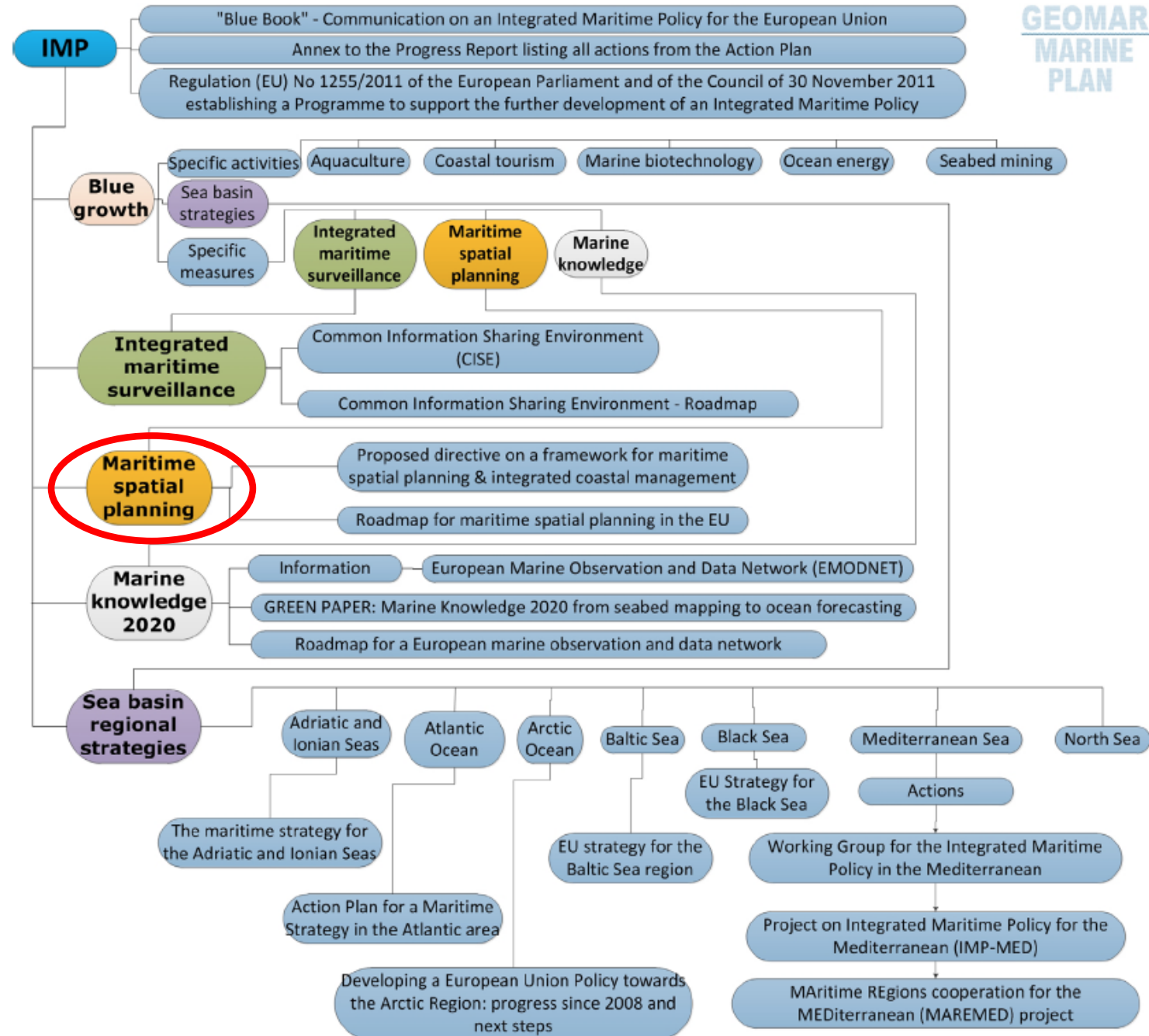
2. THE OBJECTIVE



It depends on the management scale you are working with



García-Sanabria, 2014 (submitted)

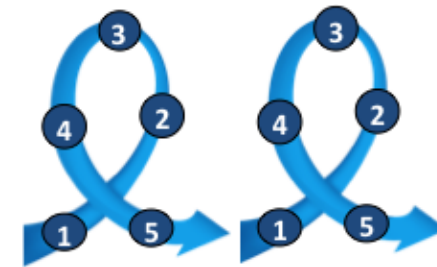
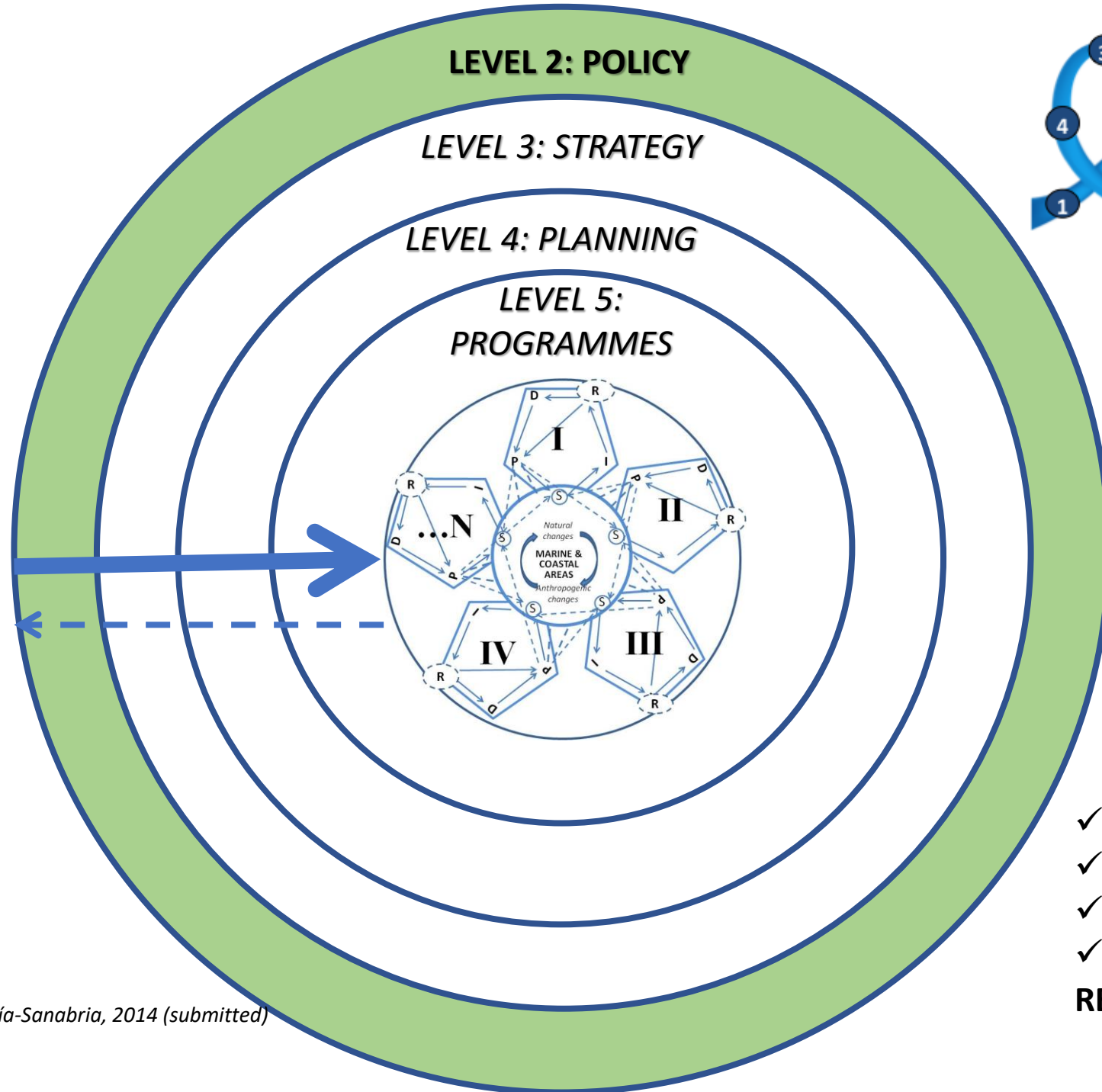


Periodic Table of the European Marine/Maritime Elements

Esf ESF															Ar ARCIC	Ices ICES	Cies CIESM	Bs BLACK	
Mb MB	Eea EEA															Af NEAFC	Mf GFCM	As NASCO	At ICCAT
Erc ERC	Ms EMSA															Os OSPAR	He HELCOM	Ba BARC	Bc BUCA
Jpi JPI	Fc EFCA	Mse EMSEA	Mo MYOCEAN	Es GMES	Ms MARS	Bde MARBEF	Msc MARCOM	Eco EMECO	Euo EUROCEAN	Fo FUTURE OCEAN	Los UNCLOS	Cc UNFCCC	Lp LC/LP	Bl BALLAST	Cb CBD	St STOCKOL	Ci CITES		
Df DRAEGER	Jrc JRC	Wa WISE	Ind MAR FORUM	Odr ECORD	Eng OCEAN ENERGY	Clu ENMC	Meg EMEC	Og OGP	Fish RACS	Sp CMAS	Msp EU	Cca EU	Bg EU	Bs EU	Re EU	Msf EU	Imp EU		
Pa PRINCE	Rea REA	Dnet EMODNET	Sl PSMSL	Obis OBIS	lode IODE	Ices ICES	Fp FP7	Ot OCEAN TOM	H2o HORIZON 2020	Ms NSF-MS	Ms EU	Bw EU	Wf EU	Ha EU	Na EU		Cfp EU		
La LUSO-A	Esa ESA	Cr WCRP	Gb IGBP	Bd DIVERSITAS	Hd IHDP	Oo GOOS	Eo GOE-GEOSS	Oc IOCCP	Sl GLOSS	Om JCOMM	Oc CLIVAR	Loi LOICZ	Hab HAB	Cc IPCC	Woa WOA	Bs IPBES	Fa SOFIA	Sr GOSR	

EU Marine International Scientific Councils	Databases
EU Regional Fisheries Organizations	International Programmes (IPO in Europe)
EU Regional Conventions	Funding instruments
UN conventions and treaties	Reporting Processes
EU legal framework on marine/maritime affairs	UN specialized agencies with marine/maritime mandate
Think tankers	Other marine International Organizations in Europe
European specialized agencies	Main Marine/Maritime NGOs in Europe
European Marine Scientific Clusters	Other main International NGOs
European Maritime Clusters	UN Funding instruments

Cbd CBD	Fao FAO	Iaea IAEA	Imo IMO	Isa ISA	De UN-DESA	Do DOALOS	Dp UNDP	Ep UNEP	Ioc UNESCO-IOC	Ido UNIDO	Wmo WMO	Wb WB	Iho IHO	Ioi IOI	Ge GESAMP	UN UN-OCEANS
Icsu ICSU	Iucn IUCN	Po POGO	Idi IDDRI	Won WON	Mcf MCF	Sea SEAS AT RISK	Wwf WWF	Ps PASTICS	Gp SOLGEE	Ci CI	Pew PEW	Oc OCEANA	Sc SCOR	Gof GOF	Gef GEG	Gpo WB-GOP

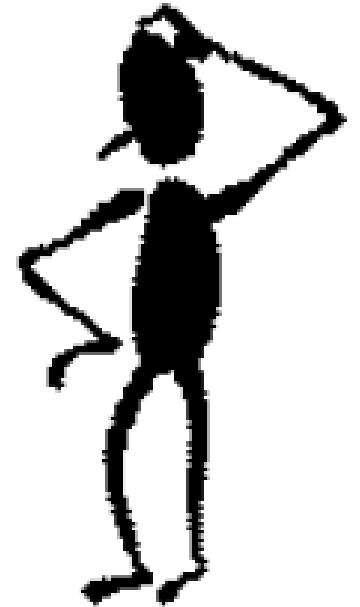


We need an alliance policy

- ✓ RESPONSIBILITIES
- ✓ STAKEHOLDERS
- ✓ INFORMATION &
- ✓ KNOWLEDGE
- RESOURCES

THE POLICY/ THE GOALS

- ✓ ICZM and MSP are **tools under an specific public policy**. And this because costal-marine resources and spaces are fundamentally from public domain. Then, the future of these zones are of general interest.
- ✓ For this reason, MSP- **ICZM management framework is closely related with the development of the public policies**. They state the direction about things to do, or not, to solve the conflicts in these areas.
- ✓ **Then, it affects a lot to human welfare in coastal zone**. Of course, in the present, but also in the future.



THE POLICY

A set of **Intentionally coherent decisions** or actions, taken by different actors in order **to solve a politically defined problem.**

This set of decisions **try to modify the behaviour** of some stakeholders that, it is supposed, were the origin of the collective problem to solve.



THE POLICY

Doing nothing... Is it a public policy?

Who is winning and who is losing if it is chosen to do nothing?



PUBLIC PARTICIPATION

Why is so important to policy formulation?

Public participation should be understood as **an interactive process that brings together technics and policy makers** in a particular initiative with **citizens**; especially if the latter are involved or interested in some way by the coastal areas or coastal and marine ecosystems and their services.

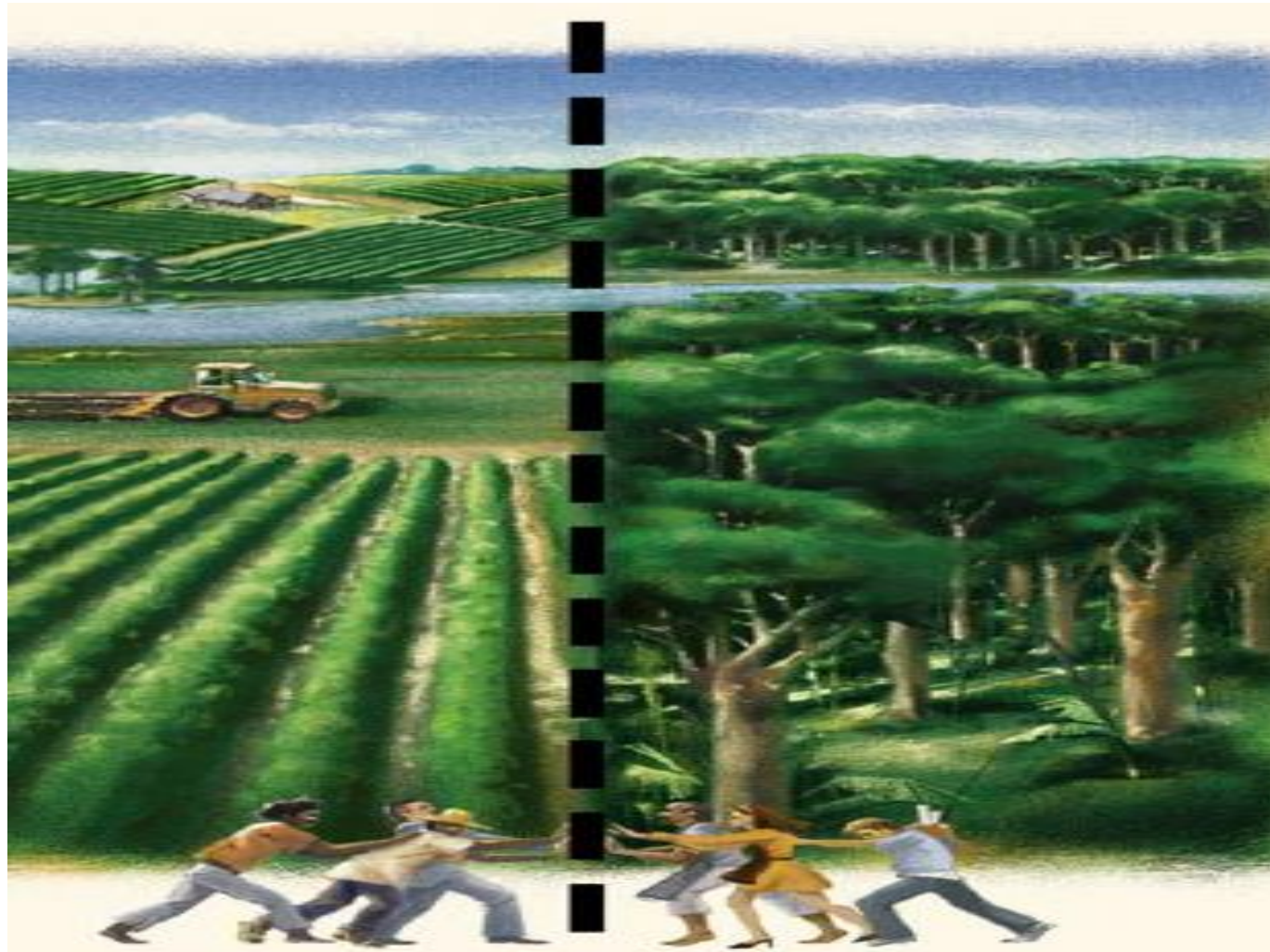
Participation in both the formulation and development of coastal and marine policies **should be very careful designed, because it gives legitimacy to any decision**, often with competing interests involved.

Moreover, **participation is a pillar for behavioral changes** that we want to get in the way institutions and users are relating to their coastal and marine areas



PUBLIC PARTICIPATION

Is not that easy to understand what is going on..



Common objectives
Institutions

Leader capacity
Coordination

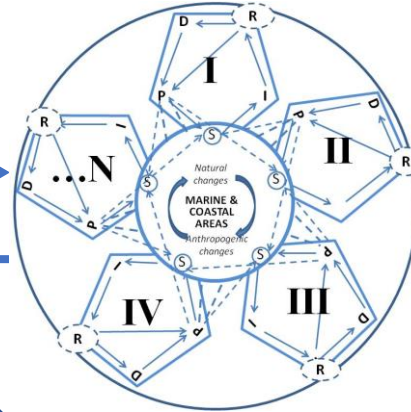
LEVEL 3: STRATEGY

Common politic
objectives

LEVEL 4: PLANNING

LEVEL 5: PROGRAMMES

PROGRAMMES



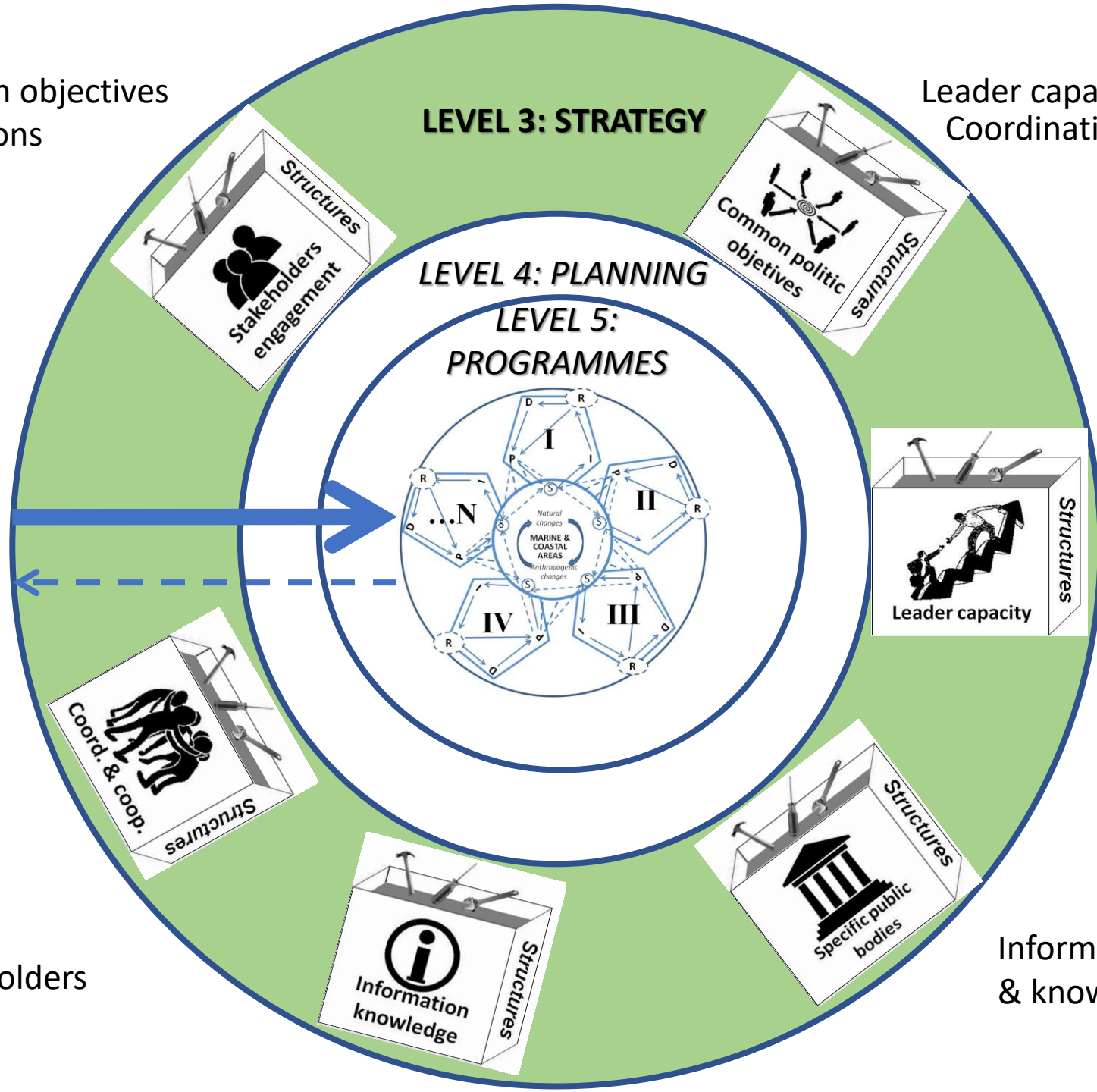
Leader capacity

Coord. & coop.

Stakeholders

Information
knowledge

Information
& knowledge



STRATEGY

PLANNING

Intellectual process that establishes the **performance of a series of tasks** (proposes objectives, formulates strategies, draws up plans, allocates resources) that, **methodically executed, lead to the achievement of a goal**. Therefore, it is a type of ordered thought that precedes action.

MANAGEMENT

Executive process whose purpose is to **manage a good, an object or a situation**. It also refers to concepts such as **governing, ordering or directing**. It involves executing a series of previously planned actions.



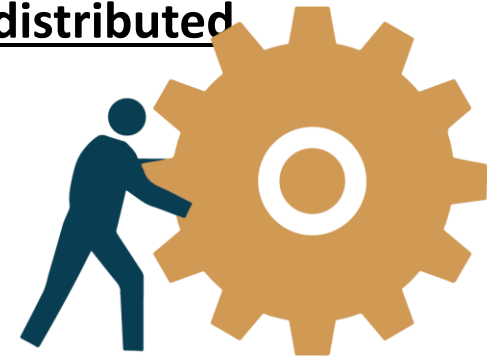
INSTITUTIONS

We are going to talk about two fundamental and linked issues:

1. **On one hand**, the institutions developed to manage coastal problems or issues.
2. **On the other, the coordination efforts between institutions** that requires any coastal/marine management initiative.

We could even state that the coordination is a main task of the institutions.

We should not forget that **the administrative competences are strongly related with coastal management**, the human activities that are taking place, conservation issues, etc. All these responsibilities are distributed among numerous institutions and public agencies.



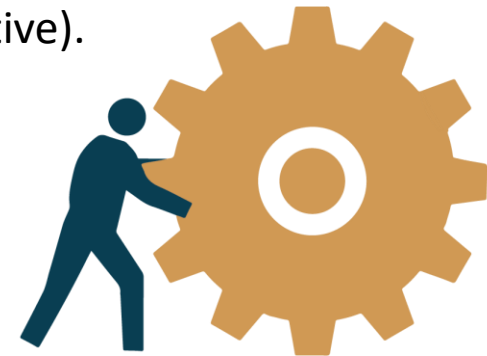
INSTITUTIONS

Types of coordination and cooperation

Horizontal or sectoral coordination. For example between sectoral agencies related with fisheries, tourism, industry, harbours and maritime transportation, etc...

Vertical coordination. It is about harmonizing the actions of different territorial scales of the Public Administration (for example, federal or national, regional or sub-national, local).

Instrumental coordination refers to the decisions made within an institution regarding the different instruments and measures that the same department develops or executes (for example, within any Department of Coasts, investments, fees, works, licenses, concessions, plans, etc. so that all the aforementioned instruments are directed towards the same objective).

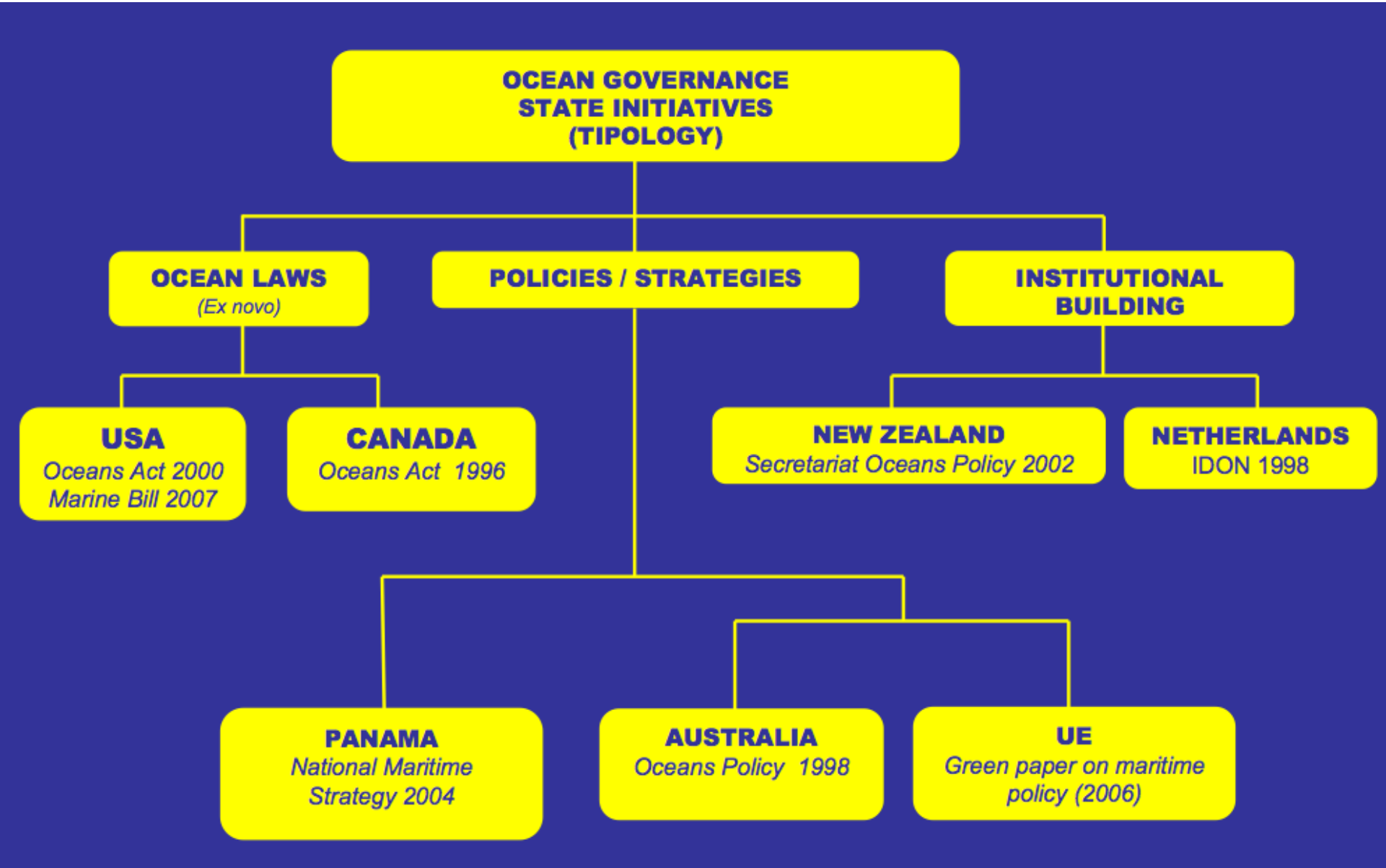


INSTITUTIONS

Formulas to promote coordination and cooperation between institutions

- a) The competences related to the management of the coastal areas are **concentrated in a new organization**.
- b) The **powers of an existing body are increased**.
- c) An **Interdepartmental Council or Interministerial Commission is created** with executive character.
- d) An **Advisory Council or Technical Council** is created.
- e) A **representative of a coastal organization is appointed** to participate in a collegiate body of another institution related to coastal areas (for example, a representative of the Coastal Department may belong to the Board of Directors of the Port Authority).
- f) **Binding reports** from one body are required regarding the actions of another.
- g) **Voluntary agreements** or conventions are signed.





OCEAN GOVERNANCE STATE INITIATIVES (TIPOLOGY)

OCEAN LAWS
(Ex novo)

POLICIES / STRATEGIES

INSTITUTIONAL BUILDING

USA
*Oceans Act 2000
Marine Bill 2007*

CANADA
Oceans Act 1996

NEW ZEALAND
Secretariat Oceans Policy 2002

NETHERLANDS
IDON 1998

PANAMA
National Maritime Strategy 2004

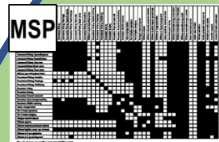
AUSTRALIA
Oceans Policy 1998

UE
Green paper on maritime policy (2006)

Coordination
with other
transversal
initiatives

LEVEL 4: PLANNING

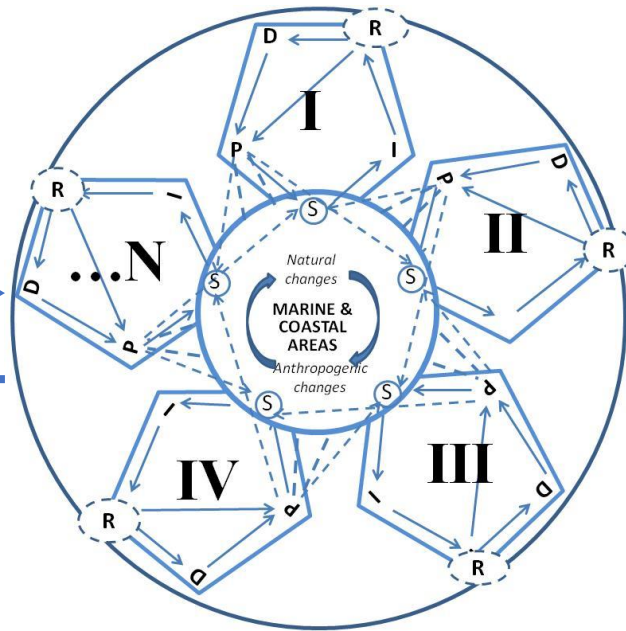
LEVEL 5: PROGRAMMES



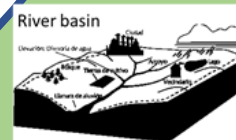
MNG Plan



REGIONAL COASTAL PLAN



MNG Program

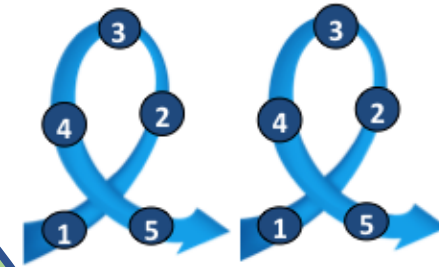


MNG Plan / Strategy



MNG Strategy

Normative
Institutions
Participation
Resources
Formation
Information
Tools,....

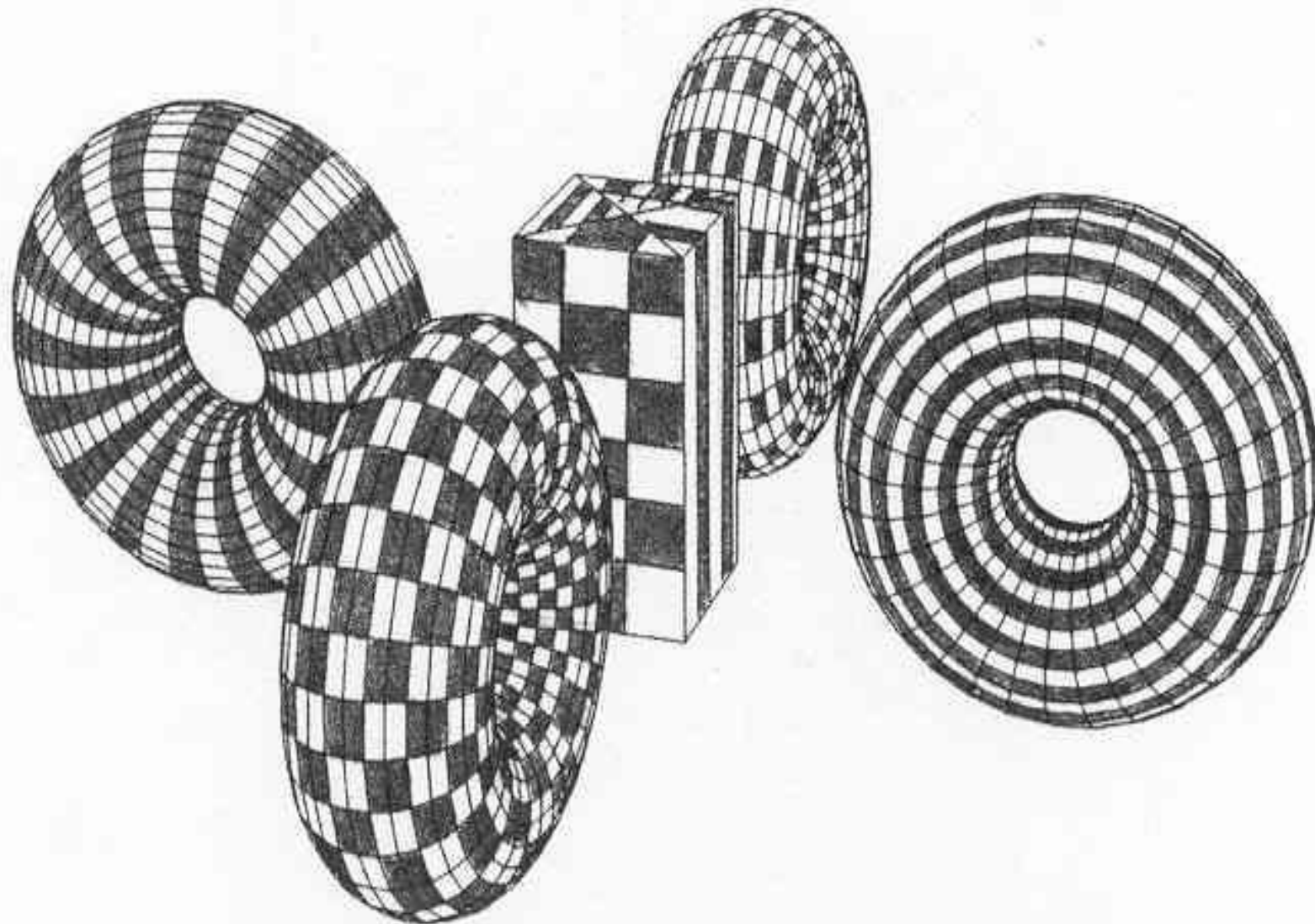


PLANNING

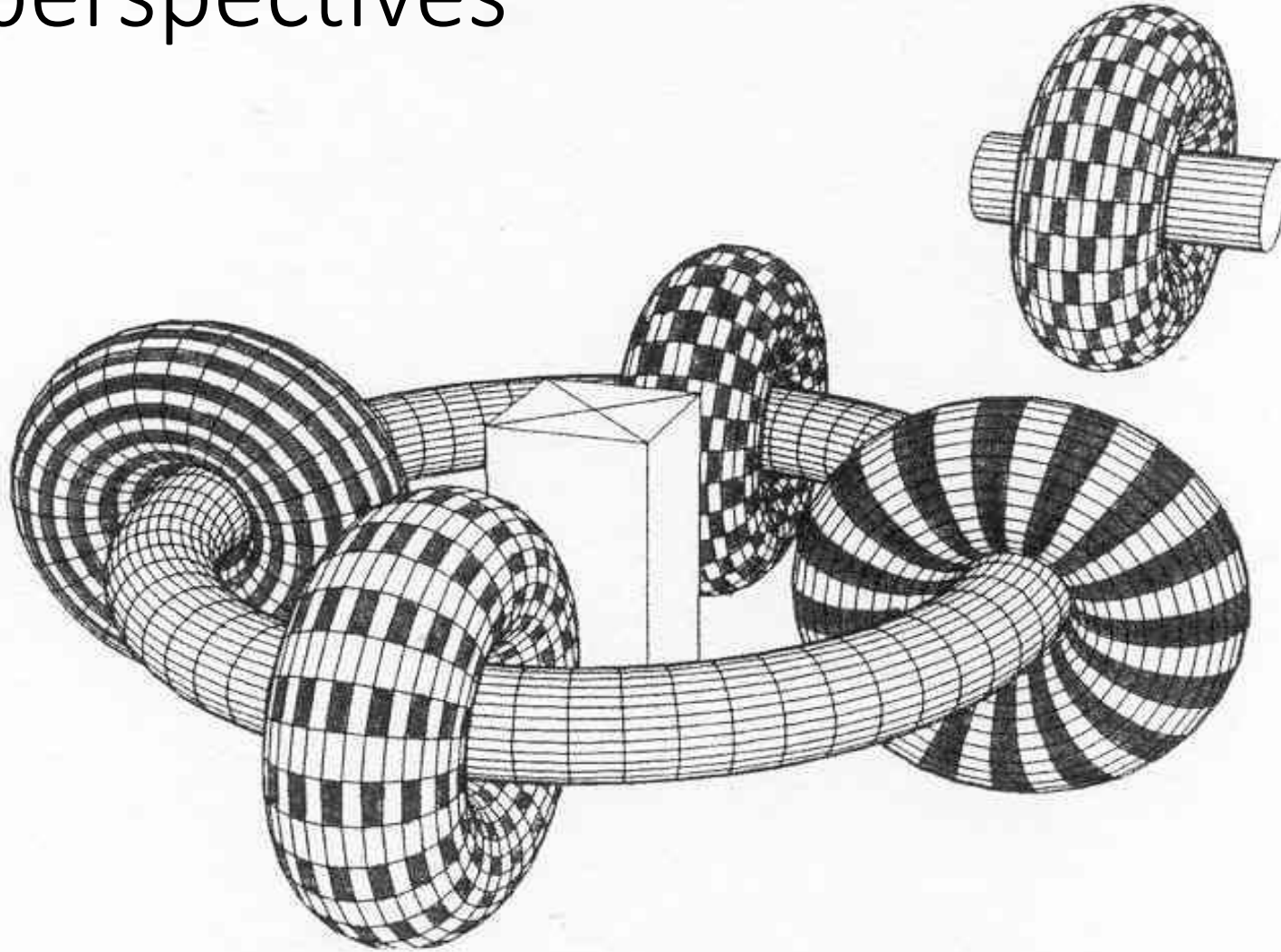
A Plan **developes general goals and objectives established by policies.**

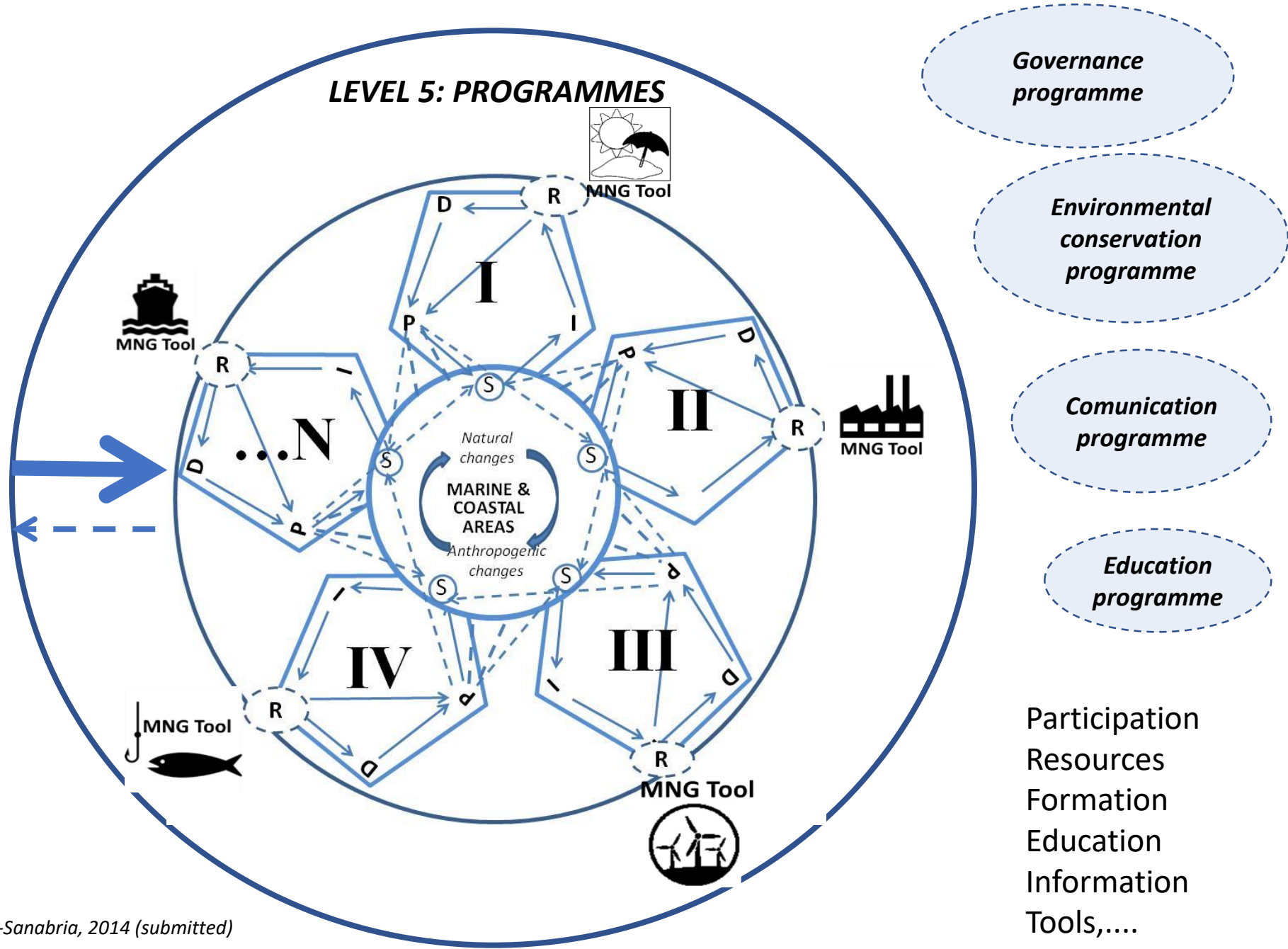
In other words, they **set the rules for action** on coastal-marine areas. Plans are focused on the priorities and, overall, they **constitute the formal and more specific part of the policies.**

Diverse Perspectives of Specialists

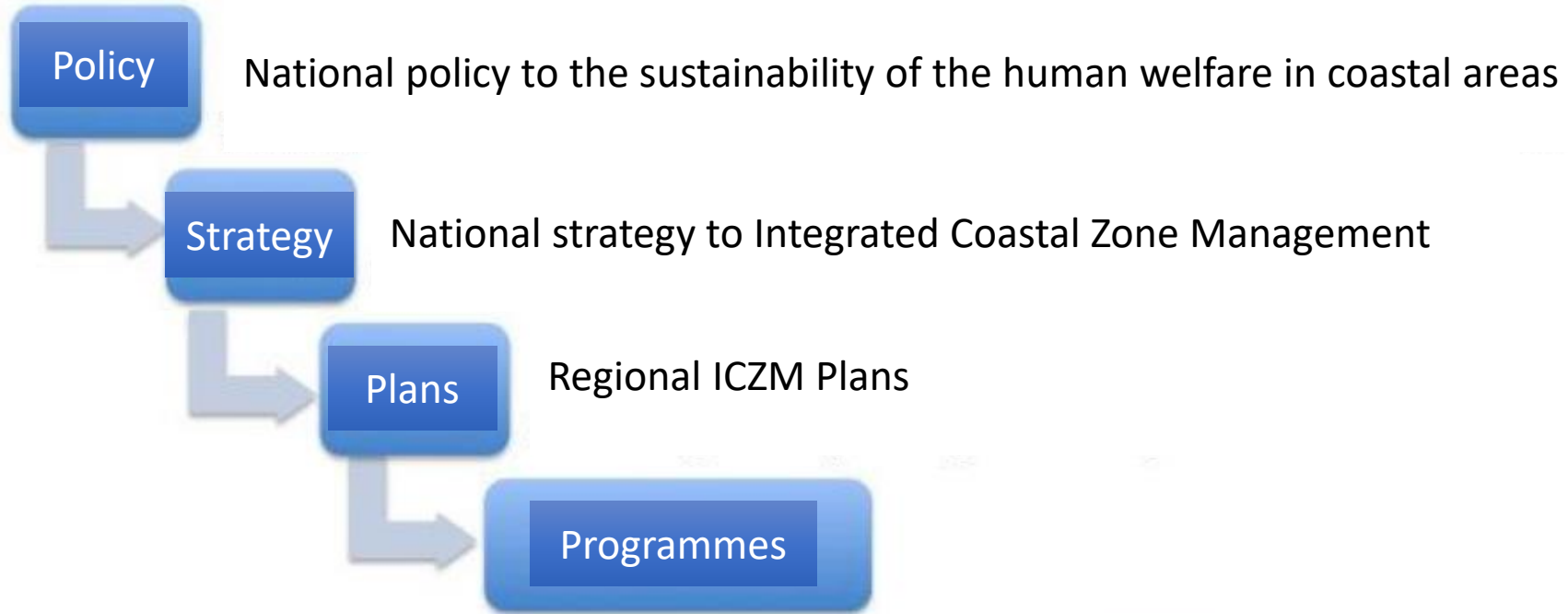


Epistemic community of specialists with shared perspectives





TOOLS / INSTRUMENTS



- 1) Coastal ecosystems conservation Program
- 2) Sustainable development coastal Program
- 3) Governance Coastal Program
- 4) Capacity building program to ICZM
- 5) Others...



INSTRUMENTS

ICZM PLAN

Instrument designed for the management of coastal areas that consists of a **coherent, ordered and systematic way of acting** from the public sphere (based on key problems or issues), **with the aim of specifying the objectives and guiding on the best way to proceed to get them**. The plans are, together with the laws, the main instruments for the ICZM (it is **long-term** oriented).

ICZM PROGRAM

A **set of homogeneous and grouped interventions** designed to achieve a specific goal or end within a plan (**medium-term** oriented).

ICZM PROJECT

Set of concrete and interrelated activities for direct intervention, which takes into account human and material resources, as well as detailed economic and financial requirements.



A KEY ISSUE: THE IMPORTANCE OF COASTAL MANAGERS ...WITHOUT THEM, NOTHING WORKS

They have to **administrate and take decisions** in coastal-marine areas.

Their role is crucial. They have legitimacy, they have juridic-administrative tools for managing, they have resources and information...

The most important: they are **close to the public** so they know the public demands, but at the same time they can transmit them and **influence the opinions of political and institutional** representatives.

Who should be considered a marine/coastal manager?

A minister?

A general director?

A territorial delegate?

A departmental head?

A public technic?

A coast guard?

A policeman?



Different kind of managers

	Strategic	Operating
Government	<u>Manager level 1</u> (politicians, the ones that formulate coastal policy?)	<u>Manager Level 2</u> (Politicians, advisers, appointed staff, who concrete and implement coastal policy)
Management	<u>Manager Level 3</u> (Public technicians, appointed staff, who develop and implement the coastal policy in the place)	<u>Managers Level 4</u> (Public technicians, who applied the coastal policy in the place)

Managers Level 1 and 2: They have to listen the experience that level 3 and 4 have in managing coastal zones. They also have to explain deeply, to managers 3 and 4, the new coastal policy that is being proposed. Remember that they are the direct responsables of its implementation. So then, their knowledge of reality, colaboration are crucial if we want the new policy achieve the desired results

Different kind of managers

The previous table is an administrative view of the issue. Reality has some differences.

What happens when we find an ICZM program led by people, with high technical capacity and really motivated, but who are not working in the public administration?

Are they coastal managers?

YES,

They should be considered as coastal managers, at least, until the initiative is developing

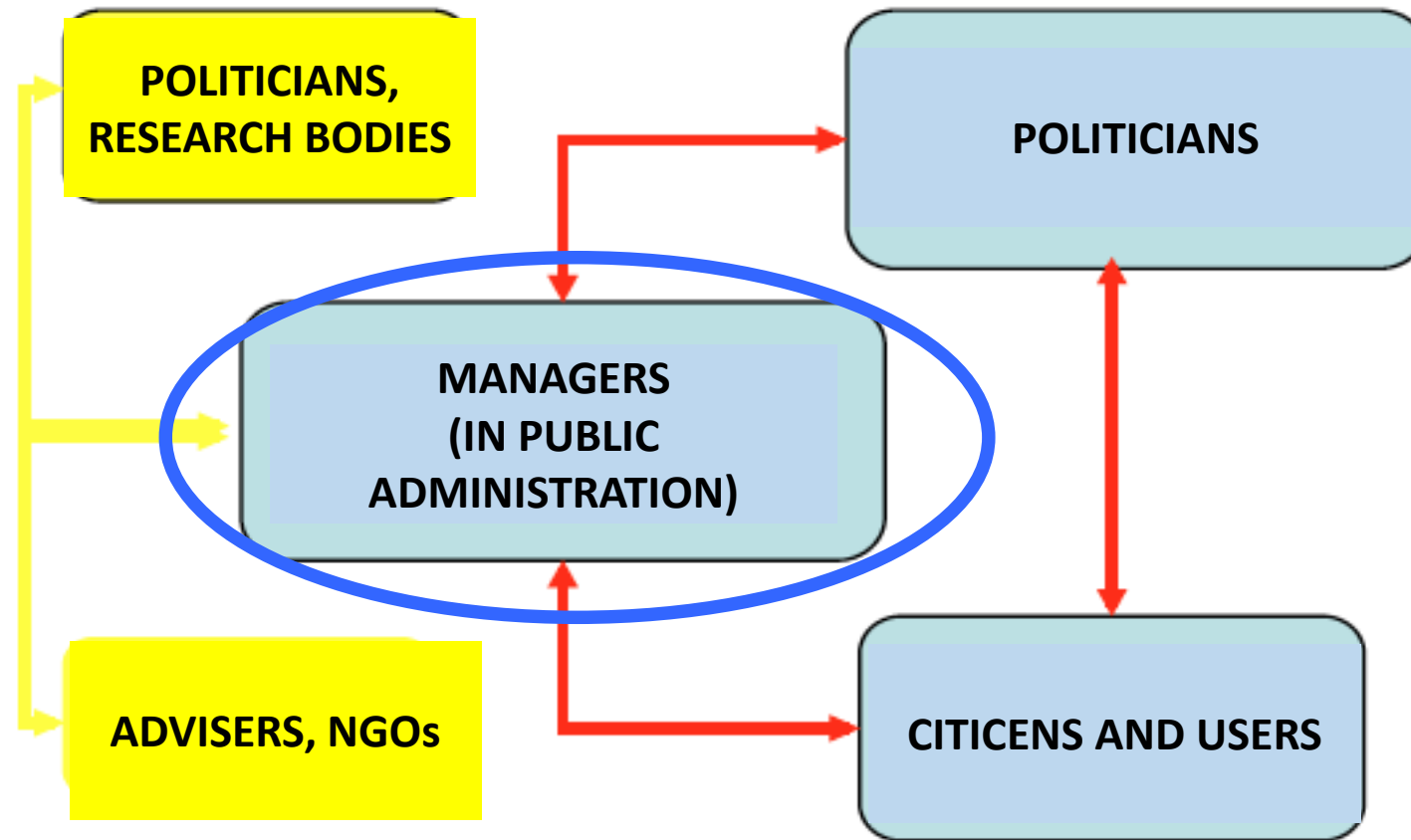


Figura XX. Los gestores públicos ocupan una posición central en cualquier política de GIAL. Hacen las veces de eslabón intermedio entre la labor de los representantes institucionales y las necesidades de la sociedad.

MANAGERS TASKS (Marine/coastal management)

Solve problems and conflicts related to different interests or users of coastal resources (fishing sport-fishing professional, p. E.).

Warn and prevent public authorities, or to any private agent, about the problems and conflicts that occur in the present, as well as those that may occur in the future. Such warnings should be accompanied by suggestions for their solution (impacts of urbanization of dune, p fields. E.).

Specifying the environmental costs and externalities of a human activity, since the dynamism, the fragility and the high degree of interaction between processes and coastal phenomena, recommend special emphasis on this goal (environmental impact and relationship with other sectors of aquaculture, pe).

Provide guidelines to improve the management of resources and public property (suggesting the special monitoring of a specific indicator, p. E.).

Identify coastal areas of interest, and resources that may be threatened, to recommend conservation and protection (natural landscapes, p. E.).

Protect ecological processes and critical habitats, especially those that are considered of special value for the conservation of biological diversity (wetlands, p. E.).

Properly locate in space different uses and economic activities, so that they are not incompatible with each other (industrial and tourism developments, p. e.).

Determine the capacity that has the space and coastal resources (capacity of a coastal town to host visitors, p. E.).

MANAGERS TASKS (Marine/coastal management)

Determine the degree of efficiency in the use of resources in order to clarify how its optimum performance is reached (operating a bank bivalves, p. E.).

Reduce risks and threats, both natural and anthropogenic, that loom over goods and people especially in coastal borders (keeping natural defenses against possible tidal, flooding. p E.).

Promote coordination and cooperation between public institutions, and between them and private sector. This objective is derived from one of the main problems identified in the planning and management of coastal areas (rapprochement between regional and local administration to solve a problem of urban discharges to the marine environment, p. E.).

Encourage participation and seek social consensus as a democratic practice formula, and facing problems involving significant public resources and a considerable number of users (search for a particular model of development for a coastal forest, p. E.).

Increase public awareness of coastal issues and resources as well as possible solutions. Then, the general population becomes strategic partner of any initiative (campaign on fishing and consumption of immature, p. E.).

Strengthen institutional capacity so that public administration has resources to respond to problems. Resources can be of various types: regulatory, material and human (prepare specific training plans for technicians who provide services in coastal areas..).

Provide guidance to improve the development model, and to stop the deterioration of coastal areas and its resources. This contributes to overcoming the traditional confrontation between conservation and development (guidelines for urban planning of a stretch of coastline, p. E.).

THE IMPORTANCE OF COASTAL/MARINE MANAGERS

Their task is of great importance, although it is not easy to define and specify. And it requires special preparation and dedication.

It is needed **a team** that should have a **multidisciplinary profile**, and **someone** must **apply all the knowledge in a transdisciplinary way.**

...So what should be the knowledge/skills of the coastal/marine manager?

	Coastal/marine zones	Integrated Management
Sophón	Knowledge about ecosystems functioning with different degrees of impacts or transformation	Basic knowledge related with social sciences: rules, economy, sociology, history, policy, education, geography,...
Techné	Capacity to evaluate	Public policies, strategic planning, public participation, decision making process, procedures.
Poiesis	Ecologic ethic, Awareness and interest	Leadership, communication, mediation, negotiation, conflict resolution.



...So what should be the knowledge/skills of the coastal/marine manager?

Olsen (2003) proposes, for an **ideal coastal-marine manager**, knowledge and skills in three main areas:

- a) **skills in strategic analysis and political processes**,
- b) **knowledge of how ecosystems works**
- c) **general culture**. Training should be oriented in order to be able to appreciate the culture and traditions of the societies to which the manager tries to serve. This will help to make a correct definition of the problems that, in turn, are rooted in the way of thinking, and the values and behaviors of a society.

Average scores given to 24 skills by successful marine conservation leaders in terms of priority for career success and importance to learn during postgraduate education.

Specific skills	Importance for career success		Best learned as postgraduate	
	Mean	Rank	Mean	Rank
The art of persuasion (written and oral)	3.82	1 (tie)	3.68	1
Generate ideas/think creatively	3.82	1 (tie)	3.64	2
Build and lead teams	3.79	3	3.33	7 (tie)
Communicate with policy/decision-makers	3.68	4 (tie)	3.33	7 (tie)
Forge partnerships	3.68	4 (tie)	3.27	10
Prioritize action	3.68	4 (tie)	3.35	6
Create a vision	3.68	4 (tie)	3.42	4
Listening well	3.68	4 (tie)	3.44	3
Make decisions based on limited data	3.50	9 (tie)	3.22	11
Write proposals	3.50	9 (tie)	3.30	9
Mentoring others	3.46	11	2.65	21
Engage with the news media	3.43	12	2.84	19
Facilitate effectively	3.39	13	3.20	12 (tie)
Resolve conflicts	3.32	14 (tie)	3.05	15 (tie)
Manage budgets	3.32	14 (tie)	2.83	20
Use social media effectively	3.29	16 (tie)	2.92	18
Fundraise	3.29	16 (tie)	2.59	22
Develop management plans	3.21	18	2.95	17
Build/coordinate a grassroots campaign	3.07	19	2.58	23
Evaluate projects	3.04	20	3.05	15 (tie)
Cultivate major donors	2.96	21	2.38	24
Communicate with business leaders	2.89	22	3.14	14
Securing a mentor	2.86	23	3.41	5
Ability to work with GIS	2.39	24	3.20	12 (tie)

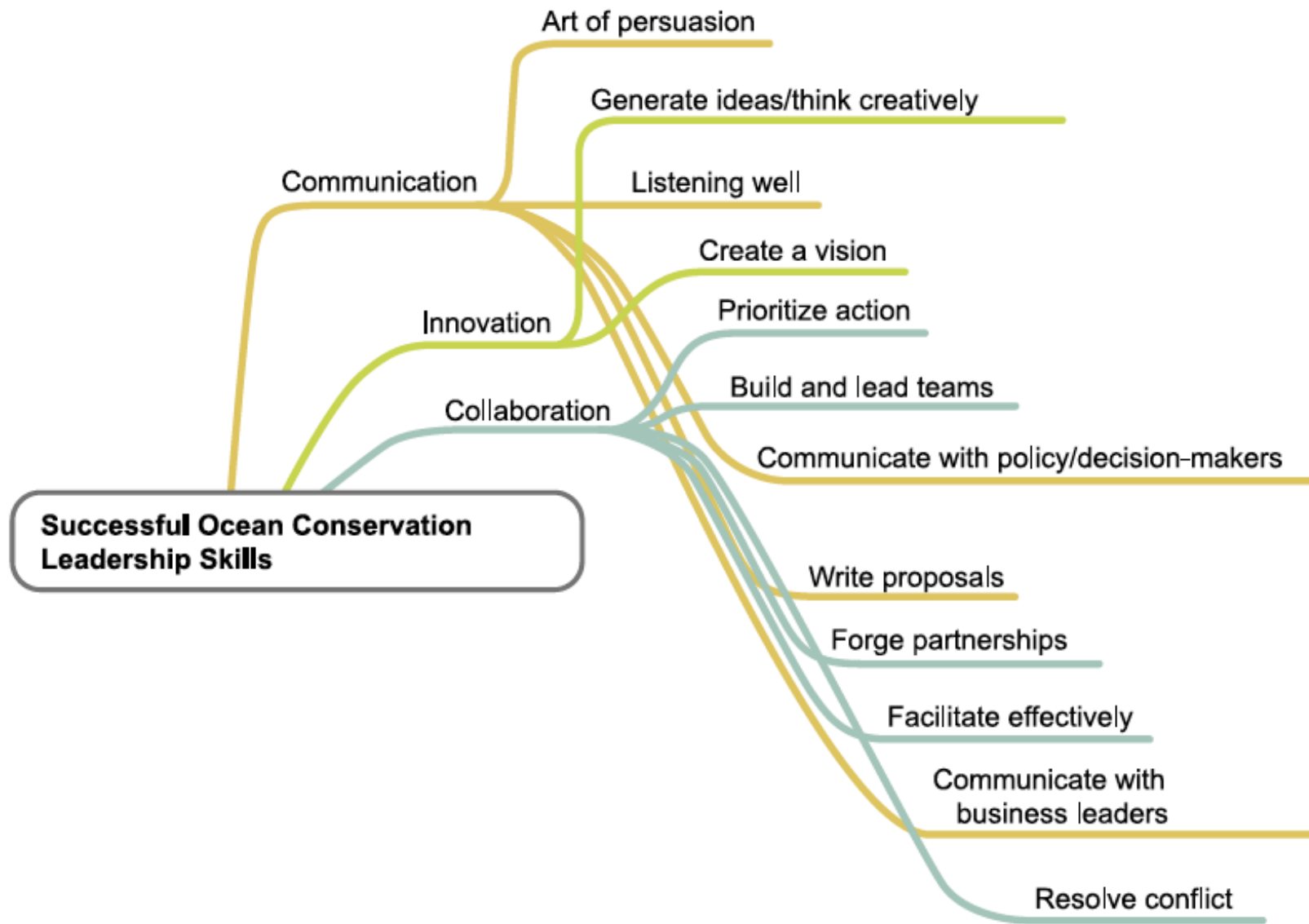


Fig. 1. Conceptual categorization of highly ranked skills to learn during postgraduate education.

Some questions to better understand the profile of coastal managers

Is there an academic profile called "coastal manager" or similar?

Is it a college degree, a master?

Is it easy to get specific training for ICZM/MSP?

And in the public administration, is there a professional profile specialized in ICZM?

What other sciences or disciplines are more present in the institutions specifically dedicated to the management of coastal areas?

Predominance of a science or discipline over other is detected?

Is there proper distribution between managers of different specialties?

Is there a **regular cooperation between universities and public administration** in training for ICZM?

The way managers actuate facing conflicts is strictly regulatory or other techniques or procedures are been applied?

Some questions to better understand the profile of coastal managers

Are there sufficient **incentives and institutional support** to managers focus their work towards Sustainable Human Wellbeing?

Are there **formal training programs** aimed at social skills and intellectual skills of managers?

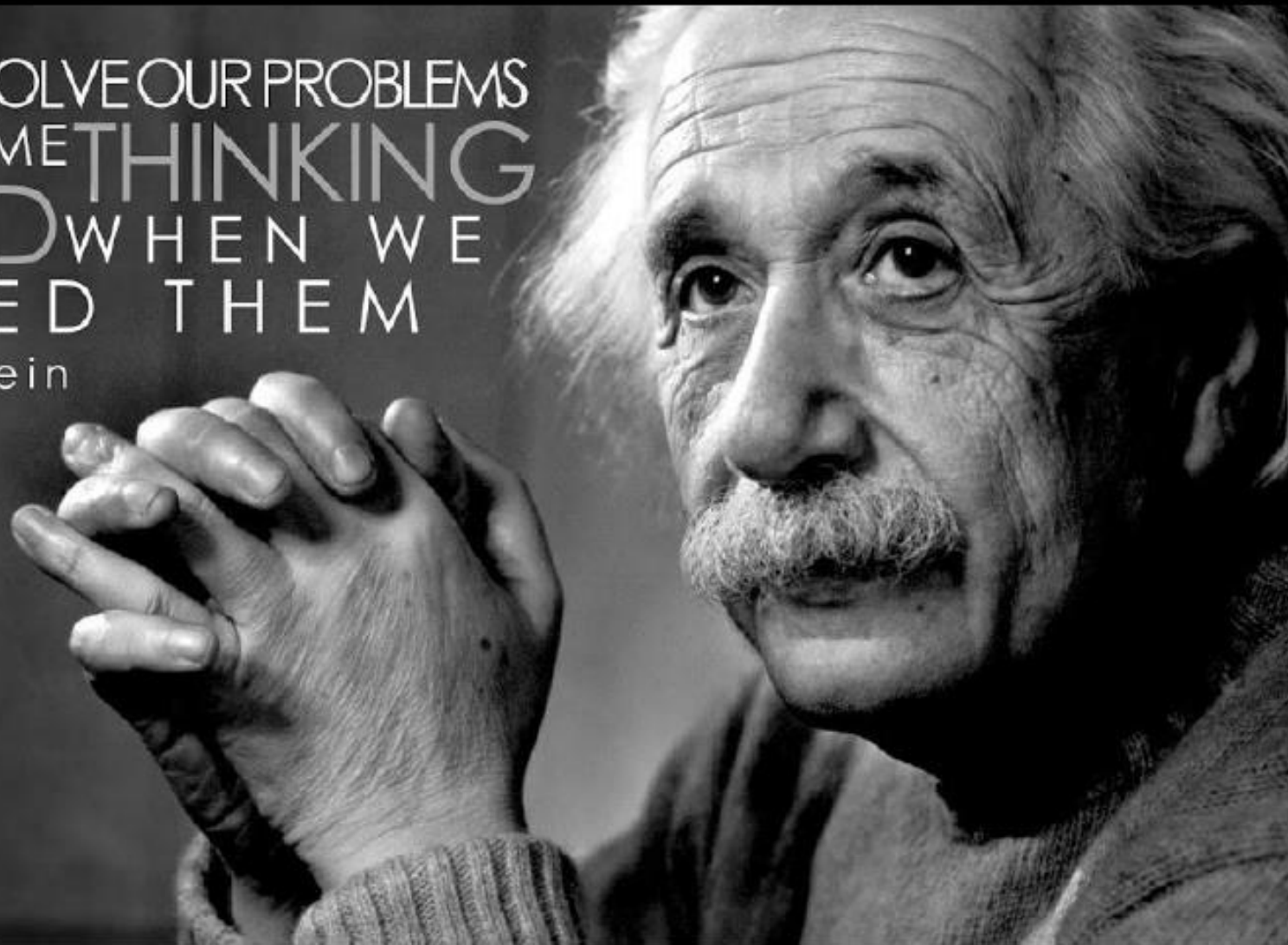
Is there a **reasonable number of managers** in relation to the workload?

Are there institutional facilities for improving the training of managers of Level 1 and 2?

Is the preparation of the managers of Level 3 and 4 well defined for the ICZM?

Are there **external aid** for training managers in ICZM?

WE CANNOT SOLVE OUR PROBLEMS
WITH THE SAME THINKING
WE USED WHEN WE
CREATED THEM
-Albert Einstein



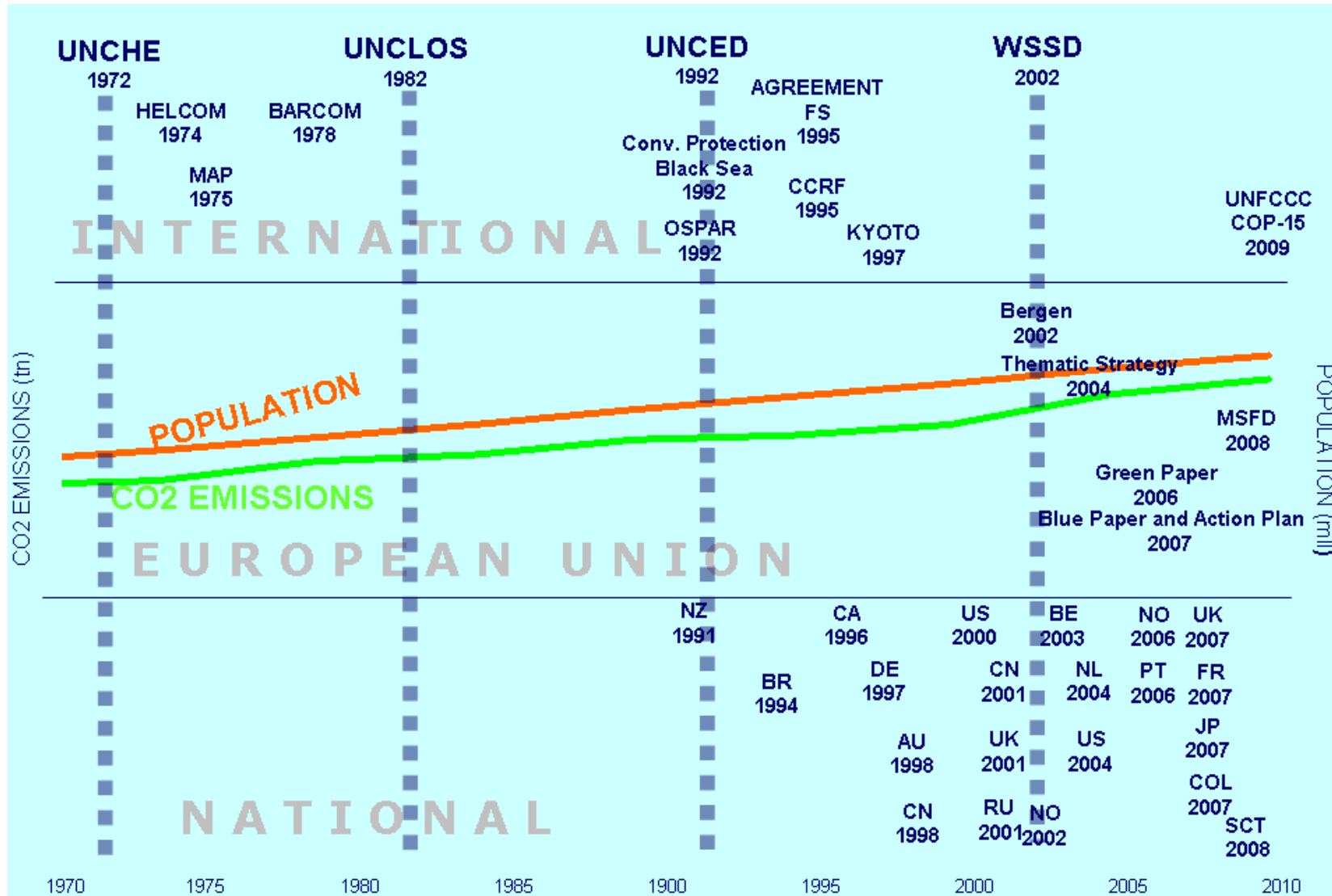


**HOW CAN WE DEAL WITH
NEW CHALLENGES?**



Marine Spatial Planning?

EVOLUTION of the international and national marine management initiatives under the international agreements



Evolución de las iniciativas de gestión oceánica nacionales e internacionales en el marco de los grandes acuerdos internacionales marcados por las Conferencias de Estocolmo sobre el medio humano (UNCHE, 1972), la Conferencia de las Naciones Unidas sobre el Derecho del Mar (UNCLOS, 1982), la Conferencia de las Naciones Unidas sobre el Desarrollo de Río de Janeiro (UNCED, 1992) y la Conferencia de las Naciones Unidas de Johannesburgo (WSSD, 2002). Fuente: Suárez de Vivero, 2011.

VISIONS FOR A SEA CHANGE

Report of the First International Workshop on Marine Spatial Planning

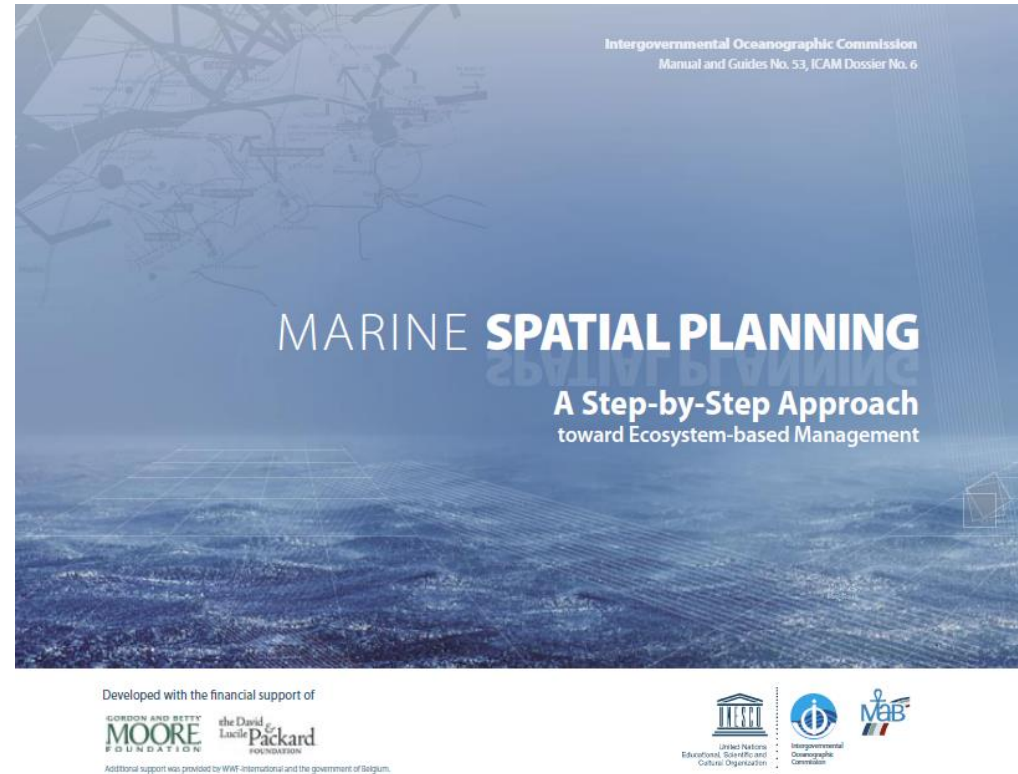
Intergovernmental Oceanographic Commission
and the Man and the Biosphere Programme

UNESCO Headquarters
Paris, France

8-10 November 2006

UNESCO held in november, 2006, the firs International workshop on Marine Spatial Planning based on ecosystems. The main goal was to make a review about the new marine managment intiatives around the world. The results were published in the documents “Visions for a Sea Change: Report of the First International Workshop on Marine Spatial Planning” (Ehler & Douvere, 2007; Douvere&Ehler, 2006).

What is MSP?



MSP? is a public process of analyzing and allocating the spatial and temporal distribution of human activities in marine areas to achieve ecological, economic, and social objectives that usually have been specified through a political process. Characteristics of marine spatial planning include ecosystem-based, area-based, integrated, adaptive, strategic and participatory. (UNESCO, 2009)

Why MSP?

- Demand for outputs (goods and services such as food and energy) usually exceeds the capacity of marine areas to meet all of the demands simultaneously. **Marine resources are “common property resources” with open or free access to users.** Free access often, if not always, leads to excessive use of marine resources, e.g., over-fishing, and eventual exhaustion of the resources.
- Because **not all of the outputs from marine areas, especially ecosystem services such as wildlife habitat and nutrient cycling, can be expressed in monetary terms,** markets cannot perform the allocation tasks. Some public process must be used to decide what mix of outputs from the marine area will be produced over time and space. That process is marine spatial planning.
- **Marine spatial planning is not an end in itself,** but a practical way to create and establish a more rational use of marine space and the interactions among its uses, to balance demands for development with the need to protect the environment, and to deliver social and economic outcomes in an open and planned way.

WHAT IS NOT MSP?

Marine spatial planning is not a substitute for single-sector planning and management.

Integrated MSP can provide a guide to single-sector management that should increase compatibilities and reduce conflicts across sectors, balance development and conservation interests, increase management effectiveness and efficiency, and address the cumulative effects of multiple human uses of the same marine space.

Marine spatial planning is not a one-time plan. The context for planning is constantly changing.

Marine spatial planning is not only conservation planning. While a network of marine protected areas might be one outcome of MSP, it seeks to balance economic development and environmental conservation, and not focus on only on the goals of conservation or protection.

Marine spatial planning is not ocean zoning. Marine space has been zoned for individual human uses for decades, if not longer. However, these zones and others have usually been planned on a single-sector basis without integrated planning.

WHO SHOULD USE MARINE SPATIAL PLANNING?

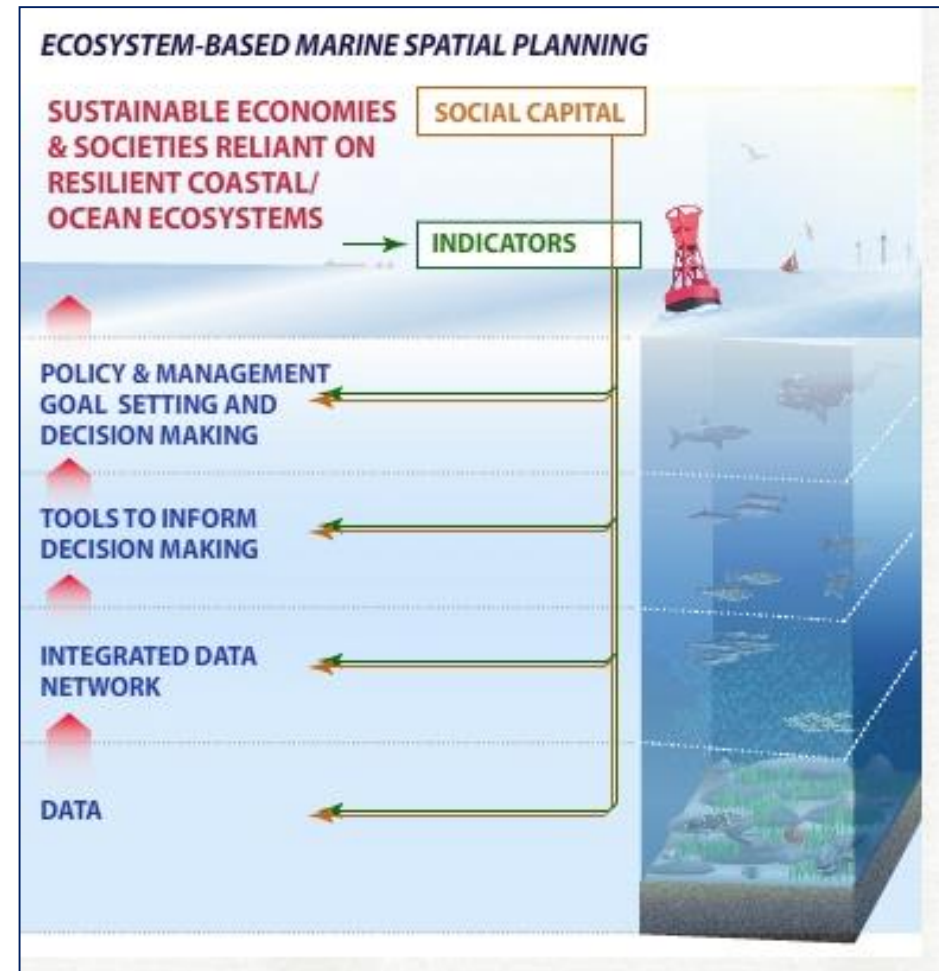
- Do you have (or expect) **human activities that adversely affect important natural areas** of your marine area?
- Do you have (or expect) incompatible **human activities that conflict with one another** in your marine area?
- Do you need **to streamline policies and licensing** procedures affecting the marine environment?
- Do you need to decide **on what space is most suitable for the development of new human activities** such as renewable energy facilities or offshore aquaculture?
- Do you need a **vision of what your marine area could or should look like** in another 10, 20, 30 years from now?

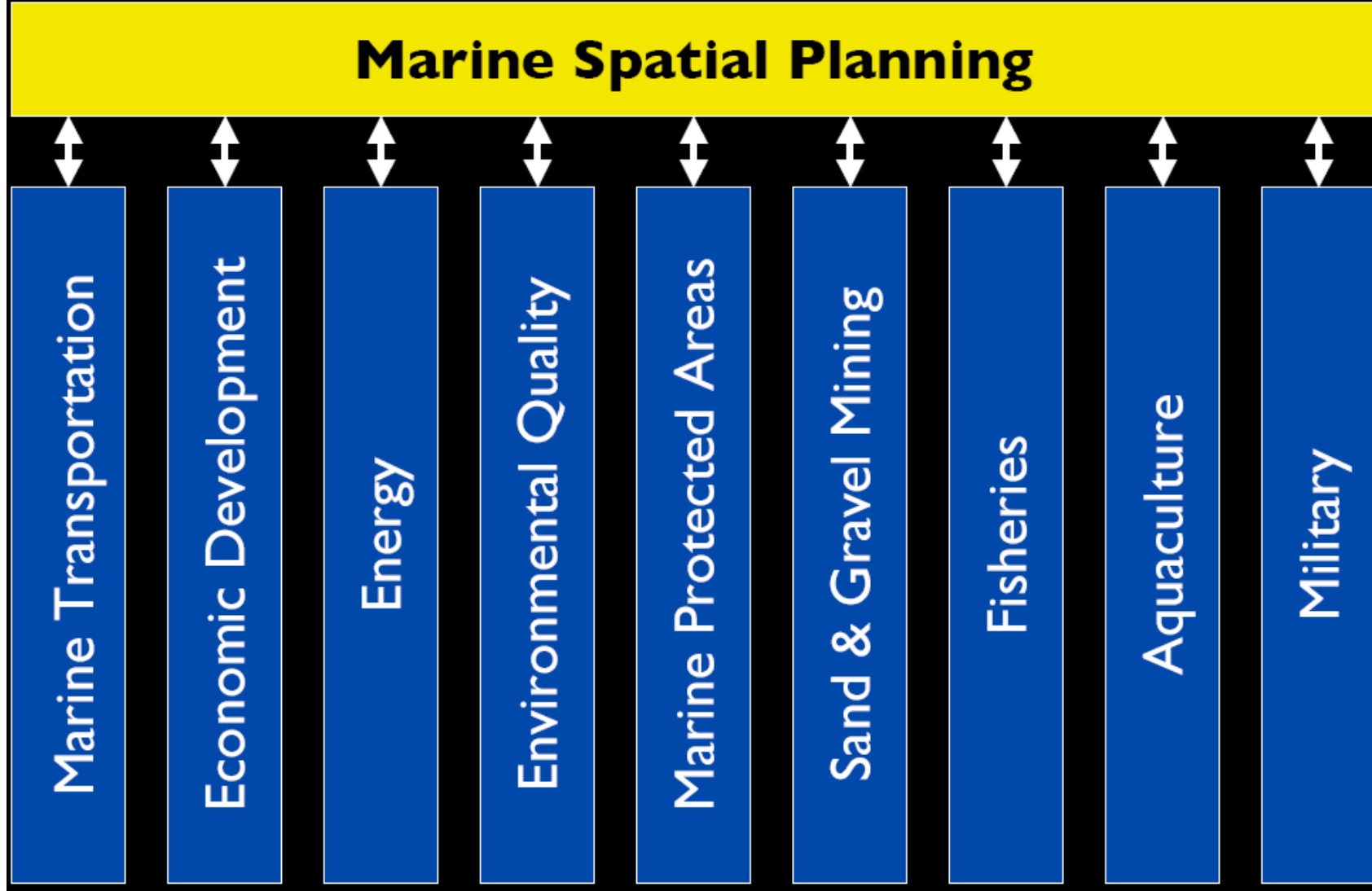
BENEFITS OF MSP

Ecological/ Environmental Benefits	Identification of biological and ecological important areas
	Biodiversity objectives incorporated into planned decision-making
	Identification and reduction of conflicts between human use and nature
	Allocation of space for biodiversity and nature conservation
	Establish context for planning a network of marine protected areas
	Identification and reduction of the cumulative effects of human activities on marine ecosystems
Economics Benefits	Greater certainty of access to desirable areas for new private sector investments, frequently amortized over 20-30 years
	Identification of compatible uses within the same area of development
	Reduction of conflicts between incompatible uses
	Improved capacity to plan for new and changing human activities, including emerging technologies and their associated effects
	Better safety during operation of human activities
	Promotion of the efficient use of resources and space
	Streamlining and transparency in permit and licensing procedures
Social Benefits	Improved opportunities for community and citizen participation
	Identification of impacts of decisions on the allocation of ocean space (e.g., closure areas for certain uses, protected areas) for communities and economies onshore (e.g., employment, distribution of income)"
	Identification and improved protection of cultural heritage
	Identification and preservation of social and spiritual values related to ocean use (e.g., the ocean as an open space)

Characteristics of effective marine spatial planning

1. **Ecosystem-based**, balancing ecological, economic, and social goals and objectives toward sustainable development
2. **Integrated**, across sectors and agencies, and among levels of government.
3. **Placed-based** or area-based
4. **Adaptive**, capable of learning from experience.
5. **Strategic and anticipatory**, focused on the long-term.
6. **Participatory**, stakeholders actively involved in the process.





MSP in the world



Australia	Great Barrier Reef Original Zoning	1983-1988
	Great Barrier Reef Representative Areas Programme	1998-2005
USA	Florida Keys National Marine Sanctuary/ Channel Islands National Marine Sanctuary/California Marine Life Protection Act	1990-ongoing
USA	Massachusetts Integrated Oceans Management Plan	2008-09
Canada	Large Ocean Management Areas	1998-2007
	Eastern Scotian Shelf Integrated Management Plan	
Australia	Marine Bioregional Plans/Southeast Regional Marine Plan	2002-ongoing
China	Territorial Sea Functional Zoning	2002-ongoing
United Kingdom	Marine Bill/Irish Sea Pilot Project	2002-ongoing
Belgium	GAUFRE Project/Master Plan for Belgian Part of the North Sea	2003-2005
The Netherlands	Integrated Management Plan for the North Sea, 2015, and revision	2003-ongoing
Germany	Spatial Plans for the North Sea and Baltic Sea	2004-ongoing
	Mecklenburg-Vorpommern Marine Spatial Plan	
New Zealand	Representative System of Marine Protected Areas	2005-ongoing
Norway	Integrated Management Plans for the Barents, Norwegian, & North Seas	2002-ongoing

MSP is a continuous and evolving process

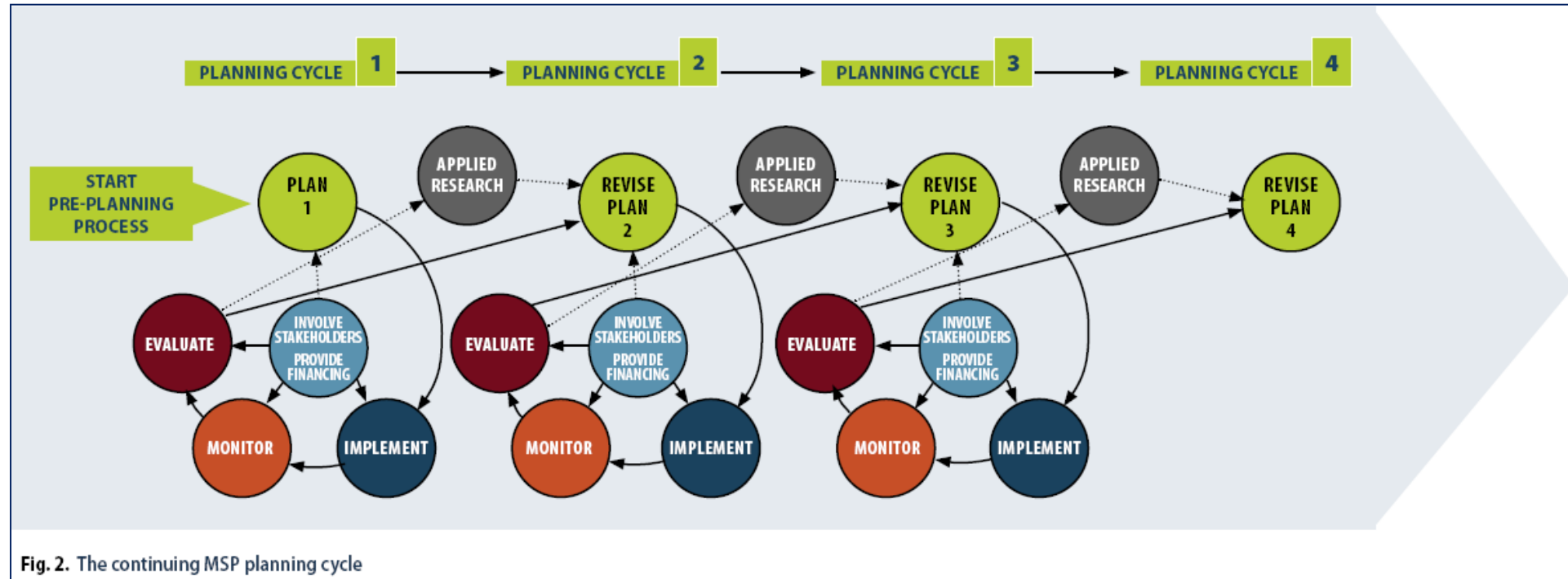


Fig. 2. The continuing MSP planning cycle

MSP in Ten steps



- (1) Identifying need and establishing **authority**
- (2) Obtaining **financial support**
- (3) **Organizing the process** through pre-planning
- (4) Organizing **stakeholder participation**
- (5) Defining and analyzing **existing conditions**
- (6) Defining and analyzing **future conditions**
- (7) Preparing and **approving** the spatial management plan
- (8) **Implementing and enforcing** the spatial management plan
- (9) **Monitoring and evaluating** performance
- (10) **Adapting** the marine spatial management process



Step 1. Defining necessities and obtaining the institutional support



- List of problems and needs that want to be faced with the plan.
- Institutional support, either for formulating the plan than for implementing



Step 2. Funding support



■ We need an economic plan who specifies:

- The economic cost of the plan
- Possible alternatives to obtain the financial support

The objective is to ensure the viability and continuity of the plan



Financing mechanism	Source of revenue
Government revenue allocations	
Direct allocations from government budgets	Government budget revenues; taxpayers
Government bonds and taxes earmarked for MSP	Tax payers; investors who purchase bonds
Grants and donations	
Bilateral and multilateral donors	Donor agencies
Foundations	Individuals; corporations
Non-Governmental Organizations (NGOs)	NGO members and supporters
Private sector	Investors
Conservation trust funds	Multi-source
Tourism revenues	
Diving fees	Divers
Yachting fees	Yachting community
Tourism-related operations of protected area agencies	Tourism operators; tourists
Voluntary contributions by tourists or tourism operators	Tourism operators; tourists
Energy revenues	
Royalties and fees from offshore oil and gas, windfarms, waveparks	Energy companies
Right-of-way fees for oil and gas pipelines	Energy companies
Oil spill fines and funds	Energy companies
Voluntary contributions by energy companies	Energy companies
Mining revenues	
Royalties and fees from offshore mining companies	Mining companies
Voluntary contributions by offshore mining companies	Mining companies
Fishing revenues	
Tradable fishing quotas	Commercial fishers
Fish catch and services levies	Commercial fishers
Eco-labeling and product certification	Seafood producers, wholesalers, retailers and end-use purchasers
Fishing access payments	Governments; associations of and/or individual fishers
Recreational fishing licence fees and excise taxes	Recreational Fishers
Aquaculture permit fees	Aquaculture industry
Marine transportation revenues	
Oil spill fines and funds	Marine transportation industry
Voluntary contributions by marine transportation industry	Marine transportation industry

Step 3. Organizing the process through pre-planning



- Defining the plan borders, the objectives and the resources involved.



What outputs should be delivered from this step?

- ☞ Organization of a marine spatial planning team with the desired skills;
- ☞ A work plan that identifies key work products and resources required to complete the outputs of planning on time;
- ☞ Defined boundaries & time frame for analysis and management;
- ☞ A set of principles to guide development of the marine spatial management plan; and
- ☞ A set of goals and objectives for the management area.

Step 4. Stakeholders participation



- Who, when and how to involve the stakeholders in the process.

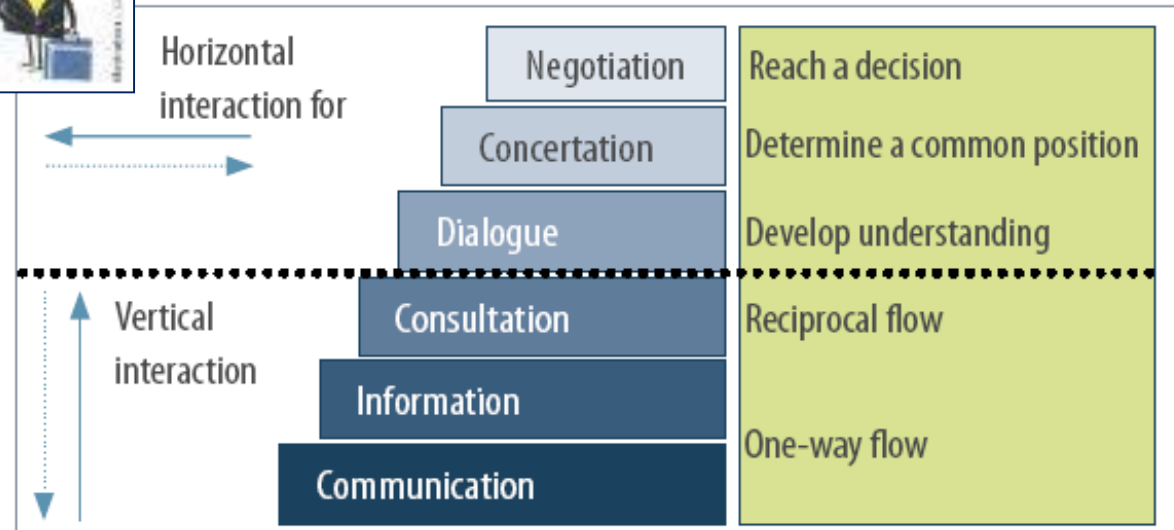


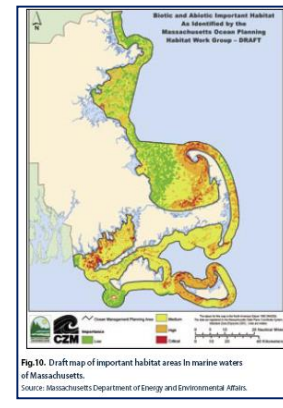
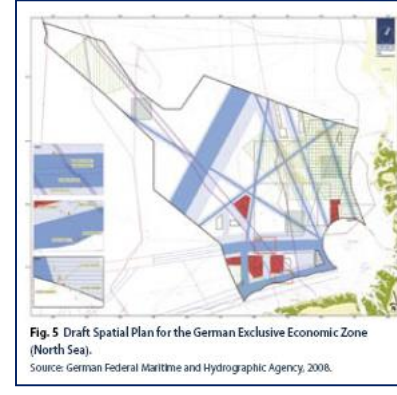
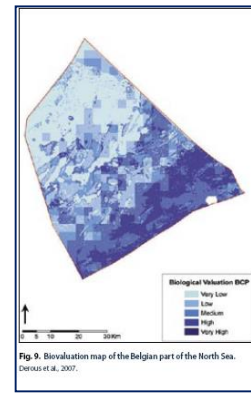
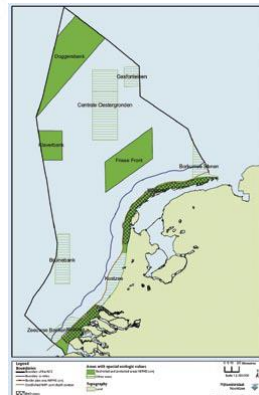
Fig. 7 Different types of stakeholder participation.

Adapted from Bouamrame M. (2006)

Step 5. Defining and analyzing existing conditions



- An inventory and maps of important biological and ecological areas in the marine management area
- An inventory and maps of current human activities (and pressures) in the marine management area
- An assessment of possible conflicts and compatibilities among existing human uses
- An assessment of possible conflicts and compatibilities between existing human uses and the environment.



Step 6. Defining and analyzing future conditions (scenarios)

- A **trend scenario** illustrating how the MSP area will look if present conditions continue without new management interventions
- **Alternative spatial sea use scenarios** illustrating how the management area might look when human activities are redistributed based on new goals and objectives

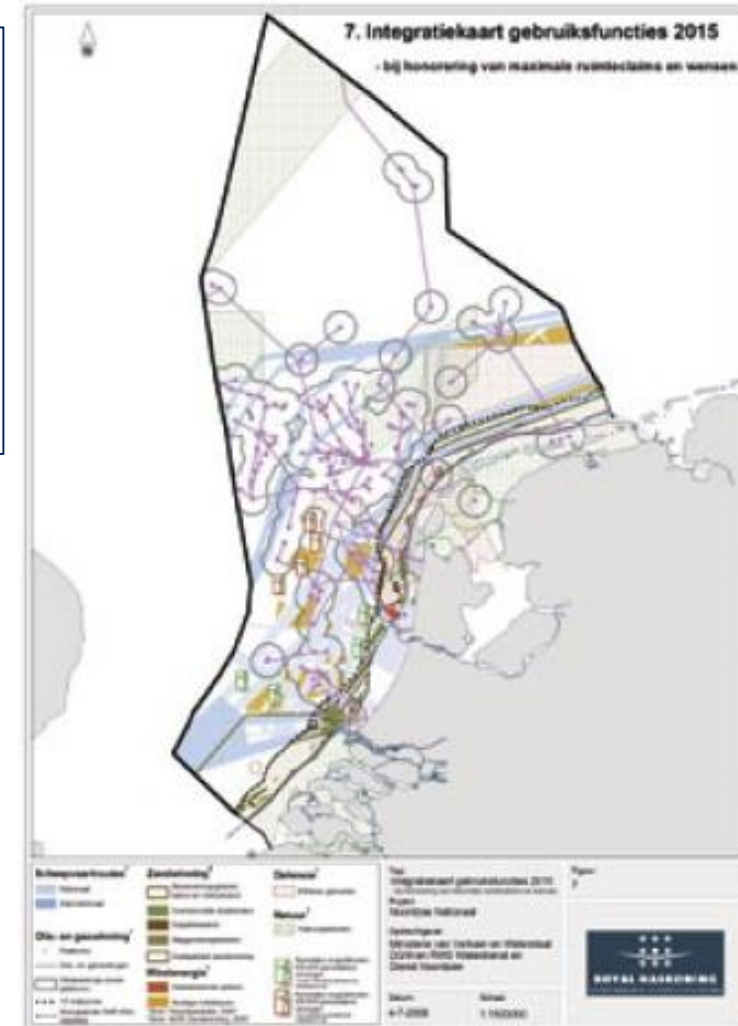


Fig. 20. Dutch spatial sea use scenario indicating spatial distribution of human use in case of maximum economic development by 2015.

Source: Ministerie Verkeer en Waterstaat, 2008.

Step 7. Preparing and approving the spatial management plan



- An identification and evaluation of alternative management measures for the spatial management plan
- Identification of criteria for selecting alternative management measures
- A comprehensive management plan, including if needed, a zoning plan

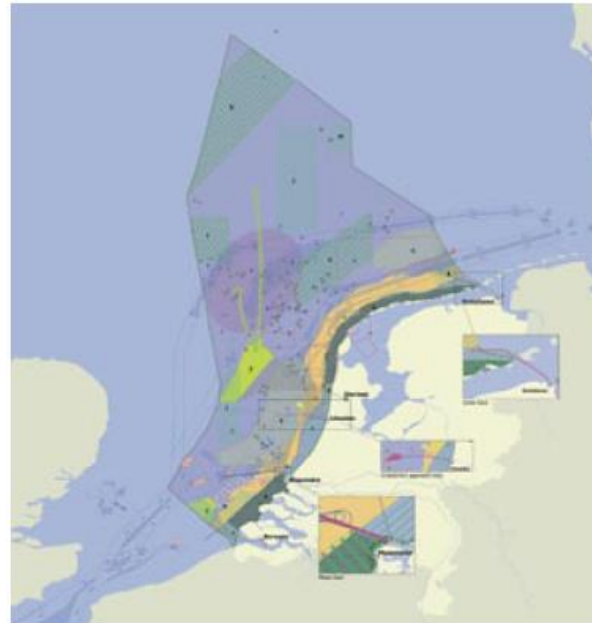


Fig. 22. North sea policy choices. Source: Ministerie Verkeer en Waterstaat, 2008.

ACTIVITIES (See Zoning Plan for full details)	General Use Zone	Habitat Protection Zone	Conservation Park Zone	Buffer Zone	National Park Zone	Preservation Zone
Boating, diving	Yes	Yes	Yes	Yes	Yes	No
Collecting (e.g. bêche-de-mer, shells, coral, aquarium fish)	Permit	Permit	No	No	No	No
Line fishing	Yes	Yes	Yes	No	No	No
Mesh netting	Yes	Yes	No	No	No	No
Bait netting	Yes	Yes	Yes	Yes	No	No
Trolling (for pelagic species)	Yes	Yes	Yes	Yes	No	No
Spearfishing	Yes	Yes	No	No	No	No
Pole and line tuna fishing	Permit	Permit	No	No	No	No
Trawling	Yes	No	No	No	No	No
Traditional fishing and collecting	Yes	Yes	Yes	Yes	Yes	No
Traditional hunting	Permit	Permit	Permit	Permit	Permit	No
Cruise ships	Yes	Permit	Permit	Permit	Permit	No
General shipping (other than shipping area)	Yes	No	No	No	No	No
Crayfishing	Yes	Yes	No	No	No	No
Mariculture	Permit	Permit	No	No	No	No

Fig. 21. A zoning approach in the far northern section of the Great Barrier Reef Marine Park.⁷ Source: Great Barrier Reef Marine Park Authority

STEP 8. Implementing and enforcing the MSP



- Clear identification of actions required to implement, ensure compliance with, and enforce the spatial management plan. (Operative programs are required)



Step 9. Monitoring and evaluating performance

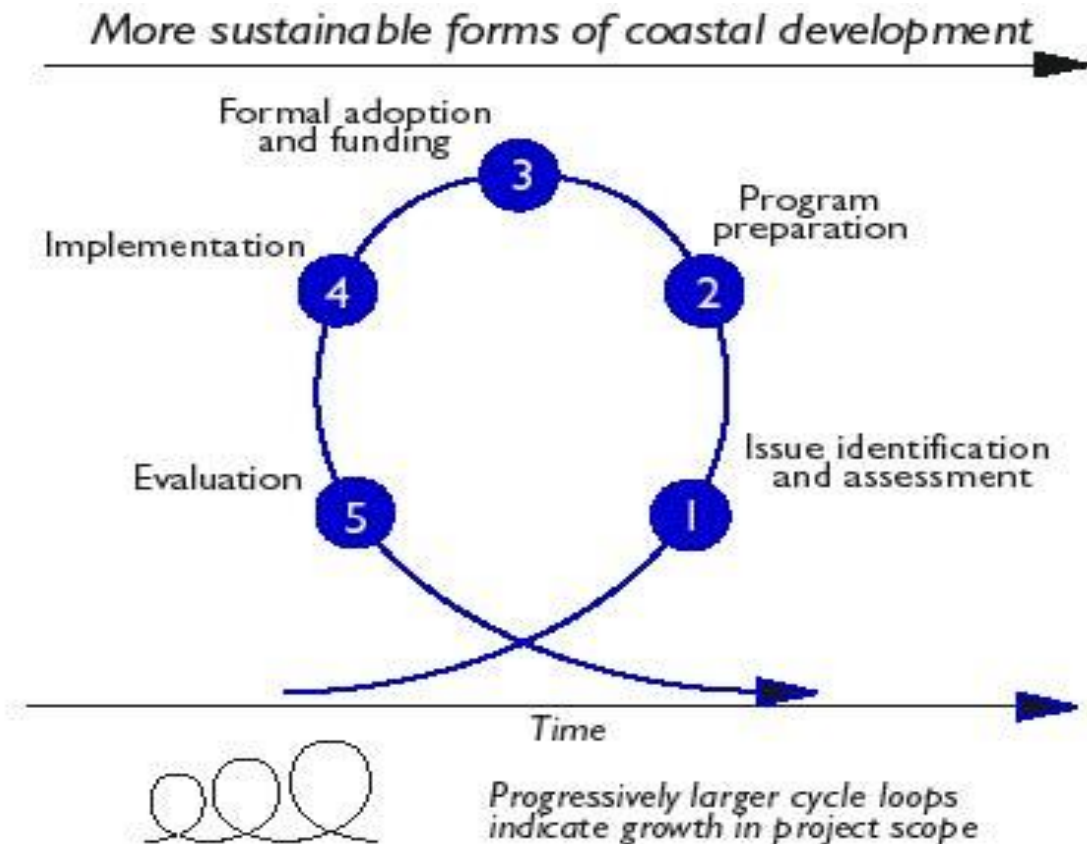


- ☞ A **monitoring system** designed to measure indicators of the performance of marine spatial management measures;
- ☞ **Information on the performance of marine spatial management measures** that will be used for evaluation; and
- ☞ **Periodic reports** to decision makers, stakeholders, and the public about the performance of the marine spatial management plan.

Step 10. Adapting the spatial management process



- Proposals for adapting management goals, objectives, outcomes and strategies for the next round of planning
- Identification of applied research needs.



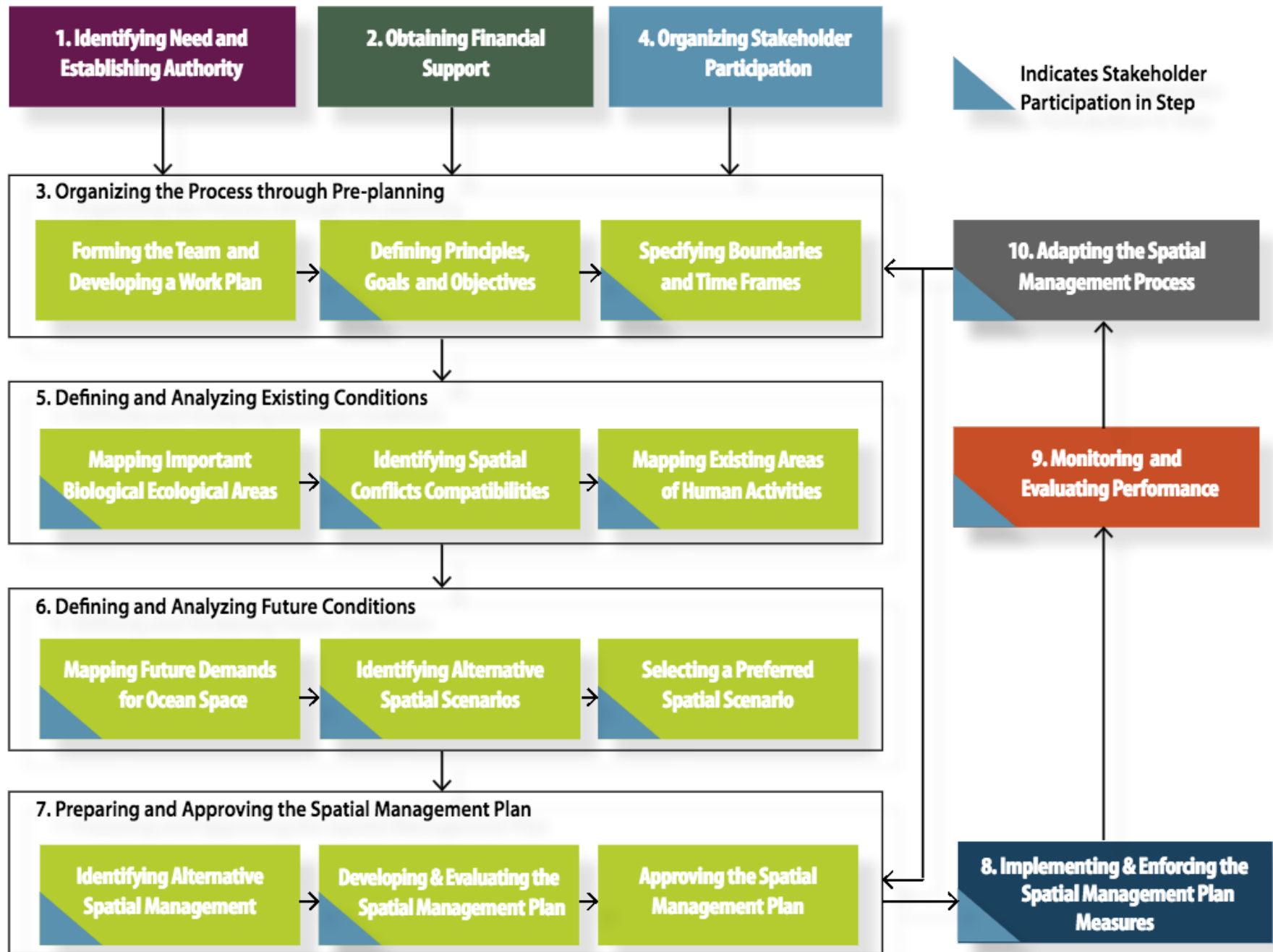
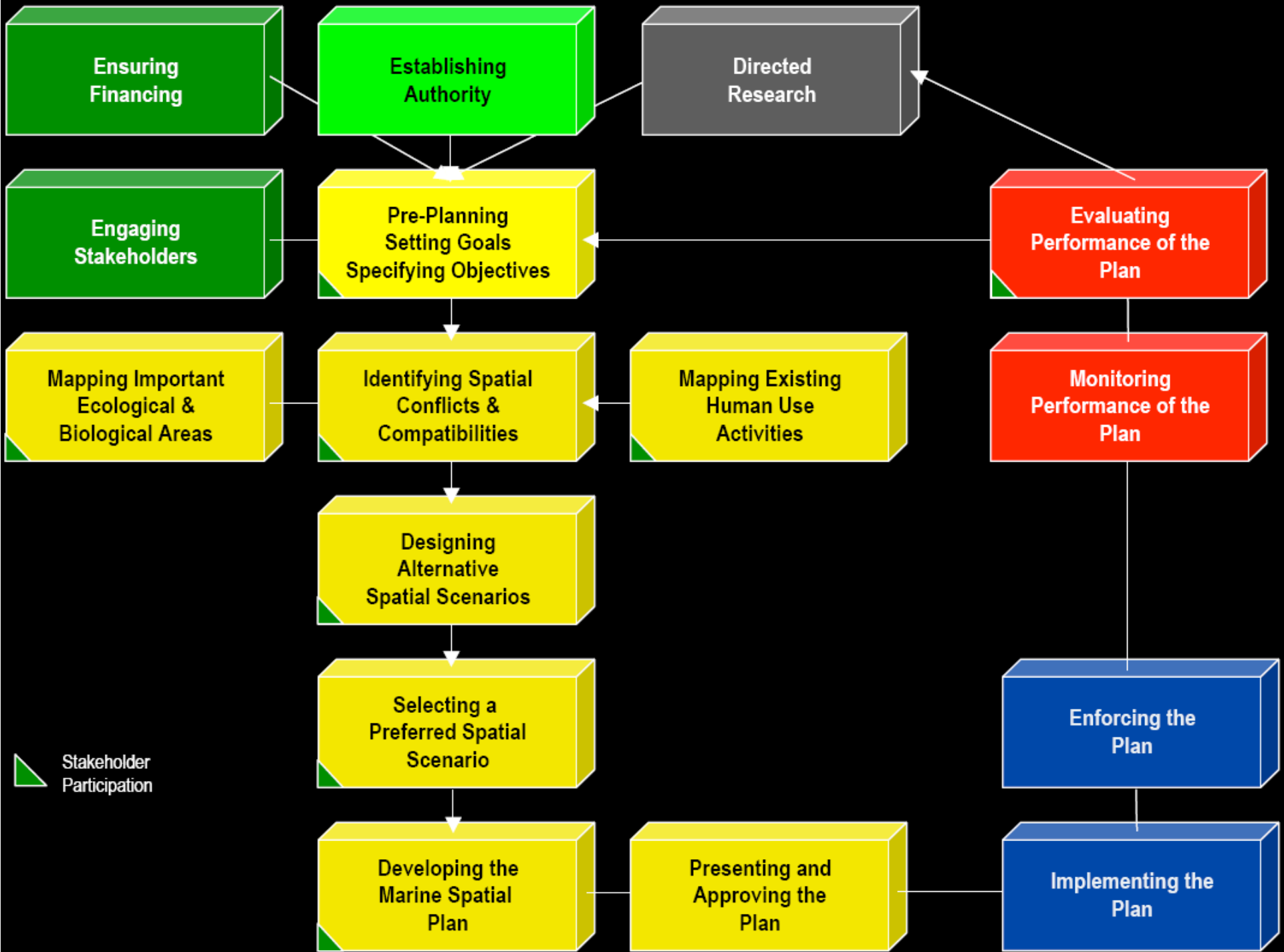
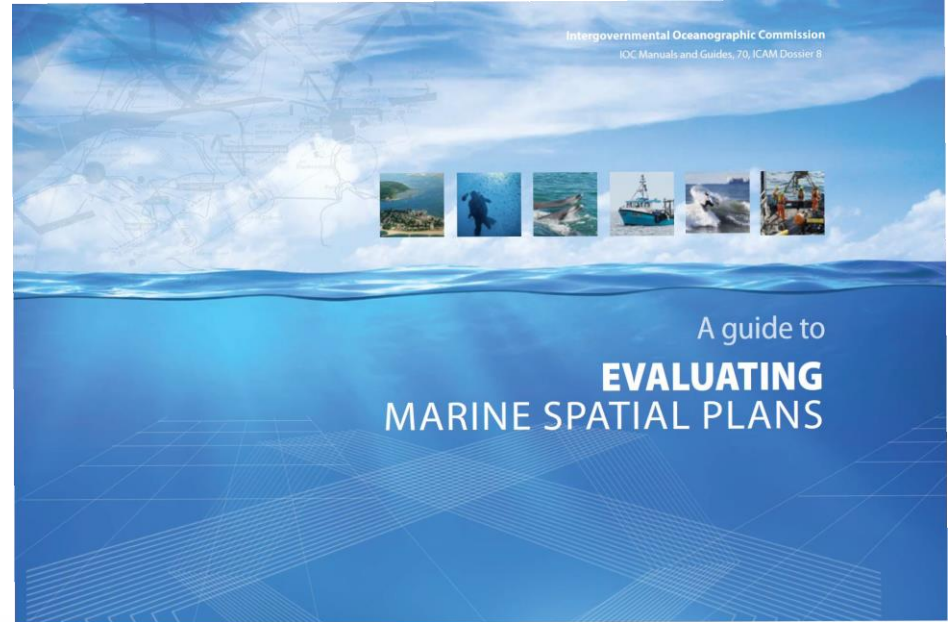


Fig. 1. A Step-by-Step Approach to Marine Spatial Planning

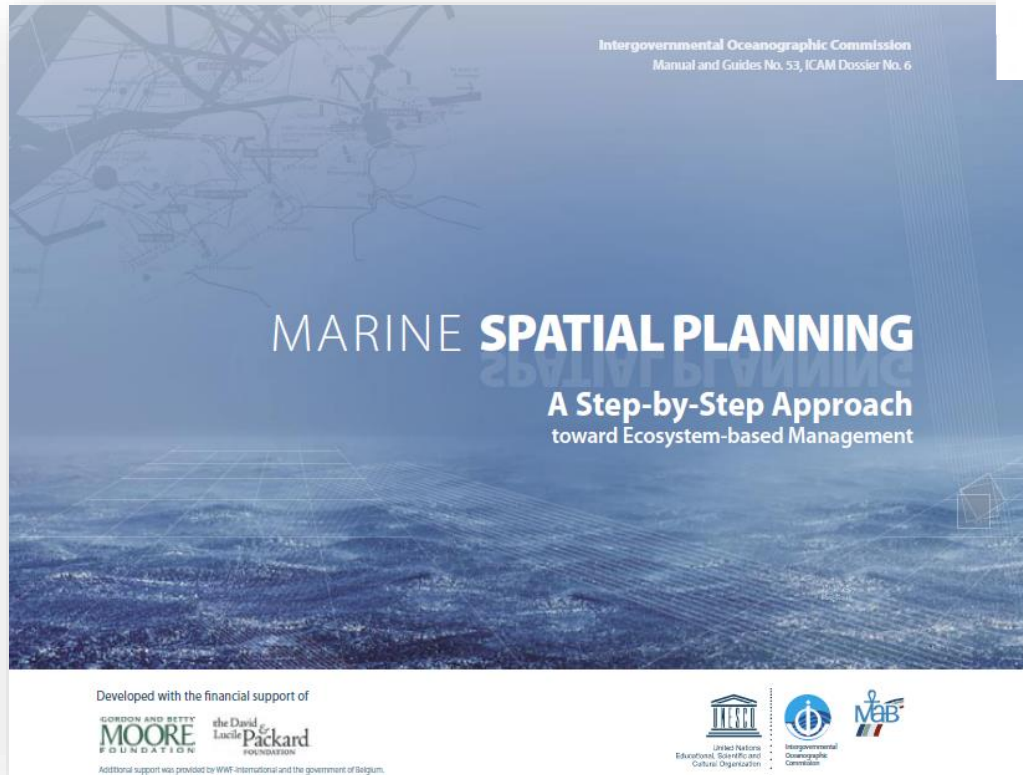




Intergovernmental Oceanographic Commission
IOC Manuals and Guides, 70, ICAM Dossier B



A guide to **EVALUATING** MARINE SPATIAL PLANS



Intergovernmental Oceanographic Commission
Manual and Guides No. 53, ICAM Dossier No. 6

MARINE **SPATIAL PLANNING** A Step-by-Step Approach toward Ecosystem-based Management

Developed with the financial support of



Additional support was provided by WWF International and the government of Belgium.



Steps	Tips
Step 1: Identify the Need for Monitoring and Evaluation and Prepare a M&E Plan	If you already have a M&E plan, you should go to Step 2
Step 2: Identify Objectives of the Marine Spatial Plan	Make sure the objectives of the Management Plan are measurable to the extent possible—this is a critical early step!
Step 3: Identify Management Action(s) for Each Objective	Make sure each objective has at least one related management action—you will be evaluating the effectiveness of the management action
Step 4: Identify Performance Indicators and Targets	If you already have completed Steps 1-4 in the MSP process, you can begin here with Step 4
Step 5: Establish a Baseline for Selected Indicators	You may already have some of this information after developing the baseline information for the marine spatial plan
Step 6: Monitor the Selected Indicators	Ensure that the selected indicators are monitored on a regular and continuing basis
Step 7: Analyze, Evaluate, and Interpret the Monitoring Data	You will have to analyze, evaluate, and interpret the monitoring data periodically
Step 8: Communicate Results of Evaluation to Decision Makers and Stakeholders	Make sure to include communicating results of the evaluation in the M&E Plan (Step 1)
Use the Results of Monitoring and Evaluation to Adapt the Marine Spatial Plan in the Next Cycle of MSP	Use results of the evaluation to modify objectives and/or the management actions in the next round of marine spatial planning

<http://openchannels.org/msp-eval-guide/eight-steps>

Questions?





MARSP
Macaronesian Maritime Spatial Planning

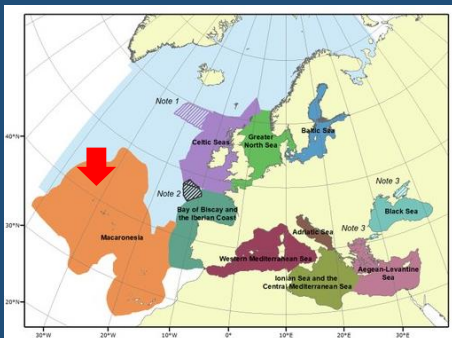
WP6 Cross-border cooperation

“Building the European Macaronesia Ocean”

“Building the European Macaronesia Ocean”

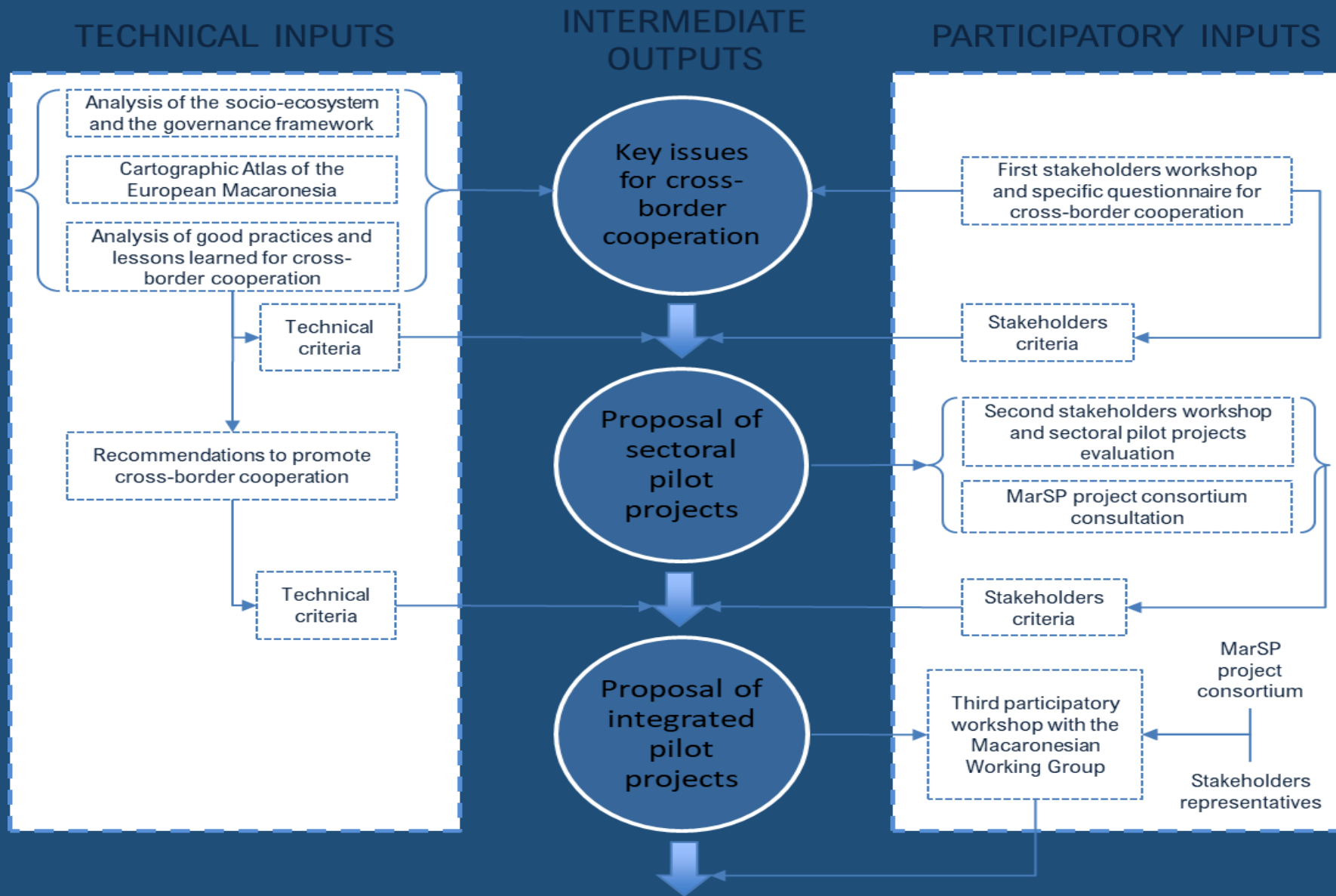


- **As a shared sea**, with common elements in the ecosystem, socio-cultural and political-administrative dimensions.
- To **cooperate from what binds us together** and from the European principles of INTEGRATION.
- Rethinking **borders as spaces of union**, not separation, from which to seek a joint vision.
- **Seeking coherence** between MSP plans.
- Always respecting the different interests and singularities, but without forgetting that **our future is connected**.
- Also reinforcing the role of both states (adding forces) in **the future of an outermost region**, distant and separated from the rest of the European borders.



Marine regions and subregions of MSFD
([EEA](#), [WISE](#), [EC](#))

Looking for “integrated and coherent management to secure sustainable growth and preserve marine ecosystems for future generations”



MSP CROSS-BORDER COOPERATION PILOT PROGRAM
FOR THE EUROPEAN MACARONESIA

WORKING PACKAGE ACHIEVEMENTS



**Identify
relevant cross-
border issues**



**Engage the
stakeholders**
(Crosscutting commitment)



**Apply
Cross-border
know-how to the
EU-MAC**



**Propose
cross-border
initiatives**

Expected deliverables:

- D.6.1. INTEGRATED AND SYNTHETIC **DIAGNOSIS** OF THE MSP IN THE MACARONESIA
- D.6.5. MSP **GOVERNANCE ANALYSIS** OF THE MACARONESIA
- D.6.9. MARSP **ATLAS** OF THE MACARONESIA
- D.6.2. MACARONESIAN MSP ELECTRONIC **BULLETIN**
- D.6.6. IDENTIFYING NATURAL LEADERS AND EXPERTS TO PROPOSE **WORKING GROUPS**
(PARTICIPATORY WORKSHOPS FOR CROSS-BORDER COOPERATION)
- D.6.10. **WEB VISOR** FOR THE MarSP ATLAS OF THE MACARONESIA
- D.6.3. **GUIDANCE REPORT** ON TRANSBOUNDARY MSP
- D.6.4. REPORT OF **LESSONS LEARNED** AND BEST PRACTICES AVAILABLE
- D.6.7. MSP **POLICY RECOMMENDATIONS**
- D.6.8. PROPOSING **PILOT PROJECTS** ON RELEVANT SPACES OR ISSUES FOR CROSS-BORDER COOPERATION
(PARTICIPATORY WORKSHOPS FOR CROSS-BORDER COOPERATION)

WP6-Cross-border

Timeline for our Deliverables

**Two
years**

*Walking towards a
joint MSP European
Macaronesia Ocean*

June 2018

D.6.2. MACARONESIAN
MSP ELECTRONIC
BULLETIN (I)



November 2018

D.6.5. MSP GOVERNANCE
ANALYSIS OF THE
MACARONESIA



D.6.3. GUIDANCE REPORT ON
TRANSBOUNDARY MSP

Report

March 2019

D.6.3. GUIDANCE REPORT ON
TRANSBOUNDARY MSP

Report

June 2019



D.6.9. MARSP ATLAS OF THE
MACARONESIA

December 2019



D.6.7. MSP POLICY
RECOMMENDATIONS



December 2019

- D.6.8. PROPOSING PILOT PROJECTS ON RELEVANT SPACES OR ISSUES FOR CROSS-BORDER COOPERATION
- D.6.2. MACARONESIAN MSP ELECTRONIC BULLETIN (IV)
- D.6.10. WEB VISOR FOR THE MarSP ATLAS



July 2018

D.6.1. INTEGRATED AND
SYNTHETIC DIAGNOSIS OF THE
MSP IN THE MACARONESIA



December 2018

D.6.2. MACARONESIAN MSP
ELECTRONIC BULLETIN (III)



- D.6.4. REPORT OF LESSONS LEARNED AND BEST PRACTICES AVAILABLE
- D.6.2. MACARONESIAN MSP ELECTRONIC BULLETIN (III)
- D.6.6. IDENTIFYING NATURAL LEADERS AND EXPERTS TO PROPOSE WORKING GROUPS



WP6-Cross-border

RESUME

10 Deliverables achieved

6 Indeep reports

2 Diagnosis

4 Propositives

4 Bulletins

7 Workshops

1 Marine atlas

1 Web visor

And now what?

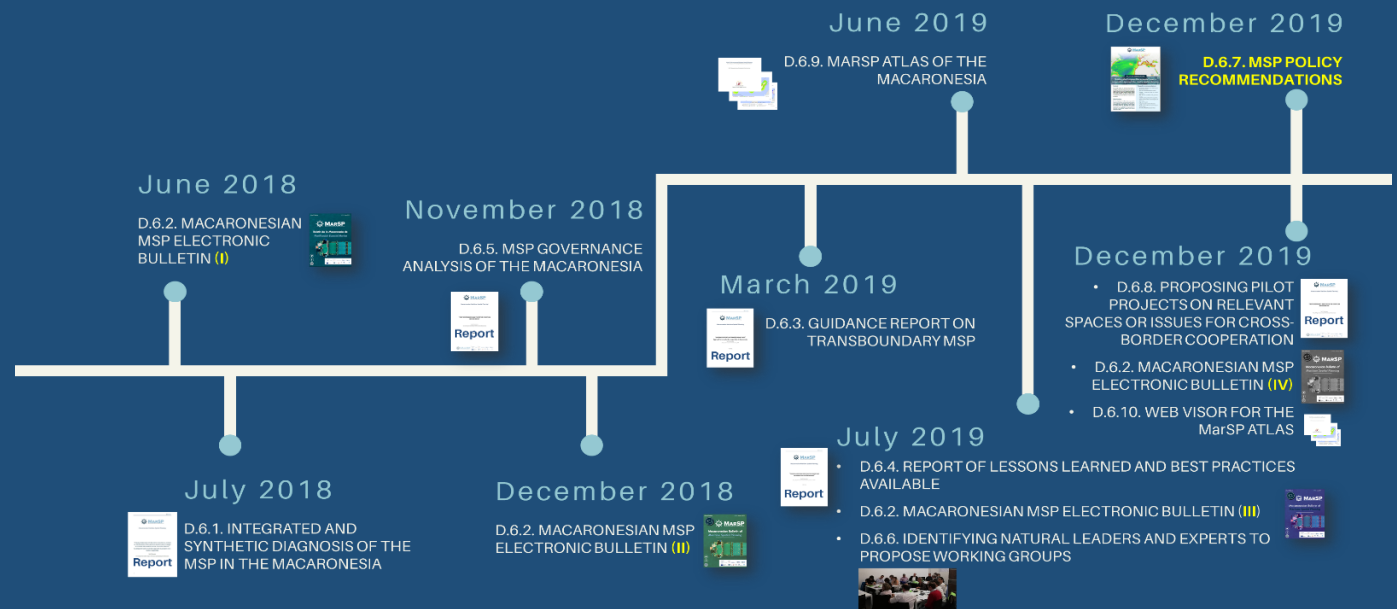
Let see some policy recommendations:



Main findings



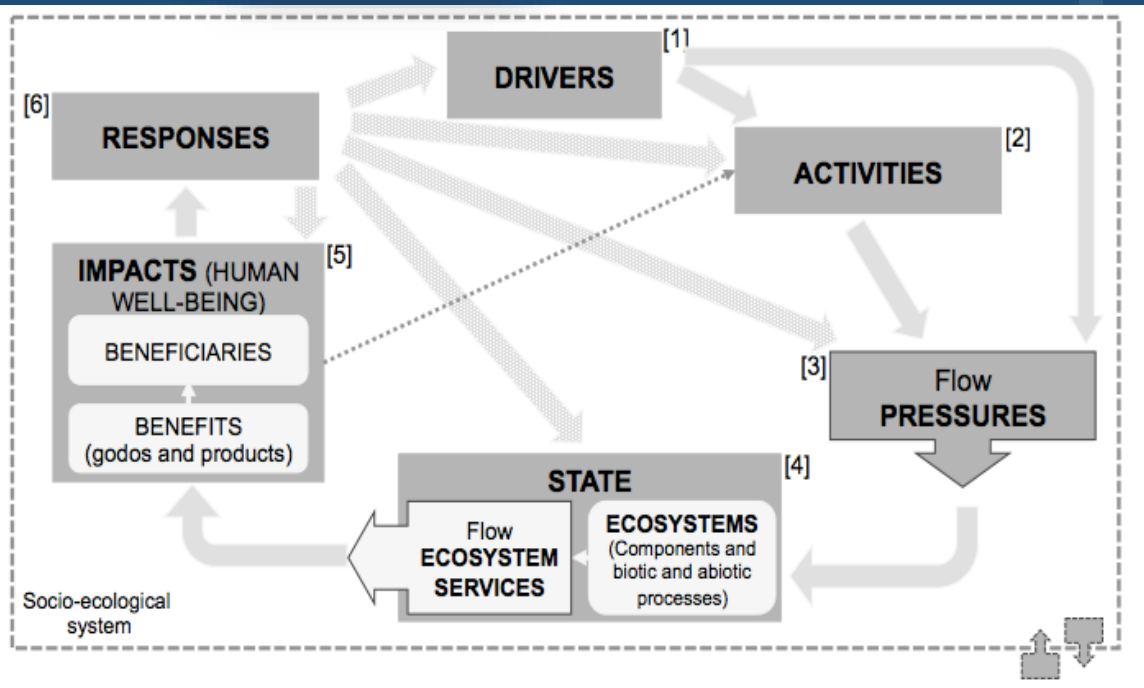
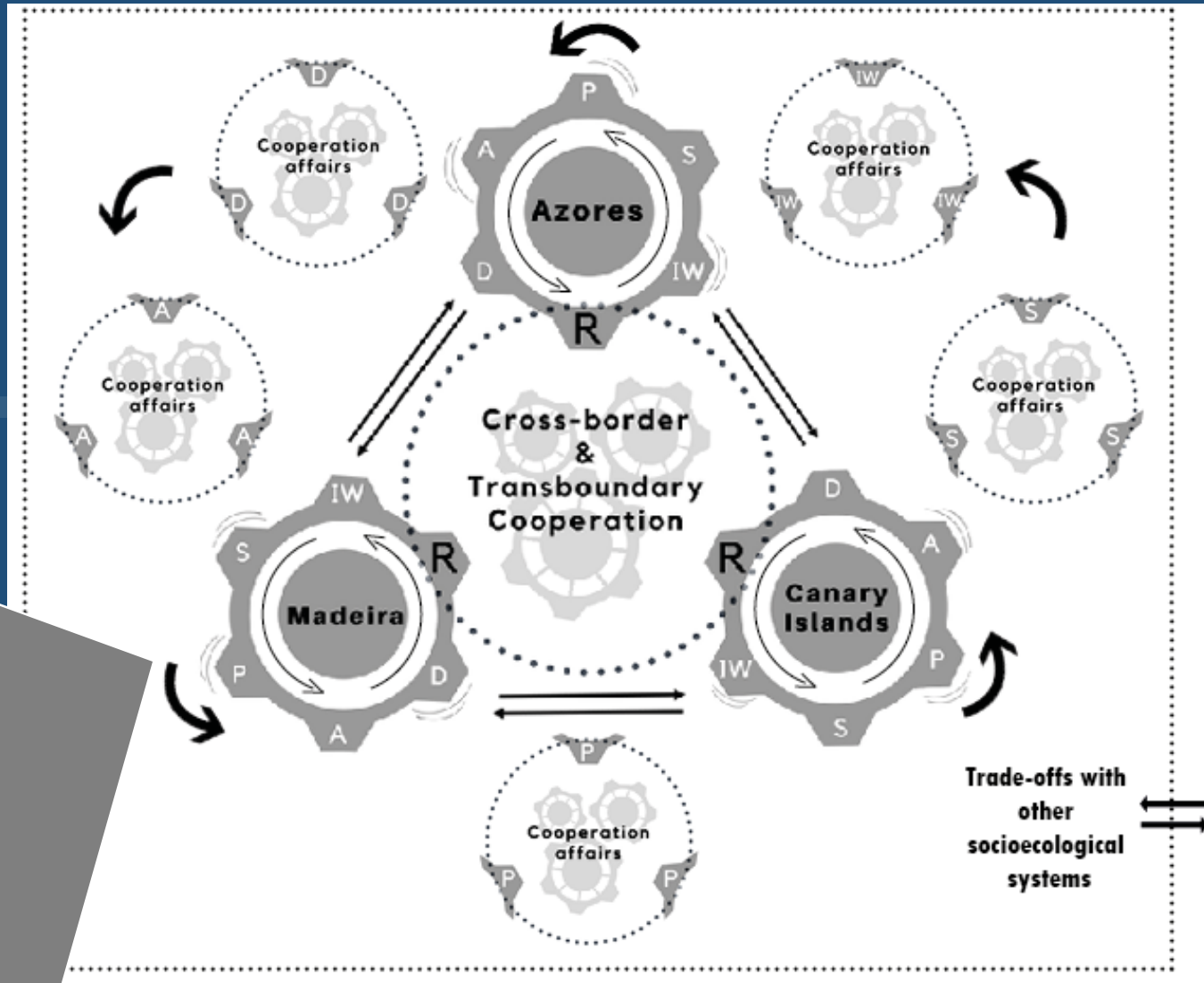
Key message



D. 6. 1 INTEGRATED AND SYNTHETIC DIAGNOSIS OF THE MSP IN THE MACARONESIA



INDEX: Macaronesia DAPSI(W)R



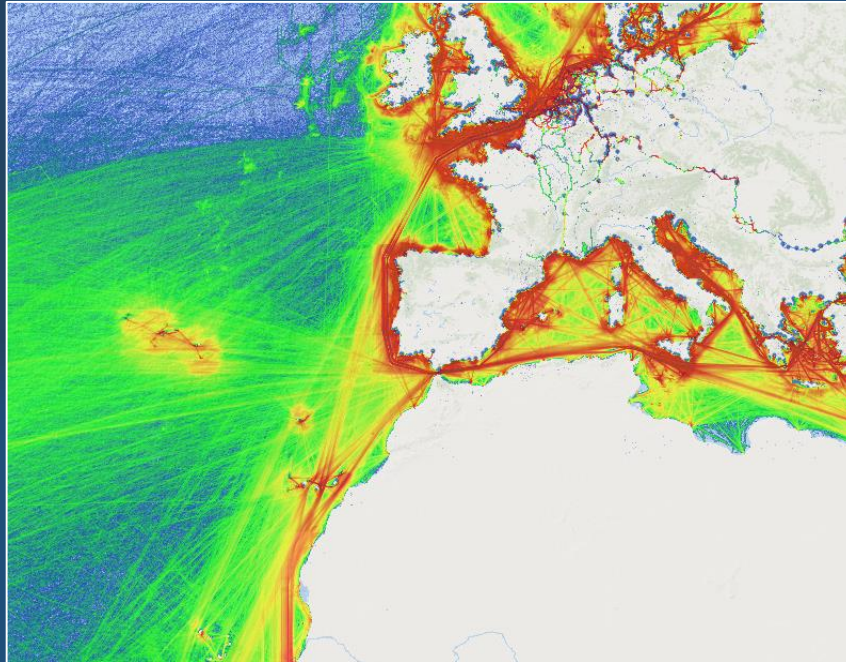
“The European Macaronesia as a socio-ecosystem”

D. 6. 1 INTEGRATED AND SYNTHETIC DIAGNOSIS OF THE MSP IN THE MACARONESIA

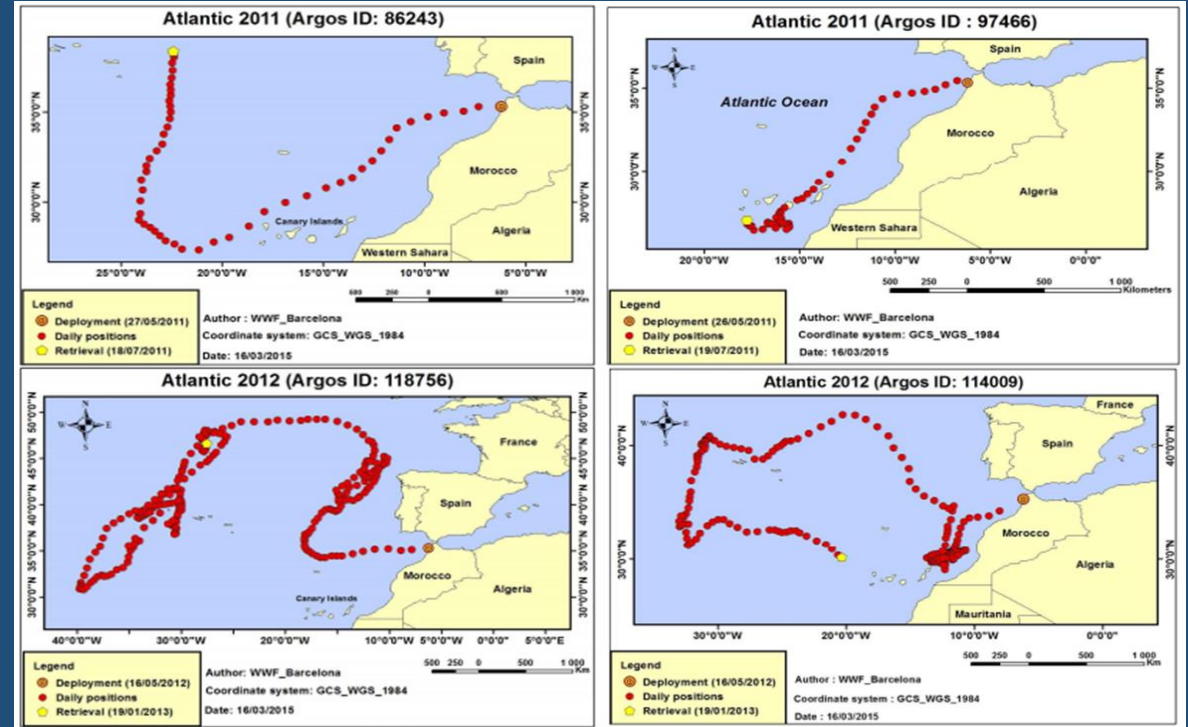


“The European Macaronesia is a unique socio-ecosystem”

Main findings



Maritime activities crossing borders



Marine biodiversity crossing borders

Macaronesia DAPSI(W)R

Key message



“Agree on a common future for the common sea-basin”

“Together we are stronger to face common problems”

D.6.5 MSP GOVERNANCE ANALYSIS OF THE MACARONESIA

“Different marine governance frameworks and rhythms to manage a common sea-

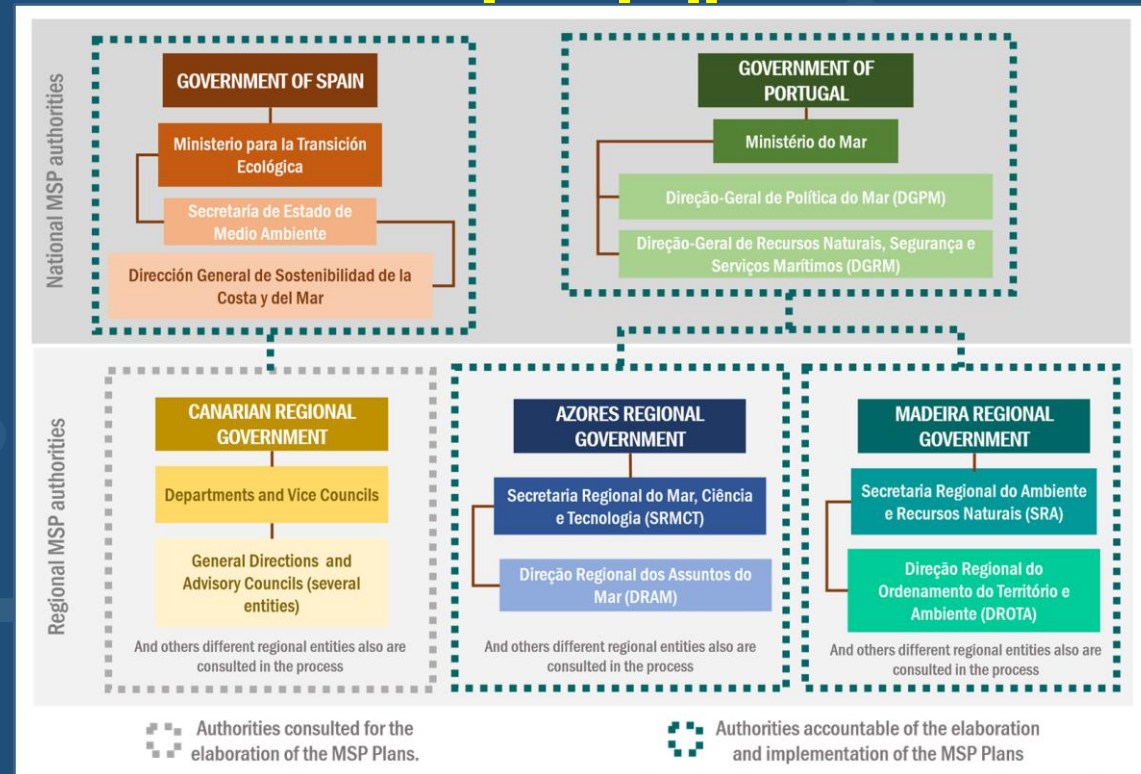


Macaronesian Maritime Spatial Planning

“MSP GOVERNANCE ANALYSIS OF THE EUROPEAN MACARONESIA”

MarSP Deliverable:
D.6.5 MSP governance analysis of the European Macaronesia

July 2019



“Establish an MSP Cross-border coop. common framework”

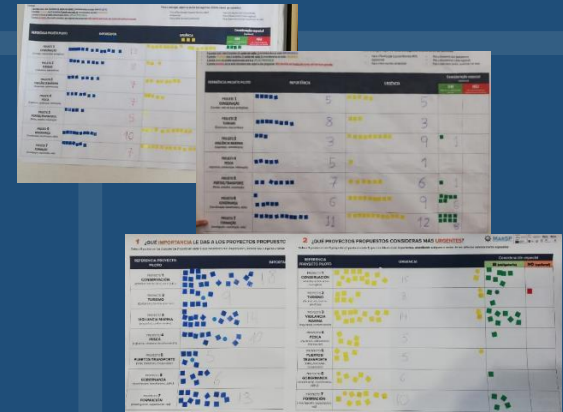
“Work within the possibilities of gov context”

D.6.6 IDENTIFYING NATURAL LEADERS AND EXPERTS TO PROPOSE WORKING GROUPS

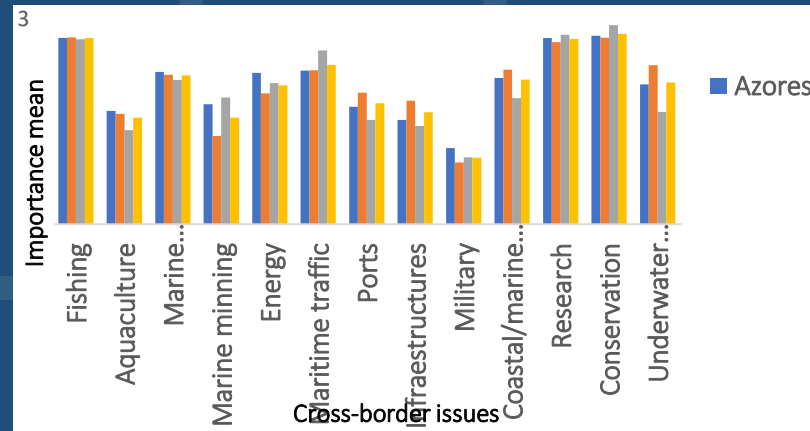


“There is consensus among maritime stakeholders of the three archipelagos”

7 Workshops activities:
2 x 3 arquipielagos
1 x Macaronesia Region



**MSP
Transnational
priority
issues**



“Engage people to build constituencies”

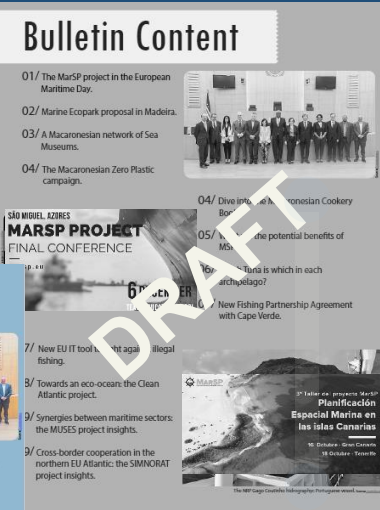
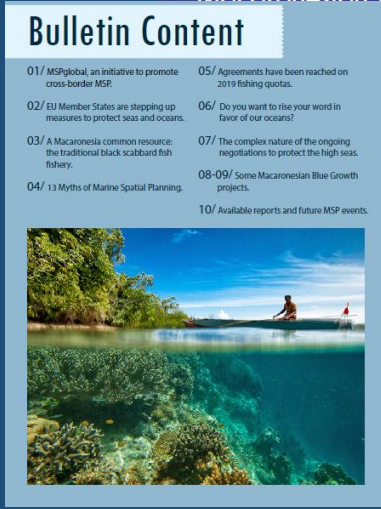
“Begin with the easiest

(common issues of interest)”



D.6.2 MACARONESIAN MSP ELECTRONIC BULLETIN

- 4 BULLETINS
- 1^o June 2018
- 2^o December 2018
- 3^o July 2019
- 4^o December 2019



“Cooperation should be based on stakeholders engagement and the promotion of MSP literacy”

D.6.4 REPORT OF LESSONS LEARNED AND BEST PRACTICES AVAILABLE



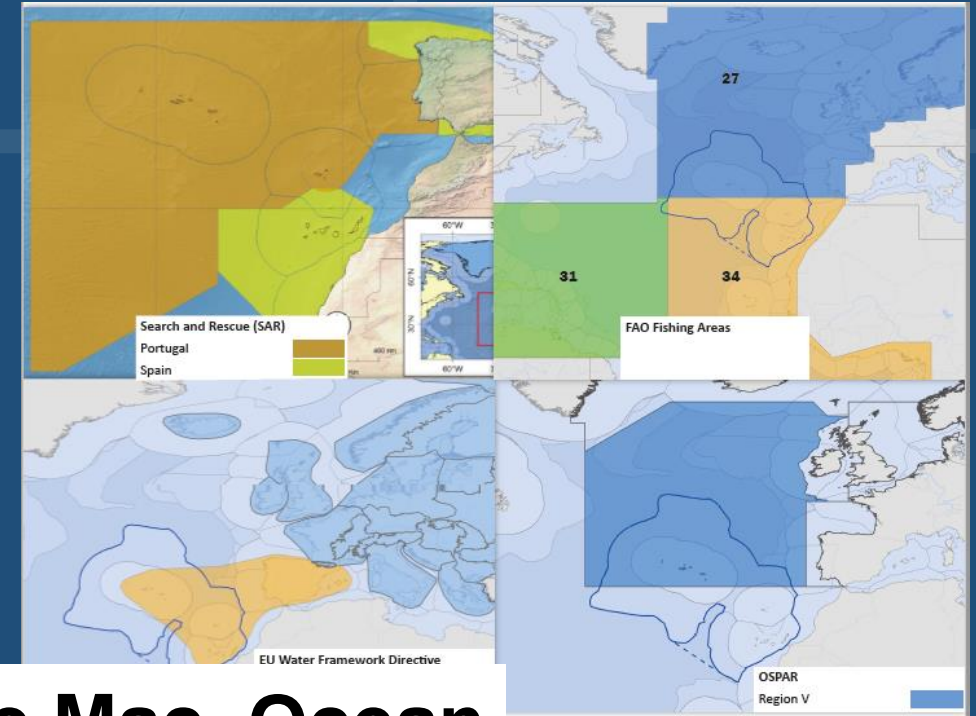
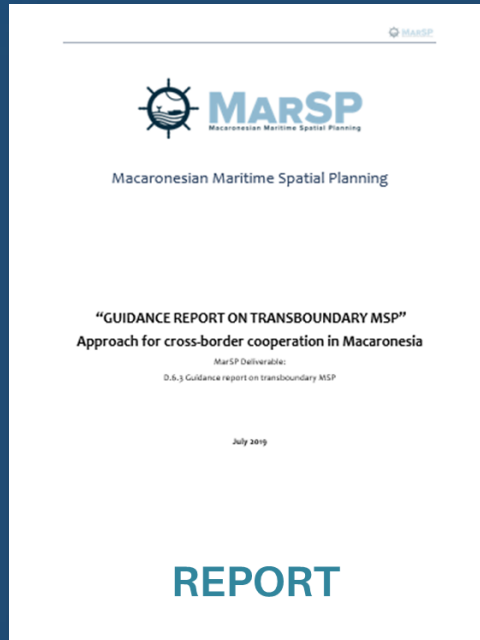
“Application to the EU-MAC of more than 64 international initiatives analysed”



“MSP Cross-border coop. should learn from other experiences, adapted to Mac. singularities”



“There are already mechanisms to promote cross-border cooperation”



“A regional visión for the Mac. Ocean should be built considering the existing efforts and mechanism”



MarSP. Macaronesian Maritime Spatial Planning
EC Grant Agreement N° EASME/EMFF/2016/1.2.1.6/03 SI2.763106

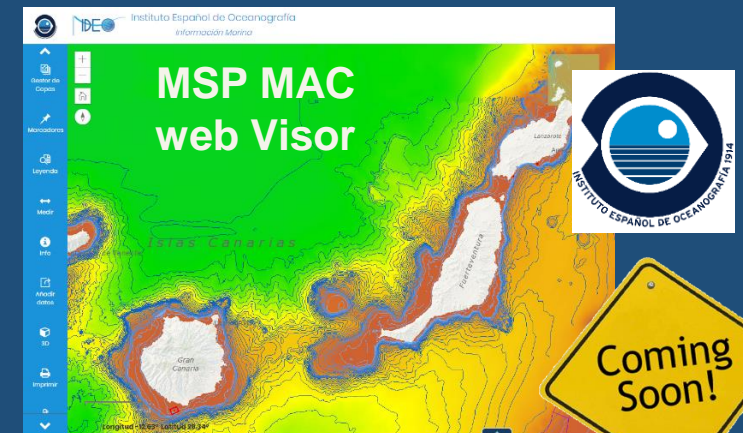
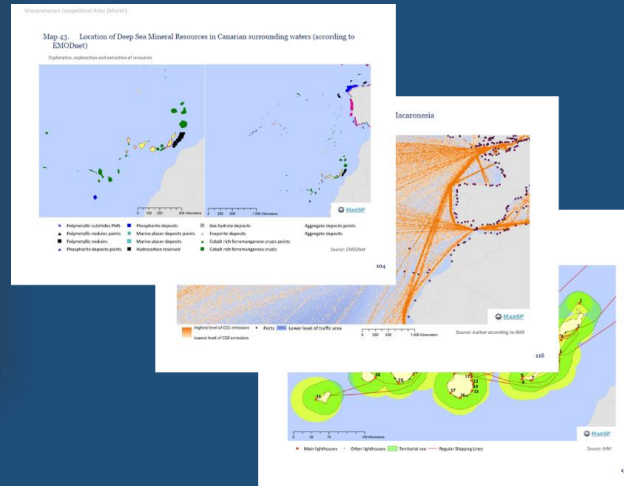
WP6 MACARONESIAN CROSSBORDER COOPERATION

125 MAPS



Universidad de Sevilla
Departamento de Geografía Humana

“Information platform with maps, statistical data, and other complementary information that encourages users to learn about maritime scenarios, to view them and form opinions about them”



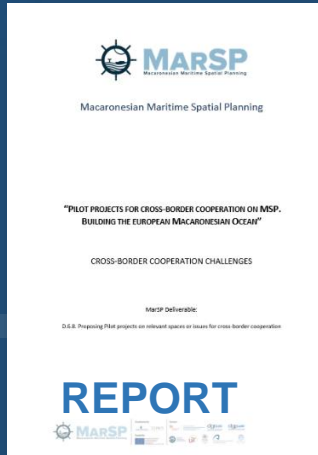
“Provide a common information system for a Macaronesia regional scope to assist decisión making”

D.6.8 PROPOSING PILOT PROJECTS FOR CROSS-BORDER



“MSP Cross-border Cooperation Pilot Program for the European Macaronesia”

Workshops and working group



Gen.Obj.	Strategic Obj.	Strategic Actions	Specific objectives	Lines of action
Building the European Ocean of the Macaronesia	Establish a willingness to cooperate	SA1. Macaronesian Working Group	SO1.1 Promote participation for the creation of agreements between the agents involved in the European Ocean of the Macaronesia	LA1.1 Creation of the Blue Macaronesia Forum
			SO1.2 Establish political will and social support for cross-border cooperation.	LA1.2 Make proposals to influence, from citizen participation, the political will of cross-border cooperation in MSP
			SO1.3 Obtain consistency between MSP plans in cross-border areas or issues.	LA1.3 Establish mechanisms to coordinate MSP plans
	Provide instruments for cross-border cooperation	SA2. MSP Observatory for cross-border cooperation	SO2.1 Obtain continuous scientific information about the ocean in the European Ocean of the Macaronesia, from a socio-ecological and management perspective, oriented towards decision-making	LA2.1 Macaronesian Physical-Natural Observatory to monitor oceanic changes
			SO2.2 Organize and disseminate the information to make it accessible to those interested in the European Ocean of the Macaronesia.	LA2.2 Macaronesian Policy Observatory to monitor planning and management
			SO2.3 Organize and disseminate the information to make it accessible to those interested in the European Ocean of the Macaronesia.	LA2.3 Organization and dissemination of information on the European Ocean of the Macaronesia
	Provide resources for cross-border cooperation	SA3. Collaborative maritime safety and rescue system	SO3.1 Promote continuous monitoring and control of marine pollution and safety in the European Macaronesia.	LA3.1 Control of marine pollution in MPAs and especially sensitive areas
			SO3.2 Promote coordination and cooperation for fisheries surveillance in the marine environment of the region	LA3.2 Control for surveillance and maritime rescue
			SO3.3 Promote coordination and cooperation for fisheries surveillance in the marine environment of the region	LA3.3 Control of activities related to the exploitation of marine living resources
	Provide resources for cross-border cooperation	SA4. Macaronesian marine governance training system	SO4.1 Ensure the training and education of technicians and managers on cross-border cooperation in MSP.	LA4.1 Training program for managers on marine governance
			SO4.2 Promote the exchange of experiences between managers and technicians in MSP	LA4.2 Training meetings for managers in MSP



“The proposed actions of the pilot program could be easy ‘wins’ to promote further marine governance cooperation”



“Policy take-home messages on MSP Cross-border cooperation for decision makers”



MARSP
Macaronesian Marine Spatial Planning

POLICY RECOMMENDATIONS

Building the European Macaronesia Ocean: a cooperation approach for marine spatial planning.

Context

En el medio marino los procesos físico-naturales y ecológicos se producen a una escala mucho mayor que el ámbito que abarcan las fronteras marinas de los países. Según la Directiva (2014/89/EU) de planificación espacial marina, todos los Estados Miembros deberán cooperar con el fin de garantizar que todos sus planes marinos sean coherentes entre sí y se garantice el desarrollo y uso sostenible de los recursos marinos en la cuenca marina en cuestión.

Main findings

Entre los archipiélagos de la Macaronesia europea existen importantes conexiones socio-ecológicas que requieren cooperación transfronteriza para garantizar la calidad de vida en la cuenca marina. Existe una oportunidad para cooperar en la planificación de las actividades marítimas sin comprometer en la calidad ecológica de los recursos

Key policy recommendations:

- Consider the underlying causes of the European Macaronesian context.
- Agree on a common future for the sea-basin.
- Establish a transboundary body to lead the cooperation.
- Work within the possibilities of the governance context.
- Explore beyond the limits to avoid stagnation of the process.
- Begin with the easiest.
- Engage the people to build constituencies.
- Provide a common information system to improve decision making.
- Bet on the profitable Macaronesian Ocean.



Key message

Es necesario dotar a las autoridades competentes de los suficientes recursos, tanto financieros como humanos, de forma sostenida en el tiempo para asegurarse la correcta ejecución de todos los fases del proceso de planificación espacial marina y poder fomentar la cooperación transfronteriza.

Message

Las iniciativas de cooperación transfronteriza deben basarse sobre los mecanismos prioritarios para hacer un uso eficiente de los recursos y aprovechar los resultados y logros.

Engage the people to build constituencies

Es necesario involucrar a los distintos sectores marítimos a través de la participación pública para identificar los asuntos prioritarios transfronterizos, fomentar su empoderamiento y apoyo a las iniciativas de cooperación y planificación marina. Frecuentemente, refleja la realidad de los problemas y necesidades de los archipiélagos ultraperiféricos y que son recogidas dentro de un marco político nacional o regional más amplio es altamente complejo. Para ello, la participación de las comunidades locales es importante para evitar conflictos entre las políticas locales y nacionales y asegurarse de que los objetivos transfronterizos respondan adecuadamente a los asuntos transfronterizos. Aquí se requiere prestar especial atención a

Key message

Para promover la cooperación transfronteriza es indispensable crear espacios de encuentro para acercar posturas y crear entendimiento a través de la participación pública de los distintos actores marítimos y autoridades competentes de cada jurisdicción.

Key message

Es necesario dotar a las autoridades competentes de los suficientes recursos, tanto financieros como humanos, de forma sostenida en el tiempo para asegurarse la correcta ejecución de todos los fases del proceso de planificación espacial marina y poder fomentar la cooperación transfronteriza.

Key message

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“Create political will for Building the Macaronesian Ocean”



MARSP
Macaronesian Marine Spatial Planning

Co-funded by:

Partners:

Financed by:

Key message

This publication was supervised by MarSP consortium and produced by the University of Cadiz and the University of Seville. The key research results presented here were synthesized by researchers from the MarSP project. The policy recommendations made do not necessarily reflect the views of all MarSP partners.

An aerial photograph showing a coastline. On the left, a dark, forested landmass meets a large body of water. The water is a deep blue, and the sky is a lighter blue. The landmass has a rugged, mountainous appearance. The water extends to the right, where it meets a lighter blue, possibly sandy or less forested area.

Our European Macaronesian Ocean

**We have now the opportunity of building
the Macaronesian Ocean, would we take it?**

¡GRACIAS!

Thank you

Faleminderit

Hvala.

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Research group website: www.gestioncostera.es

Research Institute: <https://indess.uca.es/>

